

NEENAH-MENASHA SEWERAGE COMMISSION

Regular Meeting

Tuesday August 4, 2026 - 8:00 A.M.

101 Garfield Avenue, Menasha WI 54952

AGENDA

1. ROLL CALL

2. APPROVAL OF MINUTES

- June 23, 2026, Regular Meeting
- July 9, 2026, Special Meeting

3. CORRESPONDENCE

- June 21, 2026, email from Troy Huebner, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager
RE: Sonoco Pretreatment Update

4. OLD BUSINESS

5. NEW BUSINESS

- Operations, engineering matters -

- A. McMahon Associates Report – Update and discussion on the following projects with potential action to be taken based on discussions held:

1. Phosphorus Removal

- B. McMahon Invoices

#943700	Total Phos Project-Design Services	\$ 39,540.00
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- C. Operating Report for June 2026

1. Operating Report
2. Equipment and Grounds Report

- Budget, finance matters -

- D. Accounting Report for June 2026

1. Financial Statements
2. Cash & Investment Report

- E. Update and Discussion on Contract Renewal for the Wastewater Service Agreement between Sonoco/U.S. Paper Mills and the NMSC; with Potential Action(s) to be taken on matters discussed.

- F. MCO Invoices.

#33032	August 2026 Contract Operations	\$ 157,056.68
#33077	Use of MCO Vehicles – June	\$ 445.68

- G. Vouchers – Operating (\$660,656.76) and Payroll (\$1,048.20) Vouchers #141663 thru #141715 in the amount of \$661,704.96, for the month of June 2026.

6. ADJOURNMENT.

NEENAH-MENASHA SEWERAGE COMMISSION

Regular Meeting

Tuesday June 23, 2026

Meeting was called to order by Commission President Mach at 8:02 a.m.

Present: Commissioners Corey Gordon, Anthony Mach, Jenny Pagel, Greg Weyenberg, Dale Youngquist, Raymond Zielinski; Manager Paul Much; Accounting Clerk Melissa Starr.

Also Present: Rob Franck (MCO), Heath Kummerow (Neenah), Dawn Merlin (McMahon), Mark Neuman (Neenah), Chad Olsen (McMahon), Bill Pollnow (Neenah), Vicki Rasmussen (Neenah), Jeremy Searl (Fox Crossing), Ellen Skerke (Town of Neenah), Roger Voigt (MCO)

Excused: Commissioner Steve Coburn

Minutes

Meeting minutes. A motion was made/seconded by Commissioners Youngquist/Weyenberg to approve the minutes from May 26, 2026, regular meeting. Motion carried unanimously.

Correspondence

The following correspondence was discussed:

- A. June 3, 2026, email from Evan Janet, City of Menasha to Melissa Starr, Accounting Clerk
RE: 2026 Open Records Memo and Supporting Documentation
- B. June 17, 2026, email from Troy Huebner, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager
RE: Sonoco Pretreatment Update

Old Business

No Old Business to be discussed.

New Business

Operations, Engineering, Planning

Phosphorus Removal Project Financing – Clean Water Fund versus Revenue Bonds

President Mach began the discussion by sharing that he is still waiting to hear whether Senator Baldwin's congressionally funded grant had been approved and will let everyone know as soon as he receives information. Discussion followed regarding each municipalities' preference for funding the Phosphorus Removal Project. After discussion, all municipalities agreed to pursue funding the project utilizing a 20-year Clean Water Fund Revenue Bond.

McMahon Associates Report. Chad Olsen reported that he is continuing with the project design and will have 3-D models for the next meeting.

McMahon Agreement for Professional Services. A motion was made/seconded by Commissioners Weyenberg/Youngquist to approve the agreement with McMahon for Clean Water Funding application assistance (\$36,500). Motion carried unanimously.

McMahon Invoices. A motion was made/seconded by Commissioners Weyenberg/Youngquist to approve payment of invoice #943313 Design Services, in the amount of \$46,130. Motion carried unanimously.

Compliance Maintenance Annual Report (CMAR). Manager Much discussed the 2025 CMAR which summarizes the yearly operations; the Commission received a grade of "A" in all categories except for the Influent Flow and Loadings section. He shared that the Influent Flow and Loading grade may improve once Sonoco has its pretreatment facility online which should reduce the loadings coming into the wastewater plant. Discussion followed. After discussion, a motion was made/seconded by Commissioners Gordon/Weyenberg to accept the CMAR report and to approve CMAR Resolution 2026-1. Motion carried unanimously.

Capacity, Management, Operation & Maintenance (CMOM). Manager Much discussed the 2026-2027 CMOM which summarizes the goals developed for the interceptor that is jointly owned by the City of Menasha, Village of Fox Crossing, and the Village of Harrison. He reported that the goals and commissioner list had been updated. After discussion, a motion was made/seconded by Commissioners Weyenberg/Gordon to accept the CMOM as presented. Motion carried unanimously.

Operating Report. Manager Much reported the plant is meeting operational limits. Phosphorus was elevated (0.5 to 0.8 mg/L); however, it has come back down to around .2 mg/L.

Equipment & Grounds Report. Rob Franck reported on Equipment and Grounds items and provided additional details on: The aeration basin diffusers have been received, and installation will be scheduled for late June or early July. Bearing assembly replacements for Screw Pumps 1 and 3 have been scheduled for 7/13-7/15. The concrete approach for the Digester Building east entrance is scheduled for 7/14/26. Looking at repairing the effluent manhole from the plant to the discharge point. The top cover and casing pushed up during high flows. The rebuild of effluent pump 1 and motor is scheduled for removal on 8/3/26. Interceptor manhole inspections will be done again this year, and affected communities will be contacted when timing has been determined. The annual breaker and transformer testing has been scheduled for 7/1/26. Loggers will be installed in the Plant Drain Building during the annual testing to verify service feed loads in consideration of the filter building project.

