

NEENAH-MENASHA SEWERAGE COMMISSION

Public Hearing & Regular Meeting

Tuesday, October 27, 2026 – 8:00 A.M.

101 Garfield Avenue, Menasha WI 54952

AGENDA

1. ROLL CALL

2. PUBLIC HEARING TO RECEIVE COMMENTS ON THE 2027 NMSC BUDGET PROPOSED.

1. Comments and Discussion on Amended Proposed 2027 NMSC Budget
2. Motion to adjourn the Public Hearing and reconvene into open session

3. APPROVAL OF MINUTES

- September 22, 2026, Public Hearing & Regular Meeting

4. CORRESPONDENCE

- September 30, 2026, letter from Nate Willis, WI DNR Wastewater Section Manager to Paul Much, Plant Manager
RE: Approval of Facility Plan Amendment for Neenah-Menasha
- October 16, 2026, email from Corey Gordon, NMSC Commissioner to Paul Much, Plant Manager
RE: Resignation
- October 16, 2026, email from William Mooren, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager
RE: October Update – Sonoco Pretreatment Project

5. OLD BUSINESS

6. NEW BUSINESS

Operations, engineering matters

- A. Update and Discussion on Sonoco/U.S. Paper Mills' Pretreatment Project with William Mooren
- B. Discussion and potential action regarding NMSC Tornado damage
- C. McMahon Associates Report – Update and discussion on the following projects with potential action to be taken based on discussions held:
 1. Phosphorus Removal
- D. McMahon Invoices

#944773	Total Phosphorus Project – Phase 04 and 06	\$ 154,880.00
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- E. Operating Report for September 2026
 1. Operating Report
 2. Equipment and Grounds Report

Budget, finance matters

- F. Accounting Report for September 2026
 1. Financial Statements
 2. Cash & Investment Report
- G. Update and Discussion on Contract Renewal for the Wastewater Service Agreement between Sonoco/U.S. Paper Mills and the NMSC; with Potential Action(s) to be taken on matters discussed

- H. MCO Invoices.
- | | | |
|--------|-----------------------------------|---------------|
| #33307 | November 2026 Contract Operations | \$ 157,056.68 |
| #33356 | Use of MCO Vehicles – September | \$ 563.92 |
- I. Vouchers – Operating (\$471,243.31) and Payroll (\$1,048.20) Vouchers #141795 thru #141835 in the amount of \$472,291.51 for the month of September 2026
- J. Amended Proposed 2027 NMSC Budget – Discussion on and potential action for approval

7. ADJOURNMENT

NEENAH-MENASHA SEWERAGE COMMISSION

Public Hearing & Regular Meeting

Tuesday September 22, 2026

Meeting was called to order by Commission President Mach at 8:02 a.m.

Present: Commissioners Corey Gordon, Anthony Mach, Jenny Pagel, Greg Weyenberg, Raymond Zielinski; Manager Paul Much; Accounting Clerk Melissa Starr.

Also Present: Lance Brackin (Fox Crossing), Pat Bougie (MCO), Brian Defferding (Neenah), Rob Franck (MCO), Bill Pollnow (Neenah), Chad Olsen (McMahon)

Excused: Commissioners Steve Coburn, Dale Youngquist

Public Hearing

President Mach opened the Public Hearing to receive comment on the proposed 2027 NMSC Budget. He gave a brief overview of the budget documents that were included in the packets. After discussion, a motion was made/seconded by Commissioners Zielinski/Weyenberg to close the Public Hearing and return to Regular Open Session. Motion carried unanimously. Public Hearing closed at 8:05 am.

Minutes

Meeting minutes. Motion made/seconded by Commissioners Zielinski/Gordon to approve the minutes from August 25, 2026, Regular Meeting. Motion carried unanimously.

Correspondence

The following correspondence was discussed:

- September 15, 2026, email from Troy Huebner, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager.
RE: August Update – Sonoco Pretreatment Project
- September 16, 2026, email from Troy Beyer, Galloway Company to Paul Much, Plant Manager
RE: Compliance Order Status Update

Old Business

There was no old business to be discussed.

New Business

Operations, Engineering, Planning

McMahon Associates Report: Engineer Olsen reminded everyone that the plans, specs, CWF applications, and the approved Facility Plan Amendment (FPA) deadline is September 30th. He shared that he submitted responses to the DNR on September 11, 2026, and is waiting to hear from the reviewer. Engineer Olsen reported he anticipates an increase in project expenses and will have an updated opinion of costs at the next meeting.

McMahon Invoices: A motion was made/seconded by Commissioners Mach/Weyenberg to approve payment of invoice #944357, Facilities Plan Amendment, in the amount of \$73,282.00. Motion carried unanimously.

Effluent Pump 1 Repair: A motion to discuss was made/seconded by Commissioners Gordon/Zielinski. Rob Franck reported the quote for the effluent pump 1 repair took some time to receive; however, it came back under the estimated amount at \$29,287. After discussion, a motion to approve the Effluent Pump 1 repair for \$29,287 was made/seconded by Commissioners Gordon/Zielinski. Motion carried unanimously.

Technology Risk Assessment: A motion to discuss was made/seconded by Commissioners Zielinski/Weyenberg. Rob Franck reported that based upon recent events at other facilities and security questions relating to the Commission's systems (i.e. Servers, SCADA, PLCs, Security Cameras, doors, etc.), several technology firms were researched regarding a third-party evaluation of the current systems, and potential future integration of several plant systems. Amplitel Technologies was provided a proposal for a technology risk assessment in the amount of \$3,000. They will evaluate Commission systems and develop recommendations to improve security. After discussion, a motion was made/seconded by Commissioners Zielinski/Weyenberg to approve the technology risk assessment by Amplitel Technologies in the amount of \$3,000. Motion carried unanimously.

Operating Report: Manager Much reported the plant performed very well in August. He encouraged municipalities to continue their inflow and infiltration (I & I) reduction programs, emphasizing that these efforts help improve plant performance by reducing excessive influent flows during rainfall events.

Equipment & Grounds Report: Rob Franck reviewed his report and provided further details on: A request for possible capacity run of the generator was received from WPPI on 9/2/26 however it was not needed. Other completed projects include; diffuser replacements of all 9 basins, annual aeration basin inspections, annual maintenance inspection on transfer switch, CCTV security cameras virtual server back in service. Current projects include two service door replacements that will be completed this fall due to severe rust, the lower bearing assembly replacement for Screw Pump 1 is expected to be received this week, the North GBT rebuild is scheduled for 9/23/26. He then gave a brief overview of the handout regarding the rain events on 9/4/26 and 9/14/26.

Budget, Finance, Personnel

Financial Statements: Accounting Clerk Starr reported on the August financial statements; MCO generated \$9,773.13 in additional revenue for the Commission. Clerk Starr shared that she is looking at the year-to-date net operating amount and will let Commissioners know if a rate adjustment will be needed once September loadings have been determined.

Update on Sonoco Contract Renewal: Manager Much reported no update at this time.

MCO Invoices: A motion was made/seconded by Commissioners Weyenberg/Zielinski to approve for payment MCO invoices #33196 in the amount of \$157,056.68, and #33254 in the amount of \$377.72, with payment to be made after October 1, 2026. Motion carried unanimously.

Vouchers: A motion was made/seconded by Commissioners Gordon/Zielinski to approve Operating and Payroll Vouchers #141758 through #141794 in the amount of \$475,351.16 for the month of August 2026. Motion carried unanimously.

NMSC Proposed 2027 Budget: A motion to discuss, with potential action, was made/seconded by Commissioners Weyenberg/Zielinski. President Mach asked if there were any questions or comments on the proposed 2027 budget. Hearing none, the motion to approve the NMSC Proposed 2027 budget carried unanimously.

Adjournment

A motion was made/seconded by Commissioners Zielinski/Weyenberg to adjourn the meeting. Motion carried unanimously. Meeting adjourned at 8:32 a.m.

President

Secretary



September 30, 2026

Project Number: S-2025-0855
CWF Loan Number(s): 5641-02, 5101-12
2005-04, 5694-01, 5307-05

Paul Much, Superintendent
Neenah-Menasha Sewerage Commission
191 Garfield Avenue
Menasha, WI 54952

Subject: Approval of Facility Plan Amendment for Neenah-Menasha

Dear Mr. Much:

The Department of Natural Resources (hereafter Department) has completed the review of the *Facility Plan Amendment - Tertiary Treatment, UV Disinfection & Effluent Flow (or Facility Plan Amendment)* for the Neenah-Menasha Sewerage Commission. The *Facility Plan Amendment* was received for approval on October 2, 2025, and it was subsequently reviewed for conformance with Ch. NR 110, Wis. Adm. Code.

The Neenah-Menasha Sewerage Commission owns and operates a Wastewater Water Treatment Facility (WWTF) located at 101 Garfield Ave, Menasha, WI.

The *Facilities Plan* is hereby conditionally approved. The Department concurs with the selected alternative that involves installation of cloth disk filters to achieve upcoming TMDL-based total phosphorus WPDES permit limits, ultraviolet (UV) disinfection, and installation of a new flow meter on the WWTF's effluent outfall pipe.

The fundable capacity has been determined in conformance with s. NR 162.04(1)(c), Wisc. Administrative Code. Therefore, the recommended parallel cost ratio of 96 percent should be used for determination of the portion of the overall project construction eligible under the Clean Water Fund program.

If you believe that you have a right to challenge this decision, you should know that the Wisconsin statutes and administrative rules establish time periods within which requests to review Department decisions must be filed. For judicial review of a decision pursuant to ss. 227.52 and 227.53, Wis. Stats., you have 30 days after the decision is mailed, or otherwise served by the Department, to file your petition with the appropriate circuit court and serve the petition on the Department. Such a petition for judicial review must name the Department of Natural Resources as the respondent.

To request a contested case hearing pursuant to s. 227.42, Wis. Stats., you have 30 days after the decision is mailed, or otherwise served by the Department, to serve a petition for hearing on the Secretary of the Department of Natural Resources. All requests for contested case hearings must be made in accordance with s. NR 2.05(5), Wis. Adm. Code, and served on the Secretary in accordance with s. NR 2.03, Wis. Adm. Code. The filing of a request for a contested case hearing does not extend the 30-day period for filing a petition for judicial review.

Melissa Starr

From: Corey Gordon <cgordon@menashawi.gov>
Sent: Friday, October 16, 2026 12:26 PM
To: Paul Much; Melissa Starr
Subject: Resignation

Paul/Melissa,

I have decided to resign from the City of Menasha and will also be resigning from the NMSC. Can you please add to the next commission agenda my resignation from the commission.

I would like to thank MCO and McMahon staff along with the commissioners for everything you do and wish you all luck.

Corey

Melissa Starr

From: William Mooren <William.Mooren@sonoco.com>
Sent: Friday, October 16, 2026 12:36 PM
To: Paul Much; Troy Huebner
Cc: Melissa Starr
Subject: Re: Sonoco Update

Hi Paul,

We are continuing to battle through some of our startup issues, mainly around our sludge handling. Our centrifuge has been our greatest bottleneck. We have reps from Peiralisi (centrifuge supplier) coming on site Wednesday 10/21 to perform a system analysis of the centrifuge and barring any unforeseen upsets; we may be close to fully operational by the end of the year, but it could be tight. I will continue to update you as we progress through our startup.

BOD and TSS removal efficiency from the plant is averaging 90%

We really appreciate your patience and understanding as we work through our startup curve, equipment start up are never easy and smooth.

Thank you.

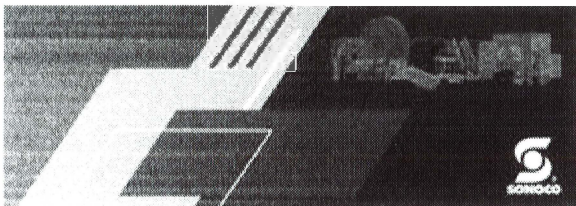
Willy Mooren

Plant Superintendent

Phone: 920-729-6853

Cell: 920-358-3071 Email: William.mooren@sonoco.com

Sonoco-Menasha



From: Paul Much <pmuch@mco-us.com>
Sent: Friday, October 16, 2026 8:57 AM
To: Troy Huebner <troy.huebner@sonoco.com>
Cc: William Mooren <william.mooren@sonoco.com>; Melissa Starr <melissa@nmscwwtp.com>
Subject: Sonoco Update

ATTENTION: This message was sent from outside of Sonoco. Use caution when clicking links or opening attachments.

Troy and Willy,

Looking for a monthly Sonoco Pretreatment System update to include in the commission packet. Due by next Wednesday.

Best Regards

MEMORANDUM

Tertiary Filter Addition

Prepared For

NEENAH-MENASHA SEWERAGE COMMISSION

Winnebago County, Wisconsin

Prepared By

CHAD T OLSEN, PE

McMAHON ASSOCIATES, INC. | Neenah, Wisconsin



OCTOBER 22, 2026

McM. No. N0008-09-24-00790.02

The following is an update on the Wastewater Treatment Facility (WWTF) Tertiary Filter Addition Project.

I. PROJECT UPDATE

- Plans, Specifications and a Design Report for the project were shipped to the Wisconsin Department of Natural Resources (DNR) on September 29, 2026, and received September 30, 2026.
- The Wisconsin DNR has 90 days to review the plans and specifications (12-29-2026).
 - ▶ DNR has been known to take longer than 90-days.
- Approval for the Facility Plan Amendment submitted in September 2025 was received on September 30, 2026.
- The Clean Water Fund (CWF) Application was submitted on September 30, 2026.

Note that we plan to submit a CWF Notice of Intent to Apply for this project in January 2027 in the event the project is delayed or for some reason funding falls through.

 - ▶ This would provide funding for the project in State fiscal year 2028.
 - ▶ It is believed there would be less principal forgiveness, and further believed that the project would not have to comply with the EPA Build America/Buy America Act (BABA).
 - ▶ The project would have to comply with the American Iron and Steel (AIS) requirements (much simpler).

II. PARALLEL COST RATIO/INTEREST RATES

The Facility Plan Amendment responses included a calculated Parallel Cost Ratio. This is the portion of the loan that is provided at the subsidized rate. The remainder would be at the market rate.

- Initial Parallel Cost Ratio Estimate During Planning: 0.83
- DNR Approved: 0.96

■ Interest Rates

- ▶ Interest Rates prior of 10/1/2026
 - ◆ Tax-Exempt, 20-year loan
 - ◆ Market Rate: 4.300%
 - ◆ Subsidized Rate (55%): 2.365%
 - ◆ Blended with Parallel Cost Ratio of 0.83 = 2.69%
- ▶ Interest Rates Effective 10/1/2026
 - ◆ Tax-Exempt, 20-year loan
 - ◆ Market Rate: 4.700%
 - ◆ Subsidized Rate (55%): 2.585%
- ▶ Interest Rates factoring in approved parallel cost ratio, estimated principal forgiveness, and 10/1/2026 rates based on a Tax-Exempt, 20-year loan are as follows:
 - ◆ City of Neenah: 2.670%
 - ◆ City of Menasha: 2.690%
 - ◆ Village of Fox Crossing: 2.670%
 - ◆ Village of Harrison: 2.670%
 - ◆ Town of Neenah Sanitary District No. 2: 2.670%

III. UPDATED OPINION OF COST

The opinion of cost for the project during Facilities Planning was \$24,000,000, which included 15% for engineering/administrative costs and 15% for contingencies.

The updated opinion of cost based on the submitted plans and specifications is as follows. Worksheets are attached.

<u>Item</u>	<u>Opinion of Cost</u>
Construction without Equipment	\$19,750,000
Equipment	\$4,104,200
Subtotal	\$23,854,200
Contingency (7.5%)	\$1,789,100
BABA Electrical Equip Allowance (15%)	\$250,000
Total Opinion of Construction Cost	\$25,893,300
Project Design & CWF Application	\$792,525
Projected Construction Services	\$1,020,000
Projected Loan Closing Costs	\$112,670
Total Project Opinion of Cost	\$27,818,500

ITEMS TO NOTE INCLUDE:

- Differences in Scope from Facilities Plan Amendment to Design:
 - ▶ Hydraulics required a flow diversion structure in front of the secondary effluent pump station which was not included in the F-Plan.
 - ▶ A tunnel was added to the lower level of the Filter Building to provide improved access for personnel, equipment and piping and to comply with egress requirements.
 - ▶ Polymer feed system costs went up as the system became more complex than anticipated.
 - ▶ Filter system costs went up. Aqua Aerobics did not include their control package in their original pricing, and they provided pricing for 16 disk units (used in F-Plan) and 24 disk units, but not 16 disk units that can be expanded to 24 disk units (in design).
 - ▶ Design went with a simpler effluent flow meter. The Facility Plan Amendment recommended an ISCO LaserFlow® flow meter installed in a new 10-foot diameter manhole. The proposed manhole would be frequently surcharged. The manufacturer expressed concern with the accuracy of the installation due to swirling that could occur in the manhole when surcharged. Due to their concerns, it was decided to change the design to an area velocity meter mounted in an existing manhole.
- The Clean Water Fundi Program requires the project to follow the EPA Build America, Buy America (BABA) Act. This requires equipment and materials provided for the project to be domestically sourced. This adds significant costs to the electrical and integration price. Van Ert Electric stated that their supplier adds 15% to equipment costs to deal with BABA requirements. Energenecs, Inc. (Integrator in Cedarburg) stated that it has significant impact on programmable logic controllers (PLC's) and Variable Frequency Drives (VFD's). To comply with the requirements, for example, control panels need to utilize the largest Allen Bradley PLC, which can cost 3 to 4 times more than what would normally be used. An adder was included in the opinion of cost for electrical gear/equipment based on Van Ert's statement.
- Contractors have indicated that rising costs are a concern for these projects. Contractors are competing for labor and materials with the data center projects. In addition, Energenecs further stated that they used to have annual equipment pricing contracts with Allen Bradley. Allen Bradley is now adjusting pricing quarterly.

IV. VARIANCE REQUEST

The design requested a variance to Wisconsin NR Code 108.06 which requires treatment facilities to have 30-days of treatment chemicals on hand at all times. The NMSC WWTF has two (2) 5,600-gallon fiberglass bulk storage tanks for storing alum. Average storage is estimated at approximately 12 days. Maximum month storage would be approximately 7.5 days. NMSC receives alum from Chemtrade, which produces alum in Menasha, Wisconsin, less than one mile from the WWTF. Therefore, NMSC should be able to receive loads on short notice.

V. SCHEDULE CONSIDERATIONS

- Refer to attached Clean Water Fund Program Timeline.
- Executed Construction Contracts and Bidding Documents need to be submitted to DNR by June 30, 2027.
 - ▶ This is not the loan closing date. Latest loan closing option is by the fourth Wednesday in February 2028.
 - ▶ To meet the DNR CWF schedule, project should be awarded by the May 2027 Commission meeting.
- Rate increase & Certification of Net Revenues (if required due to not meeting debt coverage requirements) need to be in place and made effective prior to loan closing.
 - ▶ The Department of Administration provided the following guidance:

“If they know that they are short already..., I recommend having the Municipality work with their financial advisor to get going on the rate increase now – time is never on their side with these type of events.”
 - ▶ In the past, a rate study was planned for NMSC to include a charge for phosphorus.

OWNER'S PROJECT CRITERIA
OPINION OF PROBABLE CONSTRUCTION COST
NEENAH-MENASHA SEWERAGE COMMISSION
WWTF TERTIARY FILTER ADDITION
 Neenah-Menasha, Wisconsin

PLANNING AMOUNT
\$20,737,500 RECOMMENDED PROJECT BUDGET

Includes the \$19,750,000 construction cost and a separate 5% Owner contingency of \$987,500. Major process equipment and professional/Owner soft costs are excluded.

Owner	Neenah-Menasha Sewerage Commission
Design Professional	McMahon Associates, Inc.
Issue Date	October 2026
Estimate Classification	Planning-Level Opinion of Probable Construction Cost
Basis Documents	September 2026 DNR Submittal drawings
Equipment Basis	Major process equipment Owner-furnished and excluded from construction OPC

PRELIMINARY - NOT FOR CONSTRUCTION OR BIDDING

1. Executive Summary

The Neenah-Menasha Sewerage Commission is planning tertiary filtration improvements at the wastewater treatment facility. The project includes a new Tertiary Filter Building, Secondary Effluent Pump Building, reinforced-concrete process structures, large-diameter process piping, site improvements, architectural construction, HVAC and plumbing systems, electrical distribution, instrumentation and controls, modifications to existing operating facilities, startup, and commissioning.

Based on the September 2026 DNR Submittal documents, the recommended construction cost is \$19,750,000. No separate construction contingency is included. A 5% Owner contingency of \$987,500 is added above the construction cost, resulting in a total recommended project budget of \$20,737,500. Major process equipment is assumed to be furnished directly by the Owner and is excluded from the construction OPC; installation, connection, controls integration, testing, startup assistance, and commissioning are included.

2. Project Identification and Basis

Project	WWTF Tertiary Filter Addition
Owner	Neenah-Menasha Sewerage Commission
Primary Facilities	Tertiary Filter Building and Secondary Effluent Pump Building
Estimate Date	October 2026 planning dollars
Pricing Basis	Planning-level Wisconsin wastewater treatment construction pricing
Procurement Assumption	Competitive construction procurement with Owner-furnished major process equipment

3. Project Scope

3.1 Civil / Site Improvements

Demolition, excavation, grading, utility modifications, erosion control, storm sewer improvements, pavement and concrete restoration, and final site restoration.

Demolition Work

Selective demolition includes complete demolition of the existing hauled-in waste tank shown on Sheet D101, including the

concrete tank/structure, associated piping, valves, supports, equipment, pads, appurtenances, and affected electrical and controls; removal of residual material as required for demolition; removal of existing site improvements, pavement, and concrete required for new construction; sawcutting and preparation of openings for new penetrations and tie-ins; temporary protection, isolation, and support of adjacent facilities that must remain operational; hauling and lawful disposal of demolished materials; backfill of the demolished tank area; and patching, infill, grading, and restoration of surfaces disturbed by the work. Demolition is to be sequenced with shutdowns, bypasses, and temporary connections so treatment operations can be maintained during construction.

3.2 Structural Improvements

Reinforced concrete foundations, below-grade structures, process channels, equipment foundations, structural steel, aluminum and FRP access systems, and miscellaneous metals.

3.3 Architectural Improvements

Building envelope, exterior walls, roofing, insulation, doors and hardware, louvers, finishes, sealants, and associated architectural components.

3.4 Process Mechanical Improvements

Large-diameter and stainless-steel process piping, valves, fittings, supports, process utilities, facility tie-ins, penetrations, and installation of Owner-furnished equipment.

3.5 HVAC and Plumbing

Heating, ventilation, cooling, ductwork, controls, water distribution, drainage, sanitary and natural-gas piping, eyewash facilities, sumps, and accessories.

3.6 Electrical and Controls

Power distribution, feeders, conduit, branch circuits, grounding, lighting, fiber, PLC and SCADA integration, control wiring, loop checks, and modifications to existing systems.

3.7 Existing Facility Modifications and Commissioning

Process tie-ins, Service Building and Flow Diversion Structure modifications, shutdown coordination, functional testing, training, startup support, and turnover documentation.

4. Opinion of Probable Construction Cost by Physical Project Area

The following planning-level allocation separates the \$19,750,000 construction cost by physical project area. Shared systems and project-wide requirements are carried under Common Project Costs rather than distributed across the individual facilities. The detailed discipline estimate follows and remains the basis for the overall construction cost.

Physical Project Area	Included Scope	Amount
Tertiary Filter Building	Process structure, building enclosure, disk-filter installation, backwash systems, process piping, HVAC, plumbing, electrical, instrumentation, and controls serving the tertiary filtration facility.	\$9,400,000
Secondary Effluent Pump Building	Pump structure, foundations, secondary effluent pump installation, associated piping and valves, building systems, electrical distribution, instrumentation, and controls.	\$4,800,000
Existing Facility Modifications	Service Building and Flow Diversion Structure modifications, demolition, process tie-ins, temporary connections, shutdown coordination, bypass provisions, patching, and restoration.	\$1,200,000
Site and Civil Improvements	Hauled-in waste tank demolition, excavation, dewatering allowance, grading, utility relocations, storm drainage, paving, concrete, erosion control, and site restoration.	\$1,400,000
Common Project Costs	Mobilization, temporary facilities and utilities, project supervision, bonds, insurance, safety, quality control, project-wide coordination, common distribution and controls infrastructure, and closeout.	\$2,600,000
Startup, Training, and Commissioning	Equipment startup, functional testing, process verification, Owner training, vendor coordination, commissioning support, O&M manuals, and turnover documentation.	\$350,000
CONSTRUCTION SUBTOTAL		\$19,750,000

Division / Cost Item	Description	Amount
01 – General Conditions		\$1,800,000
01.1	Mobilization, temporary facilities, temporary utilities, and site logistics	\$400,000
01.2	Project supervision, administration, scheduling, and coordination	\$750,000
01.3	Bonds, insurance, safety, quality control, and project documentation	\$450,000

Division / Cost Item	Description	Amount
01.4	Closeout, record documentation, warranties, and final cleaning	\$200,000
02/31/32/33 – Civil and Site Improvements		\$1,400,000
02.1	Selective demolition, including the hauled-in waste tank and concrete structure shown on Sheet D101; associated piping, valves, supports, equipment, pads, appurtenances, electrical, instrumentation, and controls; existing pavement, concrete, curb, walk, and site improvements within new construction and utility-work limits; abandoned or conflicting site utilities, storm piping, structures, and process piping; localized structural, slab, wall, and equipment-pad removals for new openings, penetrations, foundations, and tie-ins; removals within existing operating facilities required for process, mechanical, electrical, and controls modifications; sawcutting, capping, plugging, isolation, temporary support and protection; residual-material handling, hauling, disposal, tank-area backfill, patching, and restoration.	\$250,000
02.2	Excavation, dewatering allowance, backfill, grading, and aggregate base	\$450,000
02.3	Site utilities, storm drainage, utility relocations, and connections	\$350,000
02.4	Asphalt paving, concrete pavement, curb, walk, and disturbed-surface restoration	\$300,000
02.5	Limited erosion control, seeding, and final restoration of disturbed lawn areas	\$50,000
03/05 – Structural Improvements		\$5,250,000
03.1	Reinforced-concrete process structures, walls, channels, and water-retaining construction	\$3,650,000
03.2	Foundations, slabs, equipment pads, embeds, and housekeeping pads	\$550,000
05.1	Structural-steel framing, platforms, stairs, and supports	\$600,000
05.2	Aluminum/FRP grating, railings, ladders, hatches, and miscellaneous metals	\$450,000
04/06/07/08/09 – Architectural Improvements		\$1,650,000
04/07.1	Exterior walls, masonry, wall panels, envelope, and weather barriers	\$650,000
07.2	Roofing, insulation, sheet-metal flashings, and roof accessories	\$400,000
08.1	Doors, frames, hardware, louvers, and access openings	\$250,000
09.1	Interior finishes, protective coatings, and painting	\$200,000
07/10	Sealants, signage, specialties, and architectural accessories	\$150,000
40/41/43 – Process Mechanical Installation		\$3,650,000
40.1	Large-diameter process piping, fittings, and field connections	\$1,650,000
40.2	Stainless-steel piping, valves, gates, fittings, and process appurtenances	\$850,000
40.3	Pipe supports, penetrations, sleeves, anchors, and specialty connections	\$450,000
41/43	Installation, alignment, connection, and integration of Owner-furnished process equipment	\$700,000
23 – HVAC Systems		\$600,000
23.1	Ventilation equipment, exhaust systems, ductwork, louvers, and dampers	\$250,000
23.2	Heating and cooling equipment, piping, and terminal devices	\$180,000
23.3	HVAC controls, testing, balancing, insulation, and accessories	\$170,000
22 – Plumbing Systems		\$350,000
22.1	Domestic and non-potable water distribution, valves, and accessories	\$120,000
22.2	Sanitary, floor drainage, roof drainage, and indirect waste piping	\$100,000
22.3	Natural-gas piping, regulators, valves, and equipment connections	\$60,000
22.4	Eyewash facilities, sumps, fixtures, and plumbing accessories	\$70,000

Division / Cost Item	Description	Amount
26 – Electrical Improvements		\$2,250,000
26.1	Service, distribution equipment, switchgear, transformers, and panelboards	\$750,000
26.2	Feeders, raceways, cable, branch circuits, and equipment connections	\$650,000
26.3	Interior/site lighting, receptacles, small power, and emergency systems	\$350,000
26.4	Grounding, bonding, lightning protection, and surge protection	\$250,000
26.5	Existing-facility electrical modifications, temporary power, and cutovers	\$250,000
27/40 – Instrumentation and Controls		\$1,250,000
27.1	Fiber, network infrastructure, communication cabling, and panels	\$300,000
40.4	PLC/SCADA modifications, control panels, programming, and integration	\$400,000
40.5	Field instruments, control wiring, terminations, and process interfaces	\$350,000
40.6	Loop checks, calibration, functional testing, and commissioning support	\$200,000
02/03/40 – Existing Facility Modifications		\$1,200,000
EX.1	Demolition and modifications within existing operating facilities	\$450,000
EX.2	Process tie-ins, shutdown coordination, and temporary connections	\$350,000
EX.3	Bypass provisions, sequencing, phasing, and operational coordination	\$250,000
EX.4	Patching, restoration, and finish repair at disturbed facilities	\$150,000
01/40 – Startup, Training, and Commissioning		\$350,000
SC.1	Equipment startup, functional testing, and process verification	\$125,000
SC.2	Owner training, vendor coordination, and operating demonstrations	\$100,000
SC.3	Commissioning support, performance observations, and deficiency follow-up	\$75,000
SC.4	O&M manuals, turnover documentation, and final records	\$50,000

Description	Amount
Construction Subtotal	\$19,750,000
Owner Contingency (5% of Construction Cost)	\$987,500
RECOMMENDED PROJECT BUDGET	\$20,737,500

5. Owner-Furnished Equipment Excluded from Construction OPC

The following equipment is assumed to be purchased directly by the Owner and excluded from this OPC. Installation, wiring, controls integration, testing, startup assistance, and commissioning are included in the construction OPC. Future equipment is excluded from the current construction budget. Drawing references identify where the equipment or associated connection/control requirements are shown in the September 2026 DNR Submittal.