Chlorine Contact Chamber Drain Pump. Rob Franck reported that during the seasonal draining and hosing out of the chlorine contact chambers in early June, it was found that two of the drain line valves for the north chamber had failed since last fall. Since the upstream valve is buried approximately 23' deep, and is unable to be opened, the north chamber cannot be completely drained. The cost and extent of excavation, along with other inherent risks, necessitated a different approach. The solution of installing a new drain pump, base, and pump rails within the north

chamber would not rely upon the buried valves and piping, and the installation could be mirrored for the south chamber if/when needed. Rob had not received a quote for the cost yet; however, he estimated it would cost around \$20,000. After discussion, a motion was made/seconded by Commissioners Youngquist/Mach to approve the installation of the chlorine contact chamber drain pump in the north chamber not to exceed \$20,000. Motion carried unanimously.

Budget, Finance, Personnel

Financial Statements. Accounting Clerk Starr reported on the financial statements; There was a net operating loss for the month of May, and MCO generated approximately \$9,500 in additional revenue for the Commission.

Resolution 2026-2; Intent to Reimburse Expenditures from Proceeds of Borrowing.

Accounting Clerk Starr reported that the resolution allows the Commission to reimburse all project related expenditures paid prior to loan proceeds being secured. A motion was made/seconded by Commissioners Weyenberg/Youngquist to approve resolution 2026-2; Intent to reimburse expenditures from proceeds of borrowing. Motion carried unanimously.

Sonoco/NMSC Wastewater Service Agreement. Manager Much reported that the signed agreement extending to the end of the year had been received from Sonoco and he said that they thanked the Commission for the extension.

MCO Invoices. A motion was made/seconded by Commissioners Youngquist/Weyenberg to approve for payment MCO invoices #32948 and #33002 in the amounts of \$157,056.68, and \$419.04, respectively, with payment to be made after July 1, 2026. Motion carried unanimously.

Vouchers. A motion was made/seconded by Commissioners Youngquist/Gordon to approve Operating and Payroll Vouchers #141625 through #141662 in the amount of \$367,297.67 for the month of May 2026. Motion carried unanimously.

Adjournment

A motion was made/seconded by Commissioners Weyenberg/Gordon to adjourn the meeting. Motion carried unanimously. Meeting adjourned at 9:10 a.m.

President

Secretary

NEENAH-MENASHA SEWERAGE COMMISSION

Special Meeting

Thursday, July 9, 2026

Special Meeting was called to order by Commission President Mach at 8:00 a.m.

Present: Commissioners Steve Coburn, Corey Gordon, Anthony Mach, Greg Weyenberg, Dale Youngquist; Manager Paul Much

Also Present: Rob Franck (MCO)

Rob Franck provided a brief overview and handout regarding the Screw Pump #1 lower bearing assembly replacement. Discussion followed.

After discussion, a motion was made/seconded by Commissioners Youngquist/Coburn to approve replacement of Screw Pump #1 lower bearing assembly. Motion carried unanimously.

Motion made/seconded by Commissioners Gordon/Coburn to adjourn the meeting. Motion carried unanimously. Meeting adjourned at 8:15 a.m.

President

Secretary

From: Troy Huebner <troy.huebner@sonoco.com>
Sent: Tuesday, July 21, 2026 8:36 PM
To: Paul Much <pmuch@mco-us.com>
Subject: Fw: Sonoco pretreatment update

Hi Paul,

Please see update from Willy Mooren below.

Thanks,

Troy Huebner
Area Manufacturing Manager
Industrial Paper Products - NA

(920)740-5434 cell
troy.huebner@sonoco.com

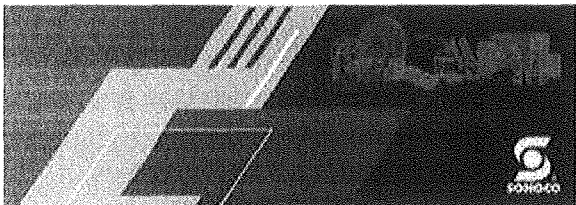
From: William Mooren <William.Mooren@sonoco.com>
Sent: Tuesday, July 21, 2026 2:39 PM
To: Troy Huebner <troy.huebner@sonoco.com>
Subject: Re: Sonoco pretreatment update

ETP UPDATE:

1. Construction is complete
2. All biomass has been unloaded
3. Control tuning is complete
4. ETP is in ramp up mode
5. 7/20 - we ran the ETP for successfully for 24 hrs
6. We are producing very small amounts of biogas - currently going to the flare
7. Sending a small amount of water forward to the city
8. Initial test results are encouraging; we are observing over a 90% reduction is COD

Thanks

Willy Mooren
Plant Superintendent
Phone: 920-729-6853
Cell: 920-358-3071 Email: William.mooren@sonoco.com
Sonoco-Menasha





INVOICE

McMAHON ASSOCIATES, INC.
1445 McMAHON DRIVE NEENAH, WI 54956
Mailing P.O. Box 1025 NEENAH, WI 54957-1025
PH 920.751.4200 FAX 920.751.4284
WWW.MCMGRP.COM
EIN NO. 39-0735791