Equipment / System	Drawing Reference(s)	OPC Treatment
Tertiary Filtration Equipment		
Disk Filters No. 1 through No. 3 and Future Disk Filter No. 4	100-E403; 1300-M112; 1300-E202/E203	Owner-furnished purchase excluded; installation/integration included
Filter drive assemblies	100-E403; 1300-M112; 1300-E202	Owner-furnished purchase excluded; installation/integration included
Filter manufacturer control panels	100-E403; 1300-E203	Owner-furnished purchase excluded; installation/integration included
Proprietary filter components and internal equipment	100-E403; 1300-M111/M112; 1300-E201/E202/E203	Owner-furnished purchase excluded; installation/integration included

Pumping Equipment

Secondary Effluent Pumps No. 1 through No. 3 and Future Pumps No. 4 and No. 5	100-E404; 1200-M112; 1200-E201	Owner-furnished purchase excluded; installation/integration included
Backwash Pumps No. 1 through No. 3 and Future Backwash Pump No. 4	100-E403; 1300-M111; 1300-E201	Owner-furnished purchase excluded; installation/integration included

Chemical Feed Equipment

Polymer Make-Up Units No. 1 and No. 2	1300-M411/M412; PID/FC chemical-feed diagrams; 1300 electrical/control sheets	Owner-furnished purchase excluded; installation/integration included
Polymer storage tank	1300-M411/M412; PID/FC chemical-feed diagrams	Owner-furnished purchase excluded; installation/integration included
Post-dilution system / pump	100-E404; 1300-M111; 1300-E201	Owner-furnished purchase excluded; installation/integration included
Alum feed skid and alum pumps	100-E404; 920-M204; 920-E202; PID12/FC12	Owner-furnished purchase excluded; installation/integration included
Polymer feed and transfer pumps	100-E404; 920 mechanical/electrical polymer-area sheets	Owner-furnished purchase excluded; installation/integration included

Instrumentation and Process Equipment

Flow meters	100-E432/E433; 1200-E201; 1300-E201/E202/E203	Owner-furnished purchase excluded; installation/integration included
Pressure transmitters	100-E432/E433; 1200-E201; 1300-E201/E202/E203	Owner-furnished purchase excluded; installation/integration included
Level transmitters	100-E432/E433; 1200-E201; 1300-E201/E202/E203	Owner-furnished purchase excluded; installation/integration included
Turbidity analyzers	100-E432/E433; 1300-E202/E203	Owner-furnished purchase excluded; installation/integration included
pH analyzers	100-E432/E433; 1300-E202/E203	Owner-furnished purchase excluded; installation/integration included
Orthophosphate analyzer	100-E432/E433; 1200-E201; PID10/FC10	Owner-furnished purchase excluded; installation/integration included
Vendor-supplied process-control hardware	100-E403/E404; 1300-E201/E202/E203; PID/FC sheets	Owner-furnished purchase excluded; installation/integration included
Packaged PLC and control systems furnished with process equipment	100-E403/E404; 1300-E201/E202/E203; PID/FC sheets	Owner-furnished purchase excluded; installation/integration included

Note: The drawing references above establish where equipment and associated electrical/process information appear in the design documents. Owner-furnished procurement responsibility remains an OPC assumption unless specifically established by the project procurement documents. Polymer make-up units and the polymer storage tank are included in the Owner-furnished list as requested; final tag numbers and procurement responsibility should be confirmed against the final chemical-feed equipment schedule and procurement package.

6. Basis of Estimate and Assumptions

- Prepared from the September 2026 DNR Submittal drawings for the WWTF Tertiary Filter Addition.
- Major process equipment is Owner-furnished and excluded from the construction OPC.
- Installation and integration of Owner-furnished equipment are included.
- Costs reflect planning-level wastewater treatment facility construction pricing for Wisconsin.
- The estimate was cross-checked at a planning level against an internal treatment-facility benchmark estimate for the Wonder Lake water treatment project.
- Contractor overhead, profit, bonds, insurance, and normal trade markups are included within discipline-level costs.
- No separate construction contingency is included. A 5% Owner contingency of \$987,500 is carried above the \$19,750,000 construction cost for Owner-directed changes, unforeseen project requirements, and other Owner-held risks.
- This OPC is intended for planning and budgeting and is not a contractor bid or guaranteed maximum price.

7. Exclusions

- Engineering and design fees
- Permitting and regulatory review fees
- Legal and financing costs
- Land acquisition
- Owner administrative costs
- Owner-furnished equipment identified above
- Escalation beyond the pricing date of this OPC
- Hazardous-material remediation not identified during design
- Significant unforeseen subsurface conditions
- Future facility expansions and future equipment not part of the current construction scope

8. Major Cost Drivers and Risks

- Reinforced-concrete water-retaining and below-grade process structures.
- Large-diameter ductile-iron and stainless-steel process piping, valves, supports, and tie-ins.
- Electrical distribution, instrumentation, controls, and SCADA integration within an operating treatment facility.
- Construction sequencing, shutdowns, bypass requirements, and restoration associated with existing-facility modifications.
- Final Owner-furnished equipment selections, vendor requirements, and resulting installation interfaces.

9. OPC Statement

This Opinion of Probable Construction Cost is based on the available design documents and professional judgment regarding probable construction pricing. Actual costs will vary based on final design, contractor means and methods, labor availability, material pricing, procurement strategy, bidding climate, site conditions, regulatory requirements, and Owner selections. McMahon Associates, Inc. does not warrant that bids or negotiated prices will not vary from this planning amount.

10. Basis References

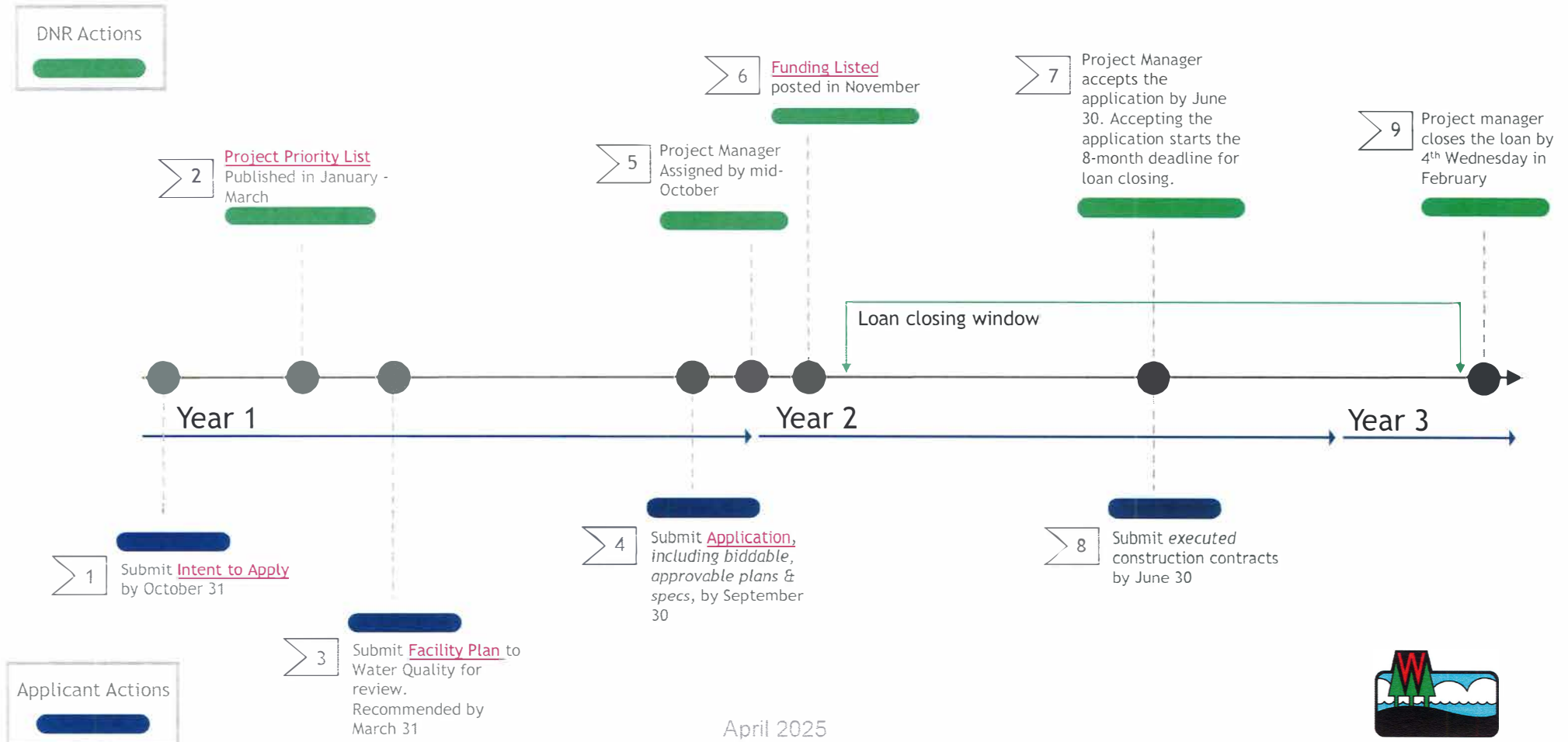
- September 2026 DNR Submittal drawings, NMSC WWTF Tertiary Filter Addition.
- Brillion WWTF project.
- Construction Cost Worksheet

NMSC Tertiary Filter Addition Project
Opinion of Equipment Costs
October 23, 2026

Equipment	Opinion of Cost	
Filter Package	\$	2,525,000
Filter Controls	\$	215,000
Vertical Turbine Pumps*	\$	650,000
Polymer Feed Equipment	\$	240,000
3,000 gallon Polymer Tank	\$	13,200
Polymer Mix and Transfer Pumps	\$	45,000
Alum Chem Feed Skid	\$	80,000
Coag/Rapid/Floc Mixers	\$	180,000
Channel Mixing Blower & Diffusers	\$	45,000
30" Mag Meter	\$	37,000
Sludge Mag Meters	\$	18,000
Sampler	\$	15,000
Alum Flow Meter	\$	3,000
Radar Level Sensors (2)	\$	5,000
Point Level Sensors (2)	\$	5,000
Submersible Level Sensor	\$	3,000
Effluent Flow Meter	\$	25,000
Total	\$	4,104,200

* Updated pricing not provided by Manufacturer

Clean Water Fund Program Timeline: Loans with Principal Forgiveness



NMSC Storm/Tornado Damage – Additional Costs

The following is a summary of additional costs incurred by the Neenah-Menasha Sewerage Commission (NMSC) and its contractors as a result of the tornado and associated storm event that occurred in Menasha, Wisconsin, in July 2026.

These costs include additional labor, emergency response, equipment, repairs, rentals, fuel, and replacement of equipment damaged or affected by the storm.

1. MCO – Additional Storm Response Labor

Account: 1108-002 820 – “2026 Storm Event”

Amount: \$8,861.25

This amount represents additional MCO labor directly related to the storm response, including:

- Additional daytime labor hours dedicated to storm response and recovery activities.
- Overnight staffing required to maintain plant operations and provide continuous operator coverage from approximately **6:00 PM to 6:00 AM**.

The \$8,861.25 represents the additional costs incurred by MCO for storm-related work. This is currently being treated as a draft invoice for purposes of documenting the storm-related costs and would be invoiced subject to approval of the applicable funding/reimbursement. The final treatment of this cost can be discussed with NMSC and its insurance representatives.

2. Wolf – Emergency Generator Fuel

Amount: \$9,768.27

Generator fuel supplied by Wolf beginning **Monday, July 27, 2026**, was required as part of the emergency response and temporary power requirements following the storm.

The applicable fuel documentation and invoices from Wolf have been compiled and attached to support this cost.

3. Pieper Electric – Emergency Electrical Work and Generator Rental

Amount: \$12,740.00

The Pieper Electric invoice includes emergency electrical work performed following the storm, including the rental and connection costs associated with the **portable generator rental** used to maintain facility operations during the power outage.

4. Pieper Automation – Mixer VFD Failure

The storm-related power interruption resulted in the failure of a mixer variable frequency drive (VFD).

- **VFD replacement:** \$2,470.00
- **Installation and programming:** \$3,895.00
- **Total:** \$6,365.00

These costs represent the replacement and restoration of the failed equipment.

5. J&H – Communications/Fiber Optic Issues

Following the storm, several buildings experienced communications issues. The suspected cause is damage or failure of fiber optic converters.

J&H has investigated these issues and is addressing the work under its existing service contract. **No additional cost is being claimed for this work at this time.**

6. FSO – Emergency Generator

FSO is a contractor that was performing work in the Digester Building the week the storm occurred. FSO incurred costs associated with providing emergency generator power to continue their scheduled work following the storm:

- **Generator fuel:** 256 gallons × \$5.196/gallon = **\$1,330.18**
- **Generator rental:** **\$900.00**
- **Total:** **\$2,230.18**

7. 9th Street Refrigerated Sampler

Equipment cost: \$3,295.00 + freight

The refrigerated sampler serving the 9th Street location required replacement following the storm event.

MCO also incurred additional labor associated with this item; however, that labor was handled within MCO's normal operations and maintenance contract and **no additional labor cost is being claimed.**

8. ACP 3A PanelView Replacement

Amount: \$8,393.02

The ACP 3A PanelView required replacement following the storm event. The above amount represents the PanelView and programming costs associated with its replacement.

Summary of Identified Additional Costs

Item	Amount
MCO additional storm response labor	\$8,861.25
Wolf – emergency generator fuel	\$9,768.27
Pieper Electric / emergency electrical work & generator rental	\$12,740.00
Pieper Automation – mixer VFD replacement, installation & programming	\$6,365.00
FSO – generator fuel and rental	\$2,230.18
9th Street refrigerated sampler	\$3,295.00 + freight
ACP 3A PanelView replacement	\$8,393.02
Subtotal of identified costs, excluding sampler freight	\$51,652.72

The above summary is intended to document the additional costs incurred as a direct result of the July 2026 tornado/storm event. Supporting invoices, receipts, and other documentation are attached for the applicable costs. Costs identified as being covered under existing service contracts or normal MCO operations have been specifically noted and are not included as additional claimed costs.



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54146
PH: FAX
WWW.MCO.US.COM
EIR NO: 19-1681232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33184-DRAFT
Date: 08/26/2026

CONTRACT #	CLIENT ID	PURCHASE ORDER	PAYMENT TERMS	DUE DATE
1108 0002	N001		Net 30	09/25/2026
CONTRACT:	2026 Storm Event			
SCOPE OF WORK:	Labor directly relating to the loss of utility power caused by the storms and tornado on July 27th. This includes extended staffing to address operational issues, monitoring the backup generator, and connection and disconnection of the portable standby generator.			

ACTIVITY	MEMO	HOURS/QTY	RATE	AMOUNT
820 - W W Contract Labor		69.50	127.50	8,861.25
			Subtotal	\$8,861.25
			Total	\$8,861.25

Approved by

A 3.62% Convenience Fee is added to all credit card payments

Invoice Date: 08/26/2026 Terms: Net 30 Due Date: 09/25/2026 Customer ID: N001



Long-term Generator Running Record

										Volts			Amps		
Date	Operator Initials	Time	Fuel Level	Coolant Temp	Engine RPM	Oil Pressure	Oil Temp	Fuel Pressure	Hour Meter	A	B	C	A	B	C
7/28	CK	12:35P	780	174	1800	81	203	101	463.0	485	485	485	344	346	342
7/28	CK	1:45	750	174	1800	81	201	104	464.1	485	485	485	345	347	346
7/28	CK	2:50	720	174	1800	81	201	102	465.3	485	485	485	325	322	320
7/28	CK	5:00	660	174	1800	82	201	104	467.4	485	485	485	317	313	312
7/28	RR	6:10	870	174	1800	81	201	102	468.6	485	485	485	308	309	308
7/28	RR	7:08	855	174	1800	79	199	100	469.5	485	485	485	320	316	314
7/28	RR	8:04	830	172	1800	82	199	103	470.4	485	485	485	316	313	311
7/28	RR	9:07	805	174	1802	79	199	101	471.5	485	485	485	306	303	303
7/28	JB	9:54	780	174	1803	80	199	102	472.3	485	485	485	308	304	304
7/28	JB	10:00pm	760	174	1801	82	198	101	473.4	485	485	485	290	289	288
7/28	JB	12:00am	730	174	1800	82	199	103	474.4	485	485	485	288	270	284
7/29	JB	8:00	650	172	1804	82	199	101	475.4	485	485	485	281	282	284
7/29	JB	9:200	680	174	1804	80	199	102	476.4	485	485	485	291	273	273
7/29	JB	10:300	650	174	1799	81	198	103	477.4	485	485	485	284	271	270
7/29	JB	11:400	630	174	1801	82	198	100	478.4	485	485	485	272	272	273
7/29	JB	8:500	615	174	1800	81	200	102	479.6	485	485	485	427	412	408
7/29	RF	7:45A	600	176	1802	82	203	101	483.1	485	485	485	486	485	479
7/29	PB	11:15n	600	176	1801	82	201	102	485.7	485	485	489	331	329	323
7/29	RF	11:45	750	174	1801	81	205	100	488.1	485	486	485	613	607	604
7/29	RF	3:15	190	176	1801	78	207	99	489.6	486	486	486	683	673	673
	PB	3:50	470												
	PB	4:41	923	176	1801	79	205	100	491.1	485	485	485	632	627	623
	PM	5:40	900	176	1800	79	205	100	492.1	485	485	485	619	623	618
	PM	6:40	850	176	1802	80	205	100	493.1	485	485	485	626	630	630

	Power	Temp.	Pressure	Flow	Efficiency
1	250 W	25°C	1.10 Bar	1.500 A	35%
2	260 W	25°C	1.15 Bar	1.580 A	40%
3	270 W	25°C	1.20 Bar	1.620 A	45%



Long-term Generator Running Record

Date	Operator Initials	Time	Fuel Level	Coolant Temp	Engine RPM	Oil Pressure	Oil Temp	Fuel Pressure	Hour Meter	Volts			Amps		
										A	B	C	A	B	C
7/29	PM	7:43	800	174	1801	79	205	100	494.1	485	485	485	608	615	617
	DM	8:38	715	174	1800	81	205	100	495.0	485	485	485	608	599	572
	PM	9:38	725	174	1801	79	203	100	496.0	484	485	485	601	590	601
	JB	10:45	680	174	1802	81	203	100	497.1	485	485	485	577	572	569
	JB	11:50	635	174	1799	82	203	99	498.2	485	485	485	582	582	604
7/30	JB	12:50	875	174	1801	79	203	100	499.2	485	485	485	589	586	577
	JB	01:55	835	174	1799	80	203	100	500.3	485	485	485	584	592	594
	JB	03:00	785	176	1802	79	205	99	501.4	485	485	485	676	694	696
	JB	04:00	715	176	1802	79	205	100	502.4	485	485	485	693	694	701
	JB	05:00	610	172	1802	81	207	99	503.4	485	485	485	778	756	703
7/30	CK	07:10	540	176	1800	80	205	100	505.6	485	486	486	744	746	743
7/30	RF	7:45	520												
7/30	RF*	8:30	475	176	1803	78	205	99	506.8	484	485	484	780	779	778
		9:00	+438	Delivery											
7/30	RF	11:55 AM							510.4						



E.H. WOLF&SONS, INC.
PO BOX 348
SLINGER, WI 53086
(262) 644 5030

*** INVOICE ***

NEENAH-MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHA, WI 54952-3397

ACCT# 94376

7/27/26
TNK# 1

DATE	REF #	DESCRIPTION	AMOUNT
7/27/26	618080	NTX #2 LS DIE 395.2 GAL@4.1897	1655.77
7/27/26	618080	STATE INSPECTION FEE	7.90
7/27/26	618080	LUST	0.40
7/27/26	618080	SUPERFUND DSL	1.69
INVOICE TOTAL:			1665.76

TERMS: Discounted amount of \$1646.00
if paid by 8/06/26.
Full amount due by 8/26/26.

DELIVERED TO: 7101 GARFIELD AVE//MENASHA WI 54952
If paid by credit card there will be a 3.0% surcharge.



E.H. WOLF&SONS, INC.
PO BOX 348
GLINGER, WI 53086
(262) 644-5030

*** INVOICE ***

MENASH-MENASHIA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHIA, WI 54952-3397

ACCT# 94376

1/28/26

TRK# 1

DATE	REF #	DESCRIPTION	AMOUNT
1/28/26	618957	NTX-#2 LS DIE 219.9 GAL@4.1897	921.32
1/28/26	618957	STATE INSPECTION FEE	4.40
1/28/26	618957	LUST	0.22
1/28/26	618957	SUPERFUND-DSL	0.94
1/28/26	618957	DELIVERY CHARGE TAXABLE	120.00
> INVOICE TOTAL >			1046.88

TERMS: Discounted amount of \$1035.88
if paid by 8/07/26.
Full amount due by 8/27/26.

DELIVERED TO: /101 GARFIELD AVE//MENASHIA WI 54952
If paid by credit card there will be a 3.0% surcharge.



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SLINGER, WI 53086
(262) 644 5030

*** INVOICE ***

NENAH MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHA, WI 54952-3397

ACCT# 94376

1/29/26
TNK# 1

DATE	REP #	DESCRIPTION	AMOUNT
7/29/26	619457	NTX #2 LS DIE 225.2 GAL@4.1897	943.52
7/29/26	619457	STATE INSPECTION FEE	4.50
7/29/26	619457	LOST	0.23
7/29/26	619457	SUPERFUND DGL	0.97
= INVOICE TOTAL =			949.22

TERMS: Discounted amount of \$937.96
if paid by 8/08/26.
Full amount due by 8/28/26.

DELIVERED TO: /101 GARFIELD AVE//MENASHA WI 54952
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STINGER, WI 53086
(262) 644 5030

*** INVOICE ***

MENASHA MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHA, WI 54952-3397

ACCT# 94376

7/30/26

TNK# 1

DATE	REF #	DESCRIPTION	AMOUNT
7/30/26	621150	NTX #2 LS DIE 254.1 GAL@4.1897	1064.60
		NIGHT DELIVERY	
7/30/26	621150	STATE INSPECTION FEE	5.08
7/30/26	621150	LOST	0.25
7/30/26	621150	SUPERFUND DSL	1.09
7/30/26	621150	DELIVERY CHARGE TAXABLE	240.00
+ INVOICE TOTAL +			1311.02

TERMS: Discounted amount of \$1298.31
if paid by 8/09/26.
Full amount due by 8/29/26.

DELIVERED TO: /101 GARFIELD AVE/MENASHA WI 54952

If paid by credit card there will be a 3.0% surcharge.



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PO BOX 348
SLINGER, WI 53086
(262) 644 5030

*** INVOICE ***

MENASHA MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGHT
MENASHA, WI 54952-3397

ACCT# 94376

7/30/26

TNK# 1

DATE	REF #	DESCRIPTION	AMOUNT
7/30/26	621253	NTX #2 LS DIE 500.0 GAL@4.1897	2091.85
7/30/26	621253	STATE INSPECTION FEE	10.00
7/30/26	621253	TUST	0.50
7/30/26	621253	SUPERFUND-DIST	2.14
* INVOICE TOTAL *			2107.49

TERMS: Discounted amount of \$2082.49
if paid by 8/09/26.
Full amount due by 8/29/26.

DELIVERED TO: /101 GARFIELD AVE//MENASHA WI 54952

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SLINGER, WI 53086
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*** INVOICE ***

NEENAH-MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHA, WI 54952-3397

ACCT# 94376

7/30/26

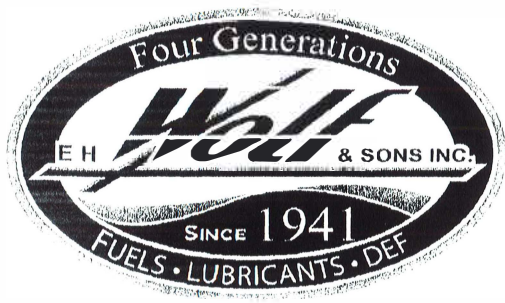
TNK# 1

DATE	REF #	DESCRIPTION	AMOUNT
7/30/26	621270	NTX #2 LS DIE 199.7 GAL	836.68
7/30/26	621270	STATE INSPECTION FEE	3.99
7/30/26	621270	TUST	0.20
7/30/26	621270	SUPERFUND DSL	0.86
* INVOICE TOTAL *			841.73

TERMS: Discounted amount of \$831.74
if paid by 8/09/26.
Full amount due by 8/29/26.

DELIVERED TO: 7101 GARFIELD AVE//MENASHA WI 54952

If paid by credit card there will be a 3.0% surcharge.



E. H. WOLF&SONS, INC.
PO BOX 348
SLINGER, WI 53086
(262) 644-5030

*** INVOICE ***

NEENAH MENASHA SERVICE
101 GARFIELD AVE
ROGER VOIGT
MENASHA, WI 54952 3397

ACCT# 94376

7/31/26
TNK# 1

DATE	REF #	DESCRIPTION	AMOUNT
7/31/26	621589	NTX-#2 LS DIE 438.0 GAL@4.1897	1835.09
7/31/26	621589	STATE INSPECTION FEE	8.76
7/31/26	621589	LUST	0.44
7/31/26	621589	SUPERFUND DSH	1.88
INVOICE TOTAL			1846.17

TERMS: Discounted amount of \$1824.27
if paid by 8/10/26.
Full amount due by 8/30/26.

DELIVERED TO: 7101 GARFIELD AVE/MENASHA WI 54952
If paid by credit card there will be a 3.0% surcharge.



INVOICE

Neenah-Menasha Sewerage
Commission
101 Garfield Ave
Menasha, WI 54952

Job Location

101 Garfield Ave
Menasha, WI 54952

08/21/2026

Invoice Number	Job Number	Customer Number	Dept. Class	Tax Status	Customer P.O. Number	Due Date	Terms
PJ99058773	IN00029318	268945	20041046	EXEMPT	2026-067	09/20/2026	30 Days Net

DESCRIPTION: Emergency Rental of a 375kw Generator

Final Invoice	12,740.00	0.00	12,740.00
Total Before Tax			\$12,740.00
Total Tax			\$0.00
Amount Due this Invoice			\$12,740.00

PIEP25
Acc # 5261
8-24-26

\$12,740.00
ck

Approved by Commission as backup during storm/power outage

* IF INVOICE IS PAID BY CREDIT CARD A 3% FEE WILL BE CHARGED IN ADDITION TO THE TOTAL BALANCE PAID BY CREDIT CARD
* WE ACCEPT CHECKS, CASH OR ACH PAYMENTS WITH NO ADDED FEE

Information to Customer: The parties agree that the Work detailed herein is governed by Seller's Terms and Conditions of Sale, which are available for Customer's review, inspection, and use at <https://pieperpower.com/client-documents/> unless a formal agreement governing this transaction has been executed by the parties, in which case the formal agreement shall govern. Seller hereby objects to all Customer's terms and conditions received by the Seller and/or issued by the Customer.