June 26, 2026

Invoice No: 00943700

Neenah-Menasha Sewerage Commission
101 Garfield Avenue
Menasha, WI 54952-3397

Invoice Total \$39,540.00

Client No. N0008

Project 09-24-00790 Total Phosphorus, UV Disinfection & Effluent Flow Recording Project

Professional Services from May 03, 2026 to May 30, 2026

Phase 02 Facilities Plan Amendment

Fee

Total Fee 38,500.00

Percent Complete	100.00	Total Earned	38,500.00
		Previous Fee Billing	38,500.00
		Current Fee Billing	0.00

Total Fee 0.00

Phase Total 0.00

Phase 04 Design Services

Fee

Total Fee 659,000.00

Percent Complete	18.00	Total Earned	118,620.00
		Previous Fee Billing	79,080.00
		Current Fee Billing	39,540.00

Total Fee 39,540.00

Phase Total \$39,540.00

Invoice Total \$39,540.00

Thank you for your business

Authorized
By:

Chad Olsen

FOR CALENDAR YEAR 2026

[illegible]

NMSC Equipment & Grounds Summary Updated 7/21/2026

Completed Projects

- Primary clarifier inspections completed
- WPPI / generator drill on 6/23
- All rooftop A/C units cleaned after Cottonwood season
- Repair of primary and RAS gates for Aeration Basin 2
- Reuse Hydrant 12 rebuilt
- Repair leak around line set for the upper Headwork's Electrical Room's A/C unit
- West sodium bisulfite pump repaired
- Annual breaker and transformer oil testing completed on 7/8
- Replacement of Modbus communication board in the actuator for valve EV-08731 by Dorner Company. These actuators are obsolete so we used the board from a spare actuator. Attempting to find a replacement for the spare actuator.
- WPPI capacity program run due to hot weather on 7/15 from 3:30 PM to 5:30 PM
- Semi-annual boiler maintenance and tuning performed by AWS
- Screw Pump 3- upper bearing assembly replaced by Crane Engineering
- Unison gas skid- surge suppressor replaced
- The Digester Building east entrance approach got cancelled as Chad informed us that will likely be affected by the filter building project
- Effluent manhole repair- the City of Menasha took care of this

Current/Ongoing Projects

- Blower 2- the new bearing controller was installed, and core have been installed. Programming with Atlas Copco Airpower scheduled for 7/30
- Aeration basin diffuser replacement- Sanitaire/Xylem extended warranty agreement- Basins 1 – 5 completed. Basin 6 is scheduled for 7/22, and Basin 7 is tentative for 7/29
- Service door replacements / electrical room code compliant door hardware
- Centrifuge Feed Pump 3 rebuild
- Influent submersible budgeted pump replacement- ETA of October and fall install
- Mapcon Lite maintenance program- setup is ongoing
- Lower bearing assembly replacement for Screw Pump 1- Bearing assembly ETA of 9/16
- Rebuild of Effluent Pump 1, and motor- Scheduled with Crane Engineering for removal on 8/3
- Aeration basin inspections- 1 – 5 completed. 6 – 9 will be completed as the diffusers are replaced
- Final clarifier inspections
- Effluent gate actuator failure / replacement- install scheduled with Dorner Company for 7/22
- Generator radiator belt replacements
- Annual Enercon transfer switch service and inspection- scheduled for 9/8
- Interceptor manhole inspections
- Plant Drain Building power logging- loggers were installed at the time of the annual testing to verify service feed loads in consideration of the filter building project
- Repainting service doors at the plant and 9th Street metering station
- Installation of drain pump in north chlorine contact chamber- pricing confirmed for the approved NTE \$20,000. The pump cost is \$10,600 with installation cost of \$6,000.

Future Projects

- Primary Clarifier 2 & 3 pit & sidewall valve replacements
- Primary Clarifiers 3 & 4- painting
- Final Clarifier 3- painting
- Replacement of feeder conductors for the Service Building

- GBT rebuilds- Budgeted for 2026
- RAS line assessment
- Clean and assess the line coming into the primary clarifier splitter box
- Digester insulation repair or replacement- Budgeted for 2026

WPPI Capacity Program / Voltus, Inc.

A company called Voltus, Inc. sent information regarding financial incentives they provide to customers for demand response. Companies such as Voltus are considered 3rd party aggregators, they aggregate emergency diesel generators or capacity resources and provide financial incentives for customers that work through them to run the generators or curtail their electric load.

The commission currently has a contract for capacity through WPPI. Through this contract, WPPI provides monthly payments to the commission whether your generator is used or not. Our most recent event was July 16, 2026, in the afternoon. Over the past year, the commission has received a little over \$62,000 in financial benefit from WPPI for having this contract. If WPPI calls for the NMSC generator to run, then the payment increases as it does during the annual test in March.

Currently, retail customers served by Wisconsin utilities that provide less than 4 million MWh/yr cannot participate in MISO markets through an aggregator of demand resources or distributed generators. The Public Service Commission of Wisconsin is the electric retail regulatory authority and has not opted small utilities into aggregation programs. Menasha Utilities does fall under this small utility definition.