Pieper Power Companies
Pieper Electric
Lead Mechanical
Automation Controls & Engineering
Systems Technologies

Mail Remittance To
PO Box 88601
Milwaukee, WI 53288-8601
(414)462-7760

ACH Payments
Routing 071000288
Account 24225872
Email Remittances to
Accounts Receivable@pieperpower.com

Page(5) of 1



INVOICE

Created: 09/21/2026

NEENAH-MENASHA SEWERAGE COM
101 GARFIELD AVE
MENASHA, WI 54952

Job Location:

NEENAH-MENASHA SEWERAGE COM
101 GARFIELD AVE
MENASHA, WI 54952
Rob Franck

Invoice Number	Job Number	Customer Number	Branch Dept	PO Reference
CD99042247	60123175	217575	20012014	2026 - 065

Work Description:

NMSC - Replace SW Mixer 1 VFD

SEE WORK REPORT FOR DETAILS

PIEP25
568 3,895.00
9-22-26 3,895.00
ck

Total Labor: 0.00
Total Material: 0.00
Total Equipment: 0.00
Total Expense: 0.00
Total Tax: 0.00
Amount Due this Invoice: \$3,895.00

LATE PAYMENT CHARGE DUE AFTER 10/21/2026: 58.43

THE INVOICE IS PAID BY CREDIT CARD A 3% FEE WILL BE CHARGED IN ADDITION TO THE TOTAL BALANCE PAID BY CREDIT CARD.
CASH, ACCEPT CHECKS, CASH OR ACH PAYMENTS AT NO ADDED FEE

Information to Customer: The parties agree that the Work detailed herein is governed by Seller's Terms and Conditions of Sale, which are available for Customer's review, inspection, and use at <https://peperpower.com/client/documents/> unless a formal agreement governing this transaction has been executed by the parties, in which case the formal agreement shall govern. Seller hereby objects to all Customer's terms and conditions received by the Seller and/or issued by the Customer.

PeperPower Companies
Peper Electric
Electrical Mechanical
Automation Controls & Engineering
Systems Technologies

Mail Remittance To
PO Box 80891
Milwaukee, WI 53288-8601
(414)462-7700

Page(s) 1 of 1

Service Organics Management LLC
531 County Road C
Menasha Falls, WI 54154
9203736704
tclhanna@fsonmanagement.com

Invoice



BILL TO
Neenah Menasha Sewerage
Commission
101 Garfield Ave
Menasha, WI 54952

INVOICE #	DATE	TOTAL DUE	DUE DATE	TERMS	ENCLOSURE
1314	08/01/2026	\$72,575.20	08/31/2026	Net 30	

DATE	ACTIVITY	QTY	RATE	AMOUNT
06/27/2026	Mob/Demob Moving of equipment and setting up on jobsite	1	8,000.00	8,000.00
07/27/2026	Tank Cleaning and Dewatering	57,750	0.149	8,604.75
07/28/2026	Tank Cleaning and Dewatering	116,750	0.149	17,395.75
07/29/2026	Tank Cleaning and Dewatering	87,500	0.149	13,037.50
07/30/2026	Tank Cleaning and Dewatering	61,500	0.149	9,163.50
07/30/2026	Fuel Cost Used 256 Gallons of fuel for Generator	256	5.196	1,330.18
07/30/2026	Rental 150 KW Generator	1	900.00	900.00
07/30/2026	Fuel Surcharge PADD 2 Diesel \$5.196	1	14,143.52	14,143.52

I broke out the fuel and generator cost due to the recent
change but did not add fuel surcharge to those items that
are only \$500

Please send payment to above address
Thank you

BALANCE DUE

\$72,575.20

8-25-26

141776

FSOM23

626

72,575.20

63-14

72,575.20
CK

Budgeted for 2026

NE Digesters

Take down/cleaning



Be Right™

INVOICE NUMBER 15144519

DATE: 08/26/2026

Page: 1

DETACH TOP PORTION AND RETURN WITH PAYMENT TO:

Hach Company
2207 Collection Center Drive
Chicago, IL 60693
Phone: (800) 227-4224

TOTAL: \$3,295.00

Have you ordered online?
Order at WWW.HACH.COM

15144514 000657205 00000329500 082626

Sort Seg: 421

Tray

DETACH HERE

Original

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NEENAH-MENASHA SEWERAGE
101 GARFIELD AVE
COMMISSION
MENASHA, WI 54952-3397
United States

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NEENAH-MENASHA SEWERAGE
101 GARFIELD AVE
COMMISSION
MENASHA, WI 54952-3397
United States

INVOICE NO	15144519	DATE	08/26/2026
PURCHASE ORDER NUMBER	2026-069		
TERMS	Net 30 Days From Invoice Date		
FREIGHT	Prepay And Bill Customer		
CARRIER	MFA-MFA**Motor Freight-Oversized-Ground		
ACCOUNT REF. NO.	065720 321915163-1	Remit to:	

Hach Company
2207 Collection Center Drive
Chicago, IL 60693
Phone: (800) 227-4224

These commodities are sold, packaged, marked, and labeled for destinations in the United States. Exportation of these commodities may require special licensing, packaging, marking or labeling.

LN#	PRODUCT DESCRIPTION	ITEM NO.	QUANTITY	UNIT PRICE	EXT. PRICE
1	REFRIGERATED BASE UNIT, VINYL, 115V, SD900/AS950	9504000	1	3,295.00	3,295.00

ORDER CONTACT:

CORRY KRIEWALDT
9207514760

Notes:

SUBTOTAL 3,295.00

TAX 0.00

INVOICE TOTAL 3,295.00

an additional supply chain surcharge, if applicable, has been included in the above pricing; more information can be found at <http://www.hach.com/faq>.
PURCHASE AND ACCEPTANCE OF PRODUCT(S) SUBJECT TO HACH COMPANY'S TERMS AND CONDITIONS OF SALE, PUBLISHED ON HACH COMPANY'S WEBSITE AT WWW.HACH.COM/TERMS. If you have a Service Agreement, it will automatically renew at the End Date for one year and at the anniversary of the End Date thereafter, you notify Hach in writing by no later than ninety days before the End Date.
For order discrepancies or product exchanges please call 800-227-4224 or 970-669-3050 to obtain Return Authorization.



Environmental
Test Systems



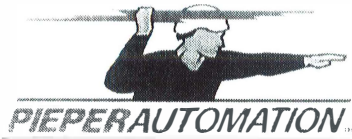
Hydromet



SEA BIRD



FEDERAL TAX ID # 63-0704120



INVOICE

Created: 09/31/2026

101 GARFIELD AVE
MILWAUKEE, WI 53288

Job Location:

101 GARFIELD AVE
MILWAUKEE, WI 53288
Rob Franck

Invoice Number	Job Number	Customer Number	Branch Dept	PO Reference
0099041560	601221163	217575	20112014	2026-075

Work Description:

NMSC - HMI is bad

SEE WORK REPORT FOR DETAILS

Labor Type	Hours	Price	Total Price
Service Work OT	2	237.50	475.00
Service Work ST	11.5	190.00	2,185.00

Part No	Part Description	QTY	Price	Total Price
MATERIALS	Materials	1	412.77	412.77
MATERIALS	Materials	1	5,320.25	5,320.25

PIEPER

Azc # 568
8-31-26
\$ 8,393.02
CK
PW

Total Labor:	2,660.00
Total Material:	5,733.02
Total Equipment:	0.00
Total Expense:	0.00
Total Tax:	0.00
Amount Due this Invoice:	8,393.02

1.5% LATE PAYMENT CHARGE DUE AFTER 09/30/2026: 125.90

IF INVOICE IS PAID BY CREDIT CARD A 3% FEE WILL BE CHARGED IN ADDITION TO THE TOTAL PAYMENT PAID BY CREDIT CARD
WE ACCEPT CHECKS, CASH FOR ACH PAYMENTS AT NO ADDED FEE

141812

Information to Customer: The parties agree that the Work detailed herein is governed by Seller's Terms and Conditions of Sale, which are available for Customer's review, inspection, and use at <https://pieperpower.com/client-documents/>. If a formal agreement governing the transaction has been executed by the parties, in which case the formal agreement shall govern. Seller hereby agrees to all Customer's terms and conditions, none will be the Seller's liability to the Customer.

Power Company
Electric
Mechanical
Automation Control & Engineering
Systems Technology

Mail Remittance To
PO Box 25681
Milwaukee, WI 53288-0681
(414) 562-7700

Printed On: 09/31/2026



INVOICE
McMAHON ASSOCIATES, INC.
1445 McMAHON DRIVE NEENAH, WI 54956
Mailing P.O. Box 1025 NEENAH, WI 54957-1025
PH 920.751.4200 FAX 920.751.4284
WWW.MCMGRP.COM
EIN NO. 39-0735791

September 30, 2026

Invoice No: 00944773

Neenah-Menasha Sewerage Commission
101 Garfield Avenue
Menasha, WI 54952-3397

Invoice Total \$154,880.00

Client No. N0008

Project 09-24-00790 Total Phosphorus, UV Disinfection & Effluent Flow Recording Project
Professional Services from August 02, 2026 to August 29, 2026

Phase	02	Facilities Plan Amendment		
Fee				
Total Fee		38,500.00		
Percent Complete	100.00	Total Earned	38,500.00	
		Previous Fee Billing	38,500.00	
		Current Fee Billing	0.00	
		Total Fee		0.00
		Phase Total		0.00

Phase	04	Design Services		
Fee				
Total Fee		659,000.00		
Percent Complete	55.00	Total Earned	362,450.00	
		Previous Fee Billing	217,470.00	
		Current Fee Billing	144,980.00	
		Total Fee		144,980.00
		Phase Total		\$144,980.00

Phase	06	Clean Water Fund Application Assistance		
Professional Services				
		Hours	Amount	
Engineer III		60.00	9,900.00	
	Total Services			9,900.00
		Phase Total		\$9,900.00
		Invoice Total		\$154,880.00

Thank you for your business

Terms Net 30. ACH payment is preferred but not required. Contact Lisa at Ltiseling@mcmgrp.com for ACH instructions.