CASH & INVESTMENT REPORT

JUNE, 2026

INVESTMENTS

On June 30, 2026 the NMSC had funds invested in the following:

	<u>RATE</u>	<u>TERM</u>			
Nicolet National Bank - ICS CDARS -	3.60%	daily	\$895,052	Repl	(May-3.61%)
Nicolet National Bank - ICS CDARS -	3.60%	daily	\$125,192	Depr	(May-3.61%)
Nicolet National Bank - ICS CDARS -	3.60%	daily	\$77,211	Op	(May-3.61%)
Nicolet National Bank - ICS CDARS -	3.60%	daily	\$32,994	CWF-Int	(May-3.61%)
Nicolet National Bank - ICS CDARS -	3.60%	daily	\$1,216	CWF-Debt	(May-3.61%)
Nicolet - Money Market (Operations) -	0.01%	daily	\$1,001	(May = 0.01%)	
Nicolet - Money Market (Depreciation) -	0.01%	daily	\$1,001	(May = 0.01%)	
Nicolet - Money Market (Replacement) -	0.01%	daily	\$1,443	(May = 0.01%)	
Nicolet - Money Market (CWF Debt) -	0.01%	daily	\$1,001	(May = 0.01%)	
Nicolet - Money Market (Plant Upgrade)	0.01%	daily	\$1,011	(May = 0.01%)	
Nicolet - Plant Construction Checking -	0.00%	daily	\$1,000	Surplus	
Nicolet-Menasha - Checking -	0.50%	daily	\$632,307	(May = 0.50%)	
State of Wisconsin Investment Pool -	3.67%	daily	\$7,587,335	(May = 3.69%)	
Petty Cash on Hand -			\$100		
TOTAL INVESTMENTS			\$9,357,865		

RESTRICTED CASH BALANCES

On June 30, 2026 the NMSC had Restricted Cash Balances of:

	<u>JUNE 2026</u>	<u>JUNE 2025</u>	<u>CHANGE</u>
Replacement Fund (gl #125-40)	\$8,745,370	\$8,242,832	\$674,497
Depreciation Fund (gl #125-60)	\$431,847	\$466,657	\$19,845
Funds for Debt payment (prin. & int.)	\$278,136	\$298,650	(\$28,070)
Surplus Fund (gl #125-90)	\$132,688	\$84,808	\$47,880
TOTAL RESTRICTED CASH	\$9,588,040	\$9,092,947	\$714,152

UNRESTRICTED CASH BALANCES

On June 30, 2026 the NMSC had Unrestricted Cash Balances of:

	<u>JUNE 2026</u>	<u>JUNE 2025</u>	<u>CHANGE</u>
Plant Operations (gl #131-00)	(\$230,275)	\$242,441	(\$472,715)
Petty Cash (gl #131-10)	\$100	\$100	\$0
TOTAL UNRESTRICTED CASH	(\$230,175)	\$242,541	(\$472,715)
TOTAL CASH (Restricted & Unrestricted)	\$9,357,865	\$9,335,487	\$241,436

MCO GENERATED INCOME TO THE NMSC

		2026	2025
	JUNE	YR-TO-DATE	YR-TO-DATE
Lab testing	\$7,350.75	\$42,997.65	\$30,308.37
Neenah sampling program	\$1,246.00	\$7,192.00	\$7,057.00
Other Income Generated	\$252.00	\$1,620.00	\$1,644.00
TOTAL ESTIMATED INCOME	\$8,848.75	\$51,809.65	\$39,009.37

Thru June, the Commission has received \$42,960.90 in reimbursement from MCO for the above listed income.

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Income Statement

For the period of 6/1/2026 Through 6/30/2026

	2026	Current Period Budget	Variance	Actual	Year To Date Budget	Variance	2026 Budget
Income Statement							
Operating Revenues from Contract Users	\$565,579.05	\$350,048.42	\$215,530.63	\$2,057,276.10	\$2,100,290.52	(\$43,014.42)	\$4,200,581.00
Total Operating Expenses	\$346,655.36	\$355,395.43	(\$8,740.07)	\$2,155,263.55	\$2,207,097.57	(\$51,834.02)	\$4,303,395.00
Other Operating Income (Expense)	\$15,673.07	\$11,876.25	\$3,796.82	\$84,975.83	\$71,257.50	\$13,718.33	\$142,515.00
Net Operating Income	\$234,596.76	\$6,529.24	\$228,067.52	(\$13,011.62)	(\$35,549.55)	\$22,537.93	\$39,701.00
Other (Income) Expense	\$67,404.81	(\$43,103.73)	(\$110,508.54)	(\$310,864.66)	(\$258,622.38)	(\$52,242.28)	(\$189,645.95)
Net Income (Loss)	\$167,191.95	\$49,632.97	\$117,558.98	\$297,853.04	\$223,072.83	(\$29,704.35)	\$229,346.95

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Balance Sheet (Comparative)

As of 6/30/2026

	2026	2025
Cash	(\$230,174.63)	\$242,826.57
Restricted Cash	\$9,588,039.99	\$9,092,946.73
Receivable from Users/Others	\$334,748.08	\$119,798.97
Prepaid Expenses	\$205,480.62	\$198,399.84
Total Current Assets	\$9,898,094.06	\$9,653,972.11
Fixed Assets (Net of depreciation)	\$13,972,339.06	\$14,940,566.80
Other Assets	\$0.00	\$0.00
TOTAL ASSETS	\$23,870,433.12	\$24,594,538.91
Current Liabilities	\$407,409.73	\$461,800.83
Long-term Liabilities	\$9,837,047.47	\$11,315,132.16
Equity from Users	\$13,314,045.81	\$12,208,735.07
Retained Earnings - Prior Year	\$14,077.07	\$14,077.06
Retained Earnings - Current Year	\$297,853.04	\$594,793.79
TOTAL LIABILITIES & EQUITY	\$23,870,433.12	\$24,594,538.91