N M S C O P E R A T I O N S R E P O R T

FOR CALENDAR YEAR 2026

FOR CALENDAR YEAR 2026														2026 YEARLY TOTAL/AVE	2025 YEARLY AVE	2024 YEARLY AVE	2023 YEARLY AVE
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC					
1. PLANT LOADINGS														(A) = AVERAGE (T) = TOTAL			
NEENAH (net)	TOTAL FLOW (MG)	145,659	127,723	252,416	461,473	196,465	154,320	151,233	128,620	211,014				1,828,923 (T)	1,870,993	2,253,118	1,975,082
	AVE. FLOW (MGD)	4,699	4,562	8,142	15,382	6,338	5,144	4,878	4,149	7,034				6,703 (A)	5,119	6,160	5,406
	PEAK FLOW (MGD)	8,919	9,053	15,863	26,281	10,933	6,921	8,279	6,393	17,488				26,281 (MAX)	18,97	20,872	23,329
	BOD (LBS)	337,557	242,156	324,744	280,885	251,022	298,579	277,959	248,320	331,532				2,592,754 (T)	3,982,406	4,246,913	3,412,159
	S.S. (LBS)	213,457	165,593	232,550	246,982	187,161	186,258	203,335	137,333	243,093				1,815,762 (T)	2,731,624	2,597,481	2,415,880
TOTAL MONTHLY CHARGE		\$182,206	\$142,191	\$220,660	\$285,105	\$173,279	\$168,791	\$168,799	\$135,089	\$211,612							
MENASHA (net)	TOTAL FLOW (MG)	61,011	48,968	97,809	210,589	83,814	61,638	62,392	47,105	95,776				769,102 (T)	766,261	966,153	857,048
	AVE. FLOW (MGD)	1,968	1,749	3,155	7,020	2,704	2,055	2,013	1,520	3,193				2,820 (A)	2,096	2,639	2,347
	PEAK FLOW (MGD)	4,444	3,884	5,879	14,308	5,003	2,822	5,506	2,565	7,993				14,308 (MAX)	8,208	10,778	12,755
	BOD (LBS)	66,228	35,594	70,349	49,748	27,491	28,129	66,425	10,590	55,158				409,712 (T)	520,992	543,248	712,688
	S.S. (LBS)	62,870	47,809	153,726	161,872	77,420	92,200	150,822	37,407	55,942				840,068 (T)	1,311,364	1,477,384	1,351,570
TOTAL MONTHLY CHARGE		\$52,875	\$38,047	\$93,674	\$129,175	\$56,958	\$54,299	\$80,301	\$29,151	\$59,966							
S.D. 2	TOTAL FLOW (MG)	2,903	2,513	3,349	6,035	2,864	2,597	2,632	2,551	3,042				28,486 (T)	31,520	37,955	38,225
	AVE. FLOW (MGD)	0.094	0.090	0.108	0.201	0.092	0.087	0.085	0.082	0.101				0.104 (A)	0.086	0.104	0.105
	PEAK FLOW (MGD)	0.102	0.106	0.144	0.423	0.106	0.092	0.091	0.086	0.132				0.423 (MAX)	0.170	0.244	0.271
	BOD (LBS)	5,539	5,741	5,510	7,600	5,221	5,005	5,262	4,836	5,156				49,870 (T)	65,603	74,013	72,987
	S.S. (LBS)	5,842	6,502	6,594	9,161	5,237	5,969	6,277	5,092	5,878				56,552 (T)	79,553	91,613	81,852
TOTAL MONTHLY CHARGE		\$3,876	\$3,990	\$4,247	\$6,345	\$3,613	\$3,705	\$3,862	\$3,387	\$3,855							
FOX CROSSING (net)	TOTAL FLOW (MG)	46,613	39,493	73,798	109,298	41,121	37,485	45,513	28,005	60,381				481,707 (T)	538,283	660,659	609,196
	AVE. FLOW (MGD)	1,504	1,410	2,381	3,643	1,326	1,249	1,468	0,903	2,013				1,766 (A)	1,473	1,806	1,668
	PEAK FLOW (MGD)	3,836	3,431	5,267	9,207	2,536	2,212	5,885	1,748	5,955				9,207 (MAX)	6,239	6,283	8,089
	BOD (LBS)	69,697	58,171	61,353	73,456	47,833	45,311	48,714	42,291	88,747				535,573 (T)	741,502	765,762	750,132
	S.S. (LBS)	68,218	58,762	76,876	110,326	65,000	70,085	63,418	30,322	171,260				714,267 (T)	899,384	1,000,370	980,346
TOTAL MONTHLY CHARGE		\$50,469	\$42,876	\$60,388	\$84,808	\$43,216	\$43,060	\$44,361	\$27,143	\$90,446							
HARRISON	TOTAL FLOW (MG)	15,450	13,706	17,138	19,456	15,196	14,545	15,324	14,494	16,005				141,314 (T)	172,795	178,458	170,118
	AVE. FLOW (MGD)	0.498	0.490	0.553	0.649	0.490	0.485	0.494	0.468	0.533				0.518 (A)	0.473	0.488	0.466
	PEAK FLOW (MGD)	0.643	0.664	0.782	1.138	0.594	0.543	0.708	0.511	0.873				1.138 (MAX)	0.772	0.862	0.951
	BOD (LBS)	39,588	33,640	36,967	37,696	39,230	38,979	38,794	39,000	34,710				338,604 (T)	438,014	450,896	441,878
	S.S. (LBS)	34,473	29,332	32,387	33,252	32,584	35,349	36,318	35,089	33,385				302,169 (T)	403,051	395,423	388,783
TOTAL MONTHLY CHARGE		\$23,721	\$20,358	\$23,105	\$24,282	\$22,985	\$23,566	\$24,082	\$23,473	\$22,576							
SONOCO	TOTAL FLOW (MG)	10,350	9,216	9,286	15,307	14,119	8,904	9,223	10,198	11,458				98,061 (T)	113,983	115,011	113,684
	AVE. FLOW (MGD)	0.334	0.329	0.300	0.510	0.455	0.297	0.298	0.329	0.382				0.323 (A)	0.286	0.290	0.285
	PEAK FLOW (MGD)	0.398	0.452	0.430	1.091	0.960	0.484	0.440	0.513	0.513				1.091 (MAX)	0.681	0.630	0.539
	BOD (LBS)	314,647	278,899	302,144	321,808	350,742	317,881	281,429	315,507	233,223				2,716,280 (T)	3,455,053	3,930,086	3,513,633
	S.S. (LBS)	75,729	69,734	65,218	152,601	110,432	68,759	65,117	129,369	69,725				806,684 (T)	879,077	886,714	832,037
TOTAL MONTHLY CHARGE		\$90,727	\$81,233	\$84,610	\$117,360	\$109,953	\$88,775	\$80,337	\$107,277	\$72,661							
TOTAL PLANT	TOTAL FLOW (MG)	281,986	241,619	453,796	822,158	353,579	279,488	286,317	230,973	397,676				3,347,592 (T)	3,493,833	4,211,352	3,763,352
	AVE. FLOW (MGD)	9,096	8,629	14,639	27,405	11,406	9,316	9,236	7,451	13,256				12,270 (A)	9,559	11,510	10,303
	BOD (LBS)	833,256	654,201	801,067	771,193	721,539	733,884	718,583	660,544	748,526				6,642,793 (T)	9,190,481	10,010,918	8,903,477
	S.S. (LBS)	460,589	377,732	567,351	714,194	477,834	458,620	525,287	374,612	579,283				4,535,502 (T)	6,304,053	6,448,985	6,050,468
TOTAL MONTHLY CHARGE		\$403,874	\$328,695	\$486,684	\$647,075	\$410,004	\$382,196	\$401,742	\$325,520	\$461,116				3,846,906 (T)	4,679,630	5,021,016	4,492,704
MONTHLY BUDGETED INCOME FOR OPERATIONS / REPLACE / DEPR		\$431,548 March Income	\$431,548 April Income	\$431,548 May Income	\$431,548 June Income	\$431,548 July Income	\$431,548 August Income	\$431,548 September Income	\$431,548 October Income	\$431,548 November Income	\$431,548 December Income	\$431,548 January 2027 Income	\$431,548 February 2027 Income	\$5,178,576 (T)	5,108,052	4,147,760	\$4,248,016
2. PLANT EFFLUENT																	
	BOD (MG/L)	5.17	4.89	6.31	10.58	3.63	3.93	11.22	2.29	3.97				5.78 (A)	3.75	5.46	5.13
	% BOD REMOVAL	98.6%	98.6%	97.3%	91.3%	98.6%	98.8%	96.4%	99.3%	98.4%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	98.8%	98.1%	98.2%
	S.S. (MG/L)	7.69	7.14	8.93	12.07	3.81	5.09	6.68	2.50	5.08				6.55478 (A)	4.76	7.65	5.49777
	% S.S. REMOVAL	99.9%	99.9%	99.8%	99.7%	99.8%	99.8%	99.7%	99.7%	99.8%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	99.9%	99.9%	99.9%
PHOS (MG/L)		0.210	0.220	0.280	0.331	0.252	0.461	0.691	0.539	0.282				0.36 (A)	0.33	0.25	0.30
3. MERCURY																	
	NEENAH INFLUENT (ng/l)	44.50	34.30	58.60	13.40	60.20	34.60	25.10	74.30	25.00				41.11 (A)	59.99	44.86	70.92
	MENASHA INFLUENT (ng/l)	23.80	31.30	27.40	14.20	37.30	33.30	24.00	53.90	34.50				31.08 (A)	39.51	34.51	58.98
	INFLUENT AVERAGE (ng/l)	35.07	32.95	45.23	13.71	50.90	34.07	24.62	66.01	29.22				36.86 (A)	50.97	39.48	66.56
	EFFLUENT (ng/l) - Limit 6.0 % REMOVAL	0.933 97.34%	0.826 97.49%	2.630 94.19%	1.260 90.81%	1.430 97.19%	0.782 97.70%	0.200 99.19%	0.486 99.26%	0.609 97.92%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	1.06 92.61%	1.16 96.63%	2.62 94.04%
v = violation																	
x xxx																	

CASH & INVESTMENT REPORT

SEPTEMBER, 2026

INVESTMENTS

On September 30, 2026 the NMSC had funds invested in the following:

	<u>RATE</u>	<u>TERM</u>			
Nicolet National Bank - ICS CDARS -	3.68%	daily	\$903,305	Repl	(Aug-3.59%)
Nicolet National Bank - ICS CDARS -	3.68%	daily	\$126,322	Depr	(Aug-3.59%)
Nicolet National Bank - ICS CDARS -	3.68%	daily	\$77,908	Op	(Aug-3.59%)
Nicolet National Bank - ICS CDARS -	3.68%	daily	\$41,927	CWF-Int	(Aug-3.59%)
Nicolet National Bank - ICS CDARS -	3.68%	daily	\$1,227	CWF-Debt	(Aug-3.59%)
Nicolet - Money Market (Operations) -	0.01%	daily	\$1,001	(Aug = 0.01%)	
Nicolet - Money Market (Depreciation) -	0.01%	daily	\$1,001	(Aug = 0.01%)	
Nicolet - Money Market (Replacement) -	0.01%	daily	\$1,443	(Aug = 0.01%)	
Nicolet - Money Market (CWF Debt) -	0.01%	daily	\$1,001	(Aug = 0.01%)	
Nicolet - Money Market (Plant Upgrade)	0.01%	daily	\$1,011	(Aug = 0.01%)	
Nicolet - Plant Construction Checking -	0.00%	daily	\$1,000	Surplus	
Nicolet-Menasha - Checking -	0.50%	daily	\$1,126,228	(Aug = 0.50%)	
State of Wisconsin Investment Pool -	3.81%	daily	\$7,658,842	(Aug = 3.70%)	
Petty Cash on Hand -			\$100		
TOTAL INVESTMENTS			\$9,942,316		

RESTRICTED CASH BALANCES

On September 30, 2026 the NMSC had Restricted Cash Balances of:

	<u>SEP 2026</u>	<u>SEP 2025</u>	<u>CHANGE</u>
Replacement Fund (gl #125-40)	\$8,984,495	\$8,383,879	\$674,497
Depreciation Fund (gl #125-60)	\$415,479	\$394,810	\$19,845
Funds for Debt payment (prin. & int.)	\$731,046	\$714,550	(\$28,070)
Surplus Fund (gl #125-90)	\$142,175	\$92,320	\$49,854
TOTAL RESTRICTED CASH	\$10,273,194	\$9,585,559	\$716,126

UNRESTRICTED CASH BALANCES

On September 30, 2026 the NMSC had Unrestricted Cash Balances of:

	<u>SEP 2026</u>	<u>SEP 2025</u>	<u>CHANGE</u>
Plant Operations (gl #131-00)	(\$330,978)	\$210,885	(\$541,863)
Petty Cash (gl #131-10)	\$100	\$100	\$0
TOTAL UNRESTRICTED CASH	(\$330,878)	\$210,985	(\$541,863)
TOTAL CASH (Restricted & Unrestricted)	\$9,942,316	\$9,796,544	\$174,263

MCO GENERATED INCOME TO THE NMSC

	<u>2026</u>	<u>2025</u>
	<u>SEPTEMBER</u>	<u>YR-TO-DATE</u>
Lab testing	\$8,123.50	\$66,556.41
Neenah sampling program	\$986.00	\$10,596.00
Other Income Generated	\$252.00	\$2,484.00
TOTAL ESTIMATED INCOME	\$9,361.50	\$79,636.41

Thru September, the Commission has received \$70,274.91 in reimbursement from MCO for the above listed income

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Income Statement

For the period of 9/1/2026 Through 9/30/2026

	2026	Current Period Budget	Variance	Actual	Year To Date Budget	Variance	2026 Budget
Income Statement							
Operating Revenues from Contract Users	\$320,244.22	\$350,048.42	(\$29,804.20)	\$3,006,713.55	\$3,150,435.78	(\$143,722.23)	\$4,200,581.00
Total Operating Expenses	\$342,660.48	\$355,395.43	(\$12,734.95)	\$3,251,410.06	\$3,266,621.36	(\$15,211.30)	\$4,303,395.00
Other Operating Income (Expense)	\$15,176.24	\$11,876.25	\$3,299.99	\$127,992.15	\$106,886.25	\$21,105.90	\$142,515.00
Net Operating Income	(\$7,240.02)	\$6,529.24	(\$13,769.26)	(\$116,704.36)	(\$9,299.33)	(\$107,405.03)	\$39,701.00
Other (Income) Expense	(\$67,231.85)	(\$43,103.73)	\$24,128.12	(\$466,013.82)	(\$387,933.57)	(\$78,080.25)	(\$189,645.95)
Net Income (Loss)	\$59,991.83	\$49,632.97	\$10,358.86	\$349,309.46	\$378,634.24	(\$185,485.28)	\$229,346.95

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Balance Sheet (Comparative)

As of 9/30/2026

	2026	2025
Cash	(\$330,878.24)	\$211,065.78
Restricted Cash	\$10,273,193.75	\$9,585,558.59
Receivable from Users/Others	\$165,406.77	\$261,665.46
Prepaid Expenses	\$185,117.59	\$178,802.59
Total Current Assets	\$10,292,839.87	\$10,237,092.42
Fixed Assets (Net of depreciation)	\$13,830,531.75	\$14,536,622.65
Other Assets	\$0.00	\$0.00
TOTAL ASSETS	\$24,123,371.62	\$24,773,715.07
Current Liabilities	\$608,891.81	\$511,765.00
Long-term Liabilities	\$9,837,047.47	\$11,315,132.16
Equity from Users	\$13,314,045.81	\$12,208,735.07
Retained Earnings - Prior Year	\$14,077.07	\$14,077.06
Retained Earnings - Current Year	\$349,309.46	\$724,005.78
TOTAL LIABILITIES & EQUITY	\$24,123,371.62	\$24,773,715.07