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 6/1/2026 Through 6/30/2026

	Current Period				Year To Date				2026 Budget
	2026	Budget	Variance	%	Actual	Budget	Variance	%	
Revenues									
O & M SERVICES - NEENAH	250,126.58	154,197.17	95,929.41	62.2	905,526.67	925,183.02	(19,656.35)	(2.1)	1,850,366.00
O & M SERVICES - MENASHA	114,210.06	57,873.83	56,336.23	97.3	306,960.91	347,242.98	(40,282.07)	(11.6)	694,486.00
O & M SERVICES - TN NEENAH SD	5,540.87	3,587.75	1,953.12	54.4	21,429.18	21,526.50	(97.32)	(0.5)	43,053.00
O & M SERVICES - FOX CROSSING	74,445.47	43,913.92	30,531.55	69.5	277,720.14	263,483.52	14,236.62	5.4	526,967.00
O & M SERVICES - HARRISON	21,094.54	18,285.83	2,808.71	15.4	109,148.18	109,714.98	(566.80)	(0.5)	219,430.00
O & M SERVICES - SONOCO/US MILLS	100,161.53	72,189.92	27,971.61	38.7	436,491.02	433,139.52	3,351.50	0.8	866,279.00
Total Operating Revenues from Contract Users	\$565,579.05	\$350,048.42	\$215,530.63	61.6	\$2,057,276.10	\$2,100,290.52	\$(43,014.42)	(2.0)	\$4,200,581.00
Operating Expenses									
WAGES	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	0.00
PROFESSIONAL FEES	179,009.68	181,179.00	(2,169.32)	(1.2)	1,086,874.98	1,087,074.00	(199.02)	(0.0)	2,174,148.00
SOCIAL SECURITY EXPENSE	91.80	250.00	(158.20)	(63.3)	153.00	500.00	(347.00)	(69.4)	1,000.00
ADMINISTRATIVE EXPENSES	1,839.12	833.33	1,005.79	0.0	42,344.42	47,999.98	(5,655.56)	(11.8)	13,300.00
TELEPHONE	159.93	275.00	(115.07)	(41.8)	973.59	1,650.00	(676.41)	(41.0)	3,300.00
INSURANCE (PROPERTY, LIABILITY)	8,337.01	8,729.42	(392.41)	(4.5)	50,022.06	52,376.52	(2,354.46)	(4.5)	104,753.00
ELECTRIC, WATER, NATURAL GAS	59,288.49	60,454.92	(1,166.43)	(1.9)	326,650.55	362,729.52	(36,078.97)	(9.9)	725,459.00
INDUSTRIAL METERING & SAMPLING EXPENSES	659.00	491.67	167.33	34.0	5,176.08	2,950.02	2,226.06	75.5	5,900.00
SLUDGE HAULING/TESTING/OTHER	43,194.85	39,527.58	3,667.27	9.3	259,954.55	237,165.48	22,789.07	9.6	474,331.00
CHEMICALS	27,274.70	30,962.83	(3,688.13)	(11.9)	178,694.84	192,201.97	(13,507.13)	(7.0)	384,404.00
EQUIPMENT MAINTENANCE/REPAIRS	10,590.21	10,333.34	256.87	2.5	69,378.32	62,000.04	7,378.28	11.9	124,000.00
OFFICE/LAB/BUILDING/GROUNDS/SHOP	16,210.57	22,358.34	(6,147.77)	(27.5)	135,041.16	160,450.04	(25,408.88)	(15.8)	292,800.00
Total Operating Expenses	\$346,655.36	\$355,395.43	\$(8,740.07)	(2.5)	\$2,155,263.55	\$2,207,097.57	\$(51,834.02)	(2.3)	\$4,303,395.00
Income from Operations	\$218,923.69	\$(5,347.01)	\$224,270.70	(4,194.3)	\$(97,987.45)	\$(106,807.05)	\$8,819.60		\$(102,814.00)
Other Operating Income (Expense)									
AP DISCOUNTS	0.00	1.25	(1.25)	0.0	0.00	7.50	(7.50)	(100.0)	15.00
MCO INCOME SHARING	8,848.75	6,000.00	2,848.75	47.5	51,809.65	36,000.00	15,809.65	43.9	72,000.00
MISC. OPERATING REVENUE	(10.93)	25.00	(35.93)	100.0	405.70	150.00	255.70	170.5	300.00
INDUSTRIAL METERING/ADMINISTRATIVE FEES	1,840.00	700.00	1,140.00	100.0	2,500.00	4,200.00	(1,700.00)	(40.5)	8,400.00
WPPI STANBY SERVICE	4,756.00	4,775.00	(19.00)	(0.4)	28,803.30	28,650.00	153.30	0.5	57,300.00
INTEREST INCOME - O & M	239.25	375.00	(135.75)	(36.2)	1,457.18	2,250.00	(792.82)	(35.2)	4,500.00
Total Other Operating Income (Expense)	\$15,673.07	\$11,876.25	\$3,796.82	32.0	\$84,975.83	\$71,257.50	\$13,718.33	19.25	\$142,515.00
Net Operating Income	\$234,596.76	\$6,529.24	\$228,067.52	3,493.0	\$(13,011.62)	\$(35,549.55)	\$22,537.93		\$0.00

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 6/1/2026 Through 6/30/2026

	Current Period				Year To Date				2026
	<u>2026</u>	<u>Budget</u>	<u>Variance</u>	<u>%</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>%</u>	<u>Budget</u>
<u>Other (Income) Expense</u>									
CAPITAL CHARGES / CAPITAL INCOME	(153,709.00)	(153,710.67)	1.67	(0.0)	(922,266.00)	(922,264.02)	(1.98)	(18.3)	(1,844,528.00)
DEPRECIATION INCOME	(17,545.39)	(17,666.67)	121.28	(0.7)	(105,301.37)	(106,000.02)	698.65	(0.7)	(200,000.00)
REPLACEMENT INCOME	(89,636.13)	(93,999.99)	4,363.86	(4.6)	(537,988.10)	(563,999.94)	26,011.84	(4.6)	(778,000.00)
INTEREST INCOME - CAPITAL	(2,260.28)	(2,000.00)	260.28	(100.0)	(25,745.46)	(12,000.00)	(13,745.46)	(100.0)	(7,000.00)
INTERCEPTOR MAINT. - REIMBURSE INCOME	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	(25,000.00)
INTERCEPTOR MAINT. - MANHOLE REPAIR	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	25,000.00
EQUIPMENT REPLACEMENT EXPENSE	132,029.20	26,247.25	105,781.95	403.0	205,940.18	157,483.50	48,456.68	30.8	314,967.00
DEPRECIATION FUND EXPENSE	37,458.22	36,958.33	499.89	1.4	101,153.31	221,749.98	(120,596.67)	(54.4)	443,500.00
EQUIPMENT & PLANT DEPRECIATION	132,109.77	132,109.77	0.00	0.0	799,592.26	792,658.62	6,933.64	0.0	1,629,249.05
INTEREST ON LONG TERM DEBT	28,958.42	28,958.25	0.17	0.0	173,750.52	173,749.50	1.02	0.0	252,166.00
Total Other (Income) Expense	\$67,404.81	(\$43,103.73)	(\$110,508.54)	(256.4)	(\$310,864.66)	(\$258,622.38)	(\$52,242.28)	(20.2)	(\$189,645.95)
Net Income (Loss)	\$167,191.95	\$49,632.97	\$117,558.98	236.9	\$297,853.04	\$223,072.83	\$74,780.21	33.5	\$189,645.95

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 6/30/2026

	<u>2026</u>	<u>2025</u>	<u>Change</u>
Assets			
<u>Current Assets</u>			
FUNDS FOR DEBT SERVICE	\$278,135.75	\$298,649.53	(\$20,513.78)
EQUIPMENT REPLACEMENT FUND	\$8,745,370.03	\$8,242,831.71	\$502,538.32
DEPRECIATION FUND	\$431,846.50	\$466,657.38	(\$34,810.88)
SURPLUS FUND	\$132,687.71	\$84,808.11	\$47,879.60
CASH	(\$230,174.63)	\$242,826.57	(\$473,001.20)
DUE FROM USERS	\$0.00	\$0.00	\$0.00
OTHER ACCOUNTS RECEIVABLE	\$334,748.08	\$119,798.97	\$214,949.11
PREPAID EXPENSES	\$205,480.62	\$198,399.84	\$7,080.78
Total Current Assets	<u>\$9,898,094.06</u>	<u>\$9,653,972.11</u>	<u>\$244,121.95</u>
<u>Property, Plant & Equipment</u>			
LAND & LAND RIGHTS	\$216,214.55	\$216,214.55	\$0.00
LEASEHOLD RIGHTS - LAND/BUILDINGS	\$160,156.85	\$160,156.85	\$0.00
INTERCEPTOR MAINS/ACCESSORIES	\$2,204,375.88	\$2,204,375.88	\$0.00
STRUCTURES / IMPROVEMENTS / EQUIPMENT	\$51,849,536.05	\$52,440,139.73	(\$590,603.68)
CONSTRUCTION WORK-IN-PROGRESS	\$85,670.00	\$0.00	\$85,670.00
ACCUMULATED DEPRECIATION	(\$40,543,614.27)	(\$40,080,320.21)	(\$463,294.06)
Total Property, Plant & Equipment	<u>\$13,972,339.06</u>	<u>\$14,940,566.80</u>	<u>(\$968,227.74)</u>
<u>Other Assets</u>			
OTHER CURRENT & ACCRUED ASSETS (Interest Income Accrual)	\$0.00	\$0.00	\$0.00
OTHER DEFERRED DEBITS	\$0.00	\$0.00	\$0.00
Total Other Assets	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Total Assets	<u>\$23,870,433.12</u>	<u>\$24,594,538.91</u>	<u>(\$724,105.79)</u>

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 6/30/2026

	2026	2025	Change
<u>Liabilities and Equity</u>			
<u>Current Liabilities</u>			
ACCOUNTS PAYABLE	\$341,496.74	\$288,007.53	\$53,489.21
PAYABLE TO USERS	\$7,495.05	\$4,996.70	\$2,498.35
ACCRUED INTEREST EXPENSE	\$58,662.14	\$168,786.60	(\$110,124.46)
OTHER CURRENT & ACCRUED LIAB.	\$0.00	\$0.00	\$0.00
ACCRUED PAYROLL/FED/STATE TAX LIABILITY	(\$244.20)	\$10.00	(\$254.20)
OTHER DEFERRED CREDITS	\$0.00	\$0.00	\$0.00
Total Current Liabilities	\$407,409.73	\$461,800.83	(\$54,391.10)
<u>Long Term Liabilities</u>			
BONDS - C.W.F. SERIES 2013	\$7,999,559.02	\$9,215,145.36	(\$1,215,586.34)
S.D. 2 PREPAYMENT - SONOCO PORTION	\$17,488.45	\$19,986.80	(\$2,498.35)
NOTE PAYABLE-2024 STORAGE BUILDING	\$1,820,000.00	\$2,080,000.00	(\$260,000.00)
Total Long Term Liabilities	\$9,837,047.47	\$11,315,132.16	(\$1,478,084.69)
Total Liabilities	\$10,244,457.20	\$11,776,932.99	(\$1,532,475.79)
<u>Equity</u>			
REPLACEMENT FUND EQUITY	\$11,556,604.01	\$10,438,138.51	\$1,118,465.50
DEPRECIATION FUND EQUITY	\$1,834,760.00	\$1,741,688.43	\$93,071.57
CAPITAL EQUITY & 2013 S.D.2 PREPAYMENT	(\$77,318.20)	\$28,908.13	(\$106,226.33)
RETAINED EARNINGS	\$14,077.07	\$14,077.06	\$0.01
Current Year Retained Earnings	\$297,853.04	\$594,793.79	(\$296,940.75)
Total Equity	\$13,625,975.92	\$12,817,605.92	\$808,370.00
Total Liabilities and Equity	\$23,870,433.12	\$24,594,538.91	(\$724,105.79)