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 9/1/2026 Through 9/30/2026

	Current Period				Year To Date				2026
	2026	Budget	Variance	%	Actual	Budget	Variance	%	Budget
Revenues									
O & M SERVICES - NEENAH	133,134.47	154,197.17	(21,062.70)	(13.7)	1,307,807.18	1,387,774.53	(79,967.35)	(5.8)	1,850,366.00
O & M SERVICES - MENASHA	64,169.62	57,873.83	6,295.79	10.9	457,755.69	520,864.47	(63,108.78)	(12.1)	694,486.00
O & M SERVICES - TN NEENAH SD	3,093.69	3,587.75	(494.06)	(13.8)	30,343.73	32,289.75	(1,946.02)	(6.0)	43,053.00
O & M SERVICES - FOX CROSSING	34,829.78	43,913.92	(9,084.14)	(20.7)	380,740.04	395,225.28	(14,485.24)	(3.7)	526,967.00
O & M SERVICES - HARRISON	19,313.02	18,285.83	1,027.19	5.6	165,659.53	164,572.47	1,087.06	0.7	219,430.00
O & M SERVICES - SONOCO/US MILLS	65,703.64	72,189.92	(6,486.28)	(9.0)	664,407.38	649,709.28	14,698.10	2.3	866,279.00
Total Operating Revenues from Contract Users	\$320,244.22	\$350,048.42	\$(29,804.20)	(8.5)	\$3,006,713.55	\$3,150,435.78	\$(143,722.23)	(4.6)	\$4,200,581.00
Operating Expenses									
WAGES	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	0.00
PROFESSIONAL FEES	178,880.88	181,179.00	(2,298.12)	(1.3)	1,611,149.74	1,630,611.00	(19,461.26)	(1.2)	2,174,148.00
SOCIAL SECURITY EXPENSE	91.80	250.00	(158.20)	0.0	244.80	750.00	(505.20)	(67.4)	1,000.00
ADMINISTRATIVE EXPENSES	1,434.15	833.33	600.82	0.0	43,778.57	50,499.97	(6,721.40)	(13.3)	13,300.00
TELEPHONE	142.51	275.00	(132.49)	(48.2)	1,447.90	2,475.00	(1,027.10)	(41.5)	3,300.00
INSURANCE (PROPERTY, LIABILITY)	8,337.01	8,729.42	(392.41)	(4.5)	75,033.09	78,564.78	(3,531.69)	(4.5)	104,753.00
ELECTRIC, WATER, NATURAL GAS	64,452.06	60,454.92	3,997.14	6.6	527,001.37	544,094.28	(17,092.91)	(3.1)	725,459.00
INDUSTRIAL METERING & SAMPLING EXPENSES	41.57	491.67	(450.10)	(91.5)	5,464.39	4,425.03	1,039.36	23.5	5,900.00
SLUDGE HAULING/TESTING/OTHER	34,202.90	39,527.58	(5,324.68)	(13.5)	391,214.80	355,748.22	35,466.58	10.0	474,331.00
CHEMICALS	28,009.44	30,962.83	(2,953.39)	(9.5)	270,417.92	280,177.96	(9,760.04)	(3.5)	384,404.00
EQUIPMENT MAINTENANCE/REPAIRS	14,163.39	10,333.34	3,830.05	37.1	129,269.43	93,000.06	36,269.37	39.0	124,000.00
OFFICE/LAB/BUILDING/GROUNDS/SHOP	12,904.77	22,358.34	(9,453.57)	(42.3)	196,388.05	226,275.06	(29,887.01)	(13.2)	292,800.00
Total Operating Expenses	\$342,660.48	\$355,395.43	\$(12,734.95)	(3.6)	\$3,251,410.06	\$3,266,621.36	\$(15,211.30)	(0.5)	\$4,303,395.00
Income from Operations	(\$22,416.26)	(\$5,347.01)	(\$17,069.25)	319.2	(\$244,696.51)	(\$116,185.58)	(\$128,510.93)		(\$102,814.00)
Other Operating Income (Expense)									
AP DISCOUNTS	0.00	1.25	(1.25)	0.0	0.00	11.25	(112.5)	(100.0)	15.00
MCO INCOME SHARING	9,773.13	6,000.00	3,773.13	62.9	77,855.54	54,000.00	23,855.54	44.2	72,000.00
MISC. OPERATING REVENUE	0.00	25.00	(25.00)	100.0	515.70	225.00	290.70	129.2	300.00
INDUSTRIAL METERING/ADMINISTRATIVE FEES	400.00	700.00	(300.00)	100.0	4,178.00	6,300.00	(2,122.00)	(33.7)	8,400.00
WPPI STANBY SERVICE	4,756.00	4,775.00	(19.00)	(0.4)	43,241.18	42,975.00	266.18	0.6	57,300.00
INTEREST INCOME - O & M	247.11	375.00	(127.89)	(34.1)	2,201.73	3,375.00	(1,173.27)	(34.8)	4,500.00
Total Other Operating Income (Expense)	\$15,176.24	\$11,876.25	\$3,299.99	27.8	\$127,992.15	\$106,886.25	\$21,105.90	19.75	\$142,515.00
Net Operating Income	(\$7,240.02)	\$6,529.24	\$(13,769.26)	(210.9)	(\$116,704.36)	(\$9,299.33)	(\$107,405.03)		\$0.00

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 9/1/2026 Through 9/30/2026

	Current Period				Year To Date				2026
	<u>2026</u>	<u>Budget</u>	<u>Variance</u>	<u>%</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>%</u>	<u>Budget</u>
<u>Other (Income) Expense</u>									
CAPITAL CHARGES / CAPITAL INCOME	(153,711.00)	(153,710.67)	(0.33)	0.0	(1,383,403.00)	(1,383,396.03)	(6.97)	(2.7)	(1,844,528.00)
DEPRECIATION INCOME	(17,571.12)	(17,666.67)	95.55	(0.5)	(158,030.77)	(159,000.03)	969.26	(0.6)	(200,000.00)
REPLACEMENT INCOME	(90,776.95)	(93,999.99)	3,223.04	(3.4)	(810,313.44)	(845,999.91)	35,686.47	(4.2)	(778,000.00)
INTEREST INCOME - CAPITAL	(3,801.00)	(2,000.00)	1,801.00	(100.0)	(35,296.42)	(18,000.00)	(17,296.42)	(100.0)	(7,000.00)
INTERCEPTOR MAINT - REIMBURSE INCOME	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	(25,000.00)
INTERCEPTOR MAINT - MANHOLE REPAIR	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	25,000.00
EQUIPMENT REPLACEMENT EXPENSE	37,560.03	26,247.25	11,312.78	43.1	290,753.95	236,225.25	54,528.70	23.1	314,967.00
DEPRECIATION FUND EXPENSE	0.00	36,958.33	(36,958.33)	(100.0)	173,728.51	332,624.97	(158,896.46)	(47.8)	443,500.00
EQUIPMENT & PLANT DEPRECIATION	132,109.77	132,109.77	0.00	0.0	1,195,921.57	1,188,987.93	6,933.64	0.0	1,629,249.05
INTEREST ON LONG TERM DEBT	28,958.42	28,958.25	0.17	0.0	260,625.78	260,624.25	1.53	0.0	252,166.00
Total Other (Income) Expense	(\$67,231.85)	(\$43,103.73)	\$24,128.12	56.0	(\$466,013.82)	(\$387,933.57)	(\$78,080.25)	(20.1)	(\$189,645.95)
Net Income (Loss)	\$59,991.83	\$49,632.97	\$10,358.86	20.9	\$349,309.46	\$378,634.24	(\$29,324.78)	(7.7)	\$189,645.95

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 9/30/2026

	2026	2025	Change
Assets			
<u>Current Assets</u>			
FUNDS FOR DEBT SERVICE	\$731,045.71	\$714,549.75	\$16,495.96
EQUIPMENT REPLACEMENT FUND	\$8,984,494.63	\$8,383,878.59	\$600,616.04
DEPRECIATION FUND	\$415,478.70	\$394,809.95	\$20,668.75
SURPLUS FUND	\$142,174.71	\$92,320.30	\$49,854.41
CASH	(\$330,878.24)	\$211,065.78	(\$541,944.02)
DUE FROM USERS	\$0.00	\$0.00	\$0.00
OTHER ACCOUNTS RECEIVABLE	\$165,406.77	\$261,665.46	(\$96,258.69)
PREPAID EXPENSES	\$185,117.59	\$178,802.59	\$6,315.00
Total Current Assets	\$10,292,839.87	\$10,237,092.42	\$55,747.45
<u>Property, Plant & Equipment</u>			
LAND & LAND RIGHTS	\$216,214.55	\$216,214.55	\$0.00
LEASEHOLD RIGHTS - LAND/BUILDINGS	\$160,156.85	\$160,156.85	\$0.00
INTERCEPTOR MAINS/ACCESSORIES	\$2,204,375.88	\$2,204,375.88	\$0.00
STRUCTURES / IMPROVEMENTS / EQUIPMENT	\$51,849,536.05	\$52,440,139.73	(\$590,603.68)
CONSTRUCTION WORK-IN-PROGRESS	\$340,192.00	\$0.00	\$340,192.00
ACCUMULATED DEPRECIATION	(\$40,939,943.58)	(\$40,484,264.36)	(\$455,679.22)
Total Property, Plant & Equipment	\$13,830,531.75	\$14,536,622.65	(\$706,090.90)
<u>Other Assets</u>			
OTHER CURRENT & ACCRUED ASSETS (Interest Income Accrual)	\$0.00	\$0.00	\$0.00
OTHER DEFERRED DEBITS	\$0.00	\$0.00	\$0.00
Total Other Assets	\$0.00	\$0.00	\$0.00
Total Assets	\$24,123,371.62	\$24,773,715.07	(\$650,343.45)

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 9/30/2026

	<u>2026</u>	<u>2025</u>	<u>Change</u>
<u>Liabilities and Equity</u>			
<u>Current Liabilities</u>			
ACCOUNTS PAYABLE	\$456,093.56	\$247,308.96	\$208,784.60
PAYABLE TO USERS	\$7,495.05	\$4,996.70	\$2,498.35
ACCRUED INTEREST EXPENSE	\$145,537.40	\$259,439.34	(\$113,901.94)
OTHER CURRENT & ACCRUED LIAB.	\$0.00	\$0.00	\$0.00
ACCRUED PAYROLL/FED/STATE TAX LIABILITY	(\$234.20)	\$20.00	(\$254.20)
OTHER DEFERRED CREDITS	\$0.00	\$0.00	\$0.00
Total Current Liabilities	<u>\$608,891.81</u>	<u>\$511,765.00</u>	<u>\$97,126.81</u>
<u>Long Term Liabilities</u>			
BONDS - C.W.F. SERIES 2013	\$7,999,559.02	\$9,215,145.36	(\$1,215,586.34)
S.D. 2 PREPAYMENT - SONOCO PORTION	\$17,488.45	\$19,986.80	(\$2,498.35)
NOTE PAYABLE-2024 STORAGE BUILDING	<u>\$1,820,000.00</u>	<u>\$2,080,000.00</u>	<u>(\$260,000.00)</u>
Total Long Term Liabilities	<u>\$9,837,047.47</u>	<u>\$11,315,132.16</u>	<u>(\$1,478,084.69)</u>
Total Liabilities	<u>\$10,445,939.28</u>	<u>\$11,826,897.16</u>	<u>(\$1,380,957.88)</u>
<u>Equity</u>			
REPLACEMENT FUND EQUITY	\$11,556,604.01	\$10,438,138.51	\$1,118,465.50
DEPRECIATION FUND EQUITY	\$1,834,760.00	\$1,741,688.43	\$93,071.57
CAPITAL EQUITY & 2013 S.D.2 PREPAYMENT	(\$77,318.20)	\$28,908.13	(\$106,226.33)
RETAINED EARNINGS	\$14,077.07	\$14,077.06	\$0.01
Current Year Retained Earnings	\$349,309.46	\$724,005.78	(\$374,696.32)
Total Equity	<u>\$13,677,432.34</u>	<u>\$12,946,817.91</u>	<u>\$730,614.43</u>
Total Liabilities and Equity	<u>\$24,123,371.62</u>	<u>\$24,773,715.07</u>	<u>(\$650,343.45)</u>

NEENAH-MENASHA SEWERAGE COMMISSION

AP Vendor Aging by Invoice Date (Summary)

Report Date: 9/30/26

Vendor ID	VendorName	Days Old					Balance
		0 - 31	32 - 62	63 - 93	94 - 124	125 and Over	
ALLI29	ALLIED UNIVERSAL SECURITY	\$5,770.45	\$0.00	\$0.00	\$0.00	\$0.00	\$5,770.45
BAD35	BADGER LAB & ENGINEERING	\$553.00	\$0.00	\$0.00	\$0.00	\$0.00	\$553.00
BRA90	BRAZEE ACE HARDWARE	\$80.07	\$0.00	\$0.00	\$0.00	\$0.00	\$80.07
CHEM70	CHEMTRADE CHEMICALS US LLC	\$4,418.69	\$0.00	\$0.00	\$0.00	\$0.00	\$4,418.69
CRE70	CRESCENT ELECTRIC SUPPLY CO.	\$771.08	\$0.00	\$0.00	\$0.00	\$0.00	\$771.08
ENER10	ENERCON ENGINEERING	\$3,889.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,889.00
GFL040	GFL ENVIRONMENTAL	\$2,730.41	\$0.00	\$0.00	\$0.00	\$0.00	\$2,730.41
HAWK35	HAWKINS, INC.	\$19,203.93	\$0.00	\$0.00	\$0.00	\$0.00	\$19,203.93
JDOG30	J.D. OGDEN PLUMBING & HEATING	\$945.00	\$0.00	\$0.00	\$0.00	\$0.00	\$945.00
JHCO60	J & H CONTROLS, INC.	\$462.00	\$0.00	\$0.00	\$0.00	\$0.00	\$462.00
JWC200	JWC ENVIRONMENTAL, INC.	\$2,033.90	\$0.00	\$0.00	\$0.00	\$0.00	\$2,033.90
MCM05	MCMAHON	\$154,880.00	\$0.00	\$0.00	\$0.00	\$0.00	\$154,880.00
MEN08	MENASHA ELECTRIC/WATER UTILITY	\$57,129.38	\$0.00	\$0.00	\$0.00	\$0.00	\$57,129.38
MID85	MIDWEST CONTRACT OPERATIONS	\$157,434.40	\$0.00	\$0.00	\$0.00	\$0.00	\$157,434.40
NORT35	NORTH CENTRAL LABS OF WIS, INC	\$1,359.57	\$0.00	\$0.00	\$0.00	\$0.00	\$1,359.57
PACE05	PACE ANALYTICAL SERVICES, INC.	\$571.00	\$0.00	\$0.00	\$0.00	\$0.00	\$571.00
PIEP25	PIEPER ELECTRIC, INC.	\$4,845.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,845.00
TDS25	TDS TELECOM	\$80.61	\$0.00	\$0.00	\$0.00	\$0.00	\$80.61
TRU25	TRUGREEN LIMITED PARTNERSHIP	\$965.71	\$0.00	\$0.00	\$0.00	\$0.00	\$965.71
USCE45	T-MOBILE FOR BUSINESS	\$61.90	\$0.00	\$0.00	\$0.00	\$0.00	\$61.90
WIS34	WISCONSIN PUBLIC SERVICE	\$114.28	\$0.00	\$0.00	\$0.00	\$0.00	\$114.28
WISC77	WISCONSIN MEDIA	\$234.15	\$0.00	\$0.00	\$0.00	\$0.00	\$234.15
XYLEM	XYLEM WATER SOLUTIONS USA INC.	\$37,560.03	\$0.00	\$0.00	\$0.00	\$0.00	\$37,560.03
AGING TOTALS:		<u>\$456,093.56</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$456,093.56</u>
AGING PERCENTAGES:		100.00%	0.00%	0.00%	0.00%	0.00%	

NEENAH-MENASHA SEWERAGE COMMISSION
AR Customer Aging by Invoice Date (Summary)
Report Date: 09/30/2026