REPORT BALANCE: \$334,748.08

NEENAH-MENASHA SEWERAGE COMMISSION

AP Vendor Aging by Invoice Date (Summary)

Report Date: 6/30/26

Vendor ID	VendorName	Days Old					Balance
		0 - 31	32 - 62	63 - 93	94 - 124	125 and Over	
ALLI29	ALLIED UNIVERSAL SECURITY	\$5,767.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,767.00
AUGU55	AUGUST WINTER & SONS, INC.	\$4,595.19	\$0.00	\$0.00	\$0.00	\$0.00	\$4,595.19
BAD35	BADGER LAB & ENGINEERING	\$2,375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,375.00
BRA90	BRAZEE ACE HARDWARE	\$27.87	\$0.00	\$0.00	\$0.00	\$0.00	\$27.87
CHEM70	CHEMTRADE CHEMICALS US LLC	\$8,826.24	\$0.00	\$0.00	\$0.00	\$0.00	\$8,826.24
CINT05	CINTAS CORPORATION #2	\$363.02	\$0.00	\$0.00	\$0.00	\$0.00	\$363.02
GFL040	GFL ENVIRONMENTAL	\$2,689.95	\$0.00	\$0.00	\$0.00	\$0.00	\$2,689.95
HAWK35	HAWKINS, INC.	\$11,413.67	\$0.00	\$0.00	\$0.00	\$0.00	\$11,413.67
LEV20	EH WOLF & SONS INC.	\$1,388.54	\$0.00	\$0.00	\$0.00	\$0.00	\$1,388.54
MCM05	MCPAHON	\$39,540.00	\$46,130.00	\$0.00	\$0.00	\$0.00	\$85,670.00
MEN08	MENASHA ELECTRIC/WATER UTILITY	\$57,934.52	\$0.00	\$0.00	\$0.00	\$0.00	\$57,934.52
MID85	MIDWEST CONTRACT OPERATIONS	\$157,475.72	\$0.00	\$0.00	\$0.00	\$0.00	\$157,475.72
MOD024	MODERN OVERHEAD DOOR	\$175.00	\$0.00	\$0.00	\$0.00	\$0.00	\$175.00
NORT35	NORTH CENTRAL LABS OF WIS, INC	\$1,563.61	\$0.00	\$0.00	\$0.00	\$0.00	\$1,563.61
PAGE05	PAGE ANALYTICAL SERVICES, INC.	\$1,040.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,040.00
TDS25	TDS TELECOM	\$80.43	\$0.00	\$0.00	\$0.00	\$0.00	\$80.43
WIS34	WISCONSIN PUBLIC SERVICE	\$110.98	\$0.00	\$0.00	\$0.00	\$0.00	\$110.98
AGING TOTALS:		<u>\$295,366.74</u>	<u>\$46,130.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$341,496.74</u>
AGING PERCENTAGES:		86.49%	13.51%	0.00%	0.00%	0.00%	



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33032
Date: 07/01/2026
Amount Due: 157,056.68

PURCHASE ORDER	DUE DATE	TERMS
	08/01/2026	First of Month
Scope of Work: CONTRACT SERVICES		
Professional Services for the period ending: 08/31/2026		

Description	Contract Amount	Contract Term	Current Billed
1/01/2026 to 12/31/2026 SERVICES	1,576,747.95	1/01/2026 to 12/31/2026 SERVICES	131,395.66
Health Insurance			23,903.58
Liability Insurance			1,757.44
Subtotal			\$157,056.68
Total			\$157,056.68

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33077
Date: 07/10/2026

CONTRACT #	CLIENT ID	PURCHASE ORDER	PAYMENT TERMS	DUE DATE
1108-0306	N001		Net 30	08/09/2026
CONTRACT:	B/S-Billable Mileage			
SCOPE OF WORK:	NMSC 2026 USE OF MCO VEHICLES			
June 2026, Monthly Services				

ACTIVITY	MEMO	HOURS/QTY	RATE	AMOUNT
Mileage		619.00	0.72	445.68
			Subtotal	\$445.68
			Total	\$445.68

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments

Quarterly Pay Period Ending: 07/30/20						Amounts	
Check #	Batch	Date	Prd End	Type	Employee ID and Name	Check	Direct Deposit
BANK: NICOLET NATIONAL BANK							131-0000
141663		06/09/26	06/30/26	Regular Check	XCC6 - COBURN, STEPHEN C	\$277.05	
141664		06/09/26	06/30/26	Regular Check	XCW5 - WEYENBERG, GREGORY P	\$277.05	
141665		06/09/26	06/30/26	Regular Check	XCY5 - YOUNGQUIST, DALE A	\$217.05	
141666		06/09/26	06/30/26	Regular Check	XCZ6 - ZIELINSKI, RAYMOND C	\$277.05	
REGISTER TOTALS:						\$1,048.20	\$0.00
TOTAL NUMBER OF EMPLOYEES: 4						TOTAL NUMBER OF CHECKS: 4	
TOTALS FOR ALL REGISTERS:						\$1,048.20	\$0.00
COMBINED TOTAL ALL CHECKS AND DIRECT DEPOSIT:						\$1,048.20	

NEENAH-MENASHA SEWERAGE COMMISSION

AP Check Register (Current by Bank)

Check Dates: 6/1/2026 to 6/30/2026

Check No.	Date	Status*	Vendor ID	Payee Name	Amount
BANK ID: NNB-OP - NICOLET NATIONAL BANK					131-0000
141667	06/09/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$5,668.00
141668	06/09/26	P	AQUA15	AQUACHEM OF AMERICA INC.	\$52,030.00
141669	06/09/26	P	BAD35	BADGER LAB & ENGINEERING	\$411.00
141670	06/09/26	P	BRA90	BRAZEE ACE HARDWARE	\$73.34
141671	06/09/26	P	CINT05	CINTAS CORPORATION #2	\$751.23
141672	06/09/26	P	CRA55	CRANE ENGINEERING SALES INC	\$38,611.00
141673	06/09/26	P	CUM49	CUMMINS INC.	\$20,011.56
141674	06/09/26	P	FSOM23	FSO MANAGEMENT	\$42,555.71
141675	06/09/26	P	GFL040	GFL ENVIRONMENTAL	\$2,689.95
141676	06/09/26	P	INNO26	INNOVATE PRO MANAGEMENT	\$8,391.12
141677	06/09/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$50,980.16
141678	06/09/26	P	MID85	MIDWEST CONTRACT OPERATIONS	\$157,512.44
141679	06/09/26	P	NORT35	NORTH CENTRAL LABS OF WIS, INC	\$169.20
141680	06/09/26	P	PIEP25	PIEPER ELECTRIC, INC.	\$540.60
141681	06/09/26	P	PROF30	PSI	\$8,325.00
141682	06/09/26	P	STA30	STAFFORD ROSENBAUM LLP	\$122.00
141683	06/09/26	P	TDS25	TDS Telecom	\$80.43
141684	06/09/26	P	USCE45	U.S. CELLULAR	\$79.19
141685	06/09/26	P	WEEN15	WE ENERGIES	\$1,439.31
141686	06/09/26	P	WIS12	WI DNR - Environmental Fees	\$37,113.20
141687	06/09/26	P	WIS34	WISCONSIN PUBLIC SERVICE	\$113.65
141688	06/23/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$9,196.02
141689	06/23/26	P	BAD35	BADGER LAB & ENGINEERING	\$7,640.00
141690	06/23/26	P	BRA90	BRAZEE ACE HARDWARE	\$139.09
141691	06/23/26	P	CHEM70	CHEMTRADE CHEMICALS US LLC	\$8,828.16
141692	06/23/26	P	CINT05	CINTAS CORPORATION #2	\$388.21
141693	06/23/26	P	CRA55	CRANE ENGINEERING SALES INC	\$2,352.00
141694	06/23/26	P	EZGL45	EZ GLIDE GARAGE DOORS & OPENER	\$1,630.00
141695	06/23/26	P	FILT10	FILTRATION SERVICES	\$380.40
141696	06/23/26	P	HAWK35	HAWKINS, INC.	\$10,195.62
141697	06/23/26	P	INT28	INTEGRATED SOLUTIONS, INC.	\$1,011.00
141698	06/23/26	P	JFTC65	JFTCO, INC	\$8,940.82
141699	06/23/26	P	JHCO60	J & H CONTROLS, INC.	\$445.00
141700	06/23/26	P	JJKE45	J.J. KELLER ASSOCIATES, INC	\$810.77
141701	06/23/26	P	JOH100	JOHNSON CONTROLS FIRE	\$1,999.88
141702	06/23/26	P	LAI400	LAI, LTD.	\$132,029.20
141703	06/23/26	P	MCC45	McCLONE INSURANCE AGENCY	\$4,648.00
141704	06/23/26	P	MCCO67	MCCOTTER ENERGY SERVICE	\$1,632.00
141705	06/23/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$41.72
141706	06/23/26	P	NATI65	BUREAU VERITAS NATIONAL ELEVAT	\$125.00
141707	06/23/26	P	NICO40	NICOLET NATIONAL BANK	\$6,698.33
141708	06/23/26	V 6/23/26	NICO40		
141709	06/23/26	P	NORT35	NORTH CENTRAL LABS OF WIS, INC	\$2,964.76
141710	06/23/26	P	PAGE05	PAGE ANALYTICAL SERVICES, INC.	\$1,040.00
141711	06/23/26	P	PREM25	PREMIUM WATERS, INC	\$88.99
141712	06/23/26	P	UNIS75	UNISON SOLUTIONS, INC.	\$527.68
141713	06/23/26	P	WIS11	WISCONSIN CENTRAL LTD	\$639.12
141714	06/23/26	P	XYLEM	XYLEM WATER SOLUTIONS USA INC.	\$28,517.40
141715	06/23/26	P	USCE45	U.S. CELLULAR	\$79.50
BANK NNB-OP REGISTER TOTAL:					\$660,656.76
GRAND TOTAL :					\$660,656.76

* Check Status Types: "P" - Printed ; "M" - Manual ; "V" - Void (Void Date) ; "A" - Application; "E" - EFT

** Denotes broken check sequence.