		Days Old					Balance	Unapplied	Net Due
Cust ID	Customer Name	0 - 30 08/31 - 09/30	31 - 60 08/01 - 08/30	61 - 90 07/02 - 07/31	91 - 120 06/02 - 07/01	121 + all prior - 06/01			
DAIRY26	DAIRYLAND GOLD LLC	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
MIDW01	MIDWEST CONTRACT OPERATI	\$9,773.13	\$0.00	\$0.00	\$0.00	\$0.00	\$9,773.13	\$0.00	\$9,773.13
USP001	U.S. PAPER MILLS CORP.	\$115,597.64	\$39,636.00	\$0.00	\$0.00	\$0.00	\$155,233.64	\$0.00	\$155,233.64
AGING TOTALS:		<u>\$125,770.77</u>	<u>\$39,636.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$165,406.77</u>	<u>\$0.00</u>	<u>\$165,406.77</u>
AGING PERCENTAGES:		76.04%	23.96%	0.00%	0.00%	0.00%	100.00%		

TOTAL AGING BALANCE:	\$165,406.77
TOTAL PAYMENTS ON ACCOUNT:	\$0.00
LEDGER BALANCE:	<u>\$165,406.77</u>
TOTAL DEPOSITS WITH ORDER:	\$0.00
REPORT BALANCE:	<u>\$165,406.77</u>



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33307
Date: 10/01/2026
Amount Due: 157,056.68

PURCHASE ORDER	DUE DATE	TERMS
	11/01/2026	First of Month
Scope of Work: CONTRACT SERVICES		
Professional Services for the period ending: 11/30/2026		

Description	Contract Amount	Contract Term	Current Billed
1/01/2026 to 12/31/2026 SERVICES	1,576,747.95	1/01/2026 to 12/31/2026 SERVICES	131,395.66
Health Insurance			23,903.58
Liability Insurance			1,757.44
Subtotal			\$157,056.68
Total			\$157,056.68

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33356
Date: 10/10/2026

CONTRACT #	CLIENT ID	PURCHASE ORDER	PAYMENT TERMS	DUE DATE
1108-0306	N001		Net 30	11/09/2026
CONTRACT:	B/S-Billable Mileage			
SCOPE OF WORK:	NMSC 2026 USE OF MCO VEHICLES			
September 2026, Monthly Services				

ACTIVITY	MEMO	HOURS/QTY	RATE	AMOUNT
Mileage		742.00	0.76	563.92
			Subtotal	\$563.92
			Total	\$563.92

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments

Check #	Batch	Date	Prd End	Type	Employee ID and Name	Amounts	
						Check	Direct Deposit
BANK: NICOLET NATIONAL BANK							131-0000
141795		09/08/26	09/30/26	Regular Check	XCC6 - COBURN, STEPHEN C	\$277.05	\$0.00
141796		09/08/26	09/30/26	Regular Check	XCW5 - WEYENBERG, GREGORY P	\$277.05	\$0.00
141797		09/08/26	09/30/26	Regular Check	XCY5 - YOUNGQUIST, DALE A	\$309.40	\$0.00
141798		09/08/26	09/30/26	Regular Check	XCZ6 - ZIELINSKI, RAYMOND C	\$184.70	\$0.00
REGISTER TOTALS:						\$1,048.20	\$0.00
TOTAL FOR ALL REGISTERS:						\$1,048.20	\$0.00

NEENAH-MENASHA SEWERAGE COMMISSION

AP Check Register (Current by Bank)

Check Dates: 9/1/2026 to 9/30/2026

Check No.	Date	Status*	Vendor ID	Payee Name	Amount
BANK ID: NNB-OP - NICOLET NATIONAL BANK					131-0000
141799	09/08/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$8,601.00
141800	09/08/26	P	AUGU55	AUGUST WINTER & SONS, INC.	\$5,590.00
141801	09/08/26	P	BAD35	BADGER LAB & ENGINEERING	\$388.00
141802	09/08/26	P	CARG35	CARGILL INC - SALT DIVISION	\$7,009.59
141803	09/08/26	P	CHEM70	CHEMTRADE CHEMICALS US LLC	\$4,419.46
141804	09/08/26	P	FAIT15	FAITH TECHNOLOGIES, INC.	\$467.25
141805	09/08/26	P	FILT10	FILTRATION SERVICES	\$622.93
141806	09/08/26	P	HAC35	HACH COMPANY	\$3,295.00
141807	09/08/26	P	JFAH15	J.F. AHERN CO.	\$918.36
141808	09/08/26	P	MCM05	MCMAHON ASSOCIATES, INC	\$26,360.00
141809	09/08/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$61,628.76
141810	09/08/26	P	MID85	MIDWEST CONTRACT OPERATIONS	\$157,633.40
141811	09/08/26	P	PACE05	PACE ANALYTICAL SERVICES, INC.	\$571.00
141812	09/08/26	P	PIEP25	PIEPER ELECTRIC, INC.	\$21,133.02
141813	09/08/26	P	TDS25	TDS Telecom	\$80.61
141814	09/08/26	P	USCE45	T-MOBILE	\$55.52
141815	09/08/26	P	WEEN15	WE ENERGIES	\$7,408.02
141816	09/08/26	P	WIS34	WISCONSIN PUBLIC SERVICE	\$112.15
141817	09/08/26	P	TTM24	T&T MANAGEMENT LLC	\$6,150.00
141818	09/22/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$6,269.75
141819	09/22/26	P	BAD35	BADGER LAB & ENGINEERING	\$9,437.00
141820	09/22/26	P	BADG70	BADGER SCALE INC	\$785.40
141821	09/22/26	P	CHEM70	CHEMTRADE CHEMICALS US LLC	\$8,804.36
141822	09/22/26	P	CINT05	CINTAS CORPORATION #2	\$942.76
141823	09/22/26	P	CRA55	CRANE ENGINEERING SALES INC	\$10,857.03
141824	09/22/26	P	FSOM23	FSO MANAGEMENT	\$27,938.62
141825	09/22/26	P	HAWK35	HAWKINS, INC.	\$4,089.32
141826	09/22/26	P	INT28	INTEGRATED SOLUTIONS, INC.	\$1,011.00
141827	09/22/26	P	MCC45	McCLONE INSURANCE AGENCY	\$4,648.00
141828	09/22/26	P	MCM05	MCMAHON ASSOCIATES, INC	\$73,282.00
141829	09/22/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$41.72
141830	09/22/26	P	NICO40	NICOLET NATIONAL BANK	\$5,434.29
141831	09/22/26	V 9/22/26	NICO40		
141832	09/22/26	P	NORT35	NORTH CENTRAL LABS OF WIS, INC	\$4,189.43
141833	09/22/26	P	PACE05	PACE ANALYTICAL SERVICES, INC.	\$938.00
141834	09/22/26	P	PREM25	PREMIUM WATERS, INC	\$82.99
141835	09/22/26	P	SAM65	SAM'S CLUB	\$47.57
BANK NNB-OP REGISTER TOTAL:					\$471,243.31
GRAND TOTAL :					\$471,243.31

* Check Status Types: "P" - Printed ; "M" - Manual ; "V" - Void (Void Date); "A" - Application; "E" - EFT

** Denotes broken check sequence.

NEENAH-MENASHA
SEWERAGE COMMISSION

**AMENDED
PROPOSED NMSC
2027 BUDGET**

TO BE PRESENTED

ON

October 27, 2026

Prepared - September 2026

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NMSC 2027 Budget

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CALCULATION OF UNIT OPERATION, MAINTENANCE, REPLACEMENT & DEPRECIATION COSTS**NEENAH-MENASHA SEWERAGE COMMISSION**

	<u>VOLUME</u>	<u>B.O.D.</u>	<u>S.S.</u>	<u>P</u> <u>(2028 -?)</u>	<u>TOTAL</u>
OPERATIONAL COSTS	\$939,139 (22.253%)	\$1,584,083 (37.535%)	\$1,697,102 (40.213%)	t.b.d.	\$4,220,282
EQUIPMENT REPLACEMENT FUND COSTS	\$306,765 (39.43%)	\$242,503 (31.17%)	\$228,732 (29.40%)	t.b.d.	\$778,000
DEPRECIATION FUND COSTS	\$44,000 (22.00%)	\$80,800 (40.40%)	\$75,200 (37.60%)	t.b.d.	\$200,000
TOTAL OPERATIONS, REPLACEMENT, & DEPRECIATION COSTS	\$1,289,905 24.81%	\$1,907,385 36.69%	\$2,001,034 38.49%	t.b.d.	\$5,198,282
CAPITAL (DEBT) COSTS - Clean Water Fund Loan	\$319,613 (21.9%)	\$602,740 (41.3%)	\$537,066 (36.8%)	t.b.d.	\$1,459,419
CAPITAL (DEBT) COSTS - Storage Building Loan	0.00 (0%)	205,400 (60%)	136,933 (40%)		\$342,333
TOTAL CAPITAL COSTS	\$319,613	\$808,140	\$673,999		\$1,801,752
TOTAL ANNUAL COSTS	\$1,609,517	\$2,715,525	\$2,675,033		\$7,000,034
2027 Estimated Budgeted Loadings	3,991,270	6,347,025	5,527,626		
UNIT COSTS - OPERATIONS, REPLACEMENT, & DEPRECIATION (Based on 2027 Estimated Budget Loadings)	\$323.18 per MG	\$0.3005 per lb.	\$0.3620 per lb.		O/R/D
UNIT COSTS - WITH CAPITAL	\$403.96 per MG	\$0.4292 per lb.	\$0.4857 per lb.		BUDGET

**NEENAH-MENASHA SEWERAGE COMMISSION
2027 BUDGET SUMMARY - EXPENSES**

	2025 ACTUAL	2026 6 MONTH ACTUAL	2026 6 MONTH ESTIMATE	2026 12 MONTH ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATING BUDGET							
I - OPERATIONS							
SERVICES							
512 - SALARIES & WAGES	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
514 - PROFESSIONAL FEES	\$2,057,496	\$1,053,925	\$1,094,162	\$2,148,087	\$2,174,148	\$2,216,107	1.9%
517 - SOCIAL SECURITY	\$383	\$153	\$275	\$428	\$1,000	\$459	-54.1%
520 - ADMINISTRATIVE	\$47,982	\$42,344	\$4,369	\$46,713	\$53,000	\$53,000	0.0%
521 - TELEPHONE	\$3,742	\$974	\$1,026	\$2,000	\$3,300	\$2,100	-36.4%
522 - INSURANCE	\$96,981	\$50,022	\$56,438	\$106,460	\$104,753	\$110,363	5.4%
TOTAL SERVICES	\$2,206,584	\$1,147,418	\$1,156,270	\$2,303,688	\$2,336,201	\$2,382,029	2.0%
UTILITIES							
531 - ELECTRICITY	\$550,260	\$271,767	\$310,846	\$582,613	\$623,100	\$553,800	-11.1%
532 - WATER	\$22,880	\$9,681	\$11,217	\$20,898	\$20,898	\$20,637	-1.2%
533 - STORM WATER UTILITY FEES	\$9,054	\$4,527	\$4,527	\$9,054	\$9,054	\$9,054	0.0%
534 - NATURAL GAS	\$48,425	\$37,880	\$28,936	\$66,815	\$66,815	\$60,375	-9.6%
535 - FIRE PROTECTION FEES	\$5,592	\$2,796	\$2,796	\$5,592	\$5,592	\$5,592	0.0%
TOTAL UTILITIES	\$636,211	\$326,651	\$358,321	\$684,972	\$725,459	\$649,458	-10.5%
536 - INDUSTRIAL METERING/SAMPLING	\$2,757	\$5,176	\$724	\$5,900	\$5,900	\$3,200	-45.8%
SLUDGE HAULING							
546 - HAUL & DISPOSE	\$427,276	\$234,817	\$218,659	\$453,476	\$427,231	\$459,889	7.6%
547 - SLUDGE BUILDING	\$47,963	\$24,338	\$21,521	\$45,859	\$46,100	\$46,104	0.0%
549 - FUEL & EQUIPMENT COSTS	\$477	\$799	\$201	\$1,000	\$1,000	\$1,030	3.0%
TOTAL SLUDGE HAULING	\$475,716	\$259,955	\$240,380	\$500,335	\$474,331	\$507,023	6.9%
TOTAL OPERATIONS	\$3,321,268	\$1,739,199	\$1,755,696	\$3,494,895	\$3,541,891	\$3,541,710	0.0%
II - CHEMICALS							
552 - POLYMER	\$147,391	\$52,030	\$94,600	\$146,630	\$154,132	\$147,070	-4.6%
553 - SODIUM BISULFITE	\$56,476	\$31,993	\$29,573	\$61,566	\$61,566	\$73,622	19.6%
554 - CHLORINE	\$0	\$24,232	\$0	\$24,232	\$0	\$0	
555 - SALT	\$26,440	\$13,111	\$19,389	\$32,500	\$32,500	\$35,475	9.2%
556 - ALUMINUM SULFATE	\$115,971	\$57,329	\$69,052	\$126,381	\$126,381	\$164,580	30.2%
558 - COAGULANT (start in 2023)	\$6,250	\$0	\$9,375	\$9,375	\$9,825	\$9,750	-0.8%
TOTAL CHEMICALS	\$366,146	\$178,695	\$221,989	\$400,684	\$384,404	\$430,497	12.0%
III - REPAIRS & MAINTENANCE							
SEWERAGE							
561 - PRE-PRIMARY TREATMENT	\$52,356	\$31,355	\$13,645	\$45,000	\$45,000	\$42,000	-6.7%
562 - PRIMARY TREATMENT	\$10,424	\$3,549	\$3,549	\$7,098	\$7,500	\$7,500	0.0%
563 - SECONDARY	\$5,611	\$811	\$2,689	\$3,500	\$5,000	\$4,000	-20.0%
564 - OUTFALL	\$3,585	\$7,659	\$5,341	\$13,000	\$13,000	\$15,000	15.4%
565 - ODOR CONTROL BLDG	\$273	\$0	\$300	\$300	\$500	\$500	0.0%
566 - FILTER BELT PRESS/CENTRIFUGE	\$6,297	\$43	\$2,957	\$3,000	\$9,000	\$7,000	-22.2%
567 - INSTRUMENTATION	\$1,574	\$1,375	\$2,125	\$3,500	\$4,500	\$4,000	-11.1%
568 - DIGESTORS	\$40,503	\$17,149	\$12,250	\$29,399	\$30,000	\$30,000	0.0%
569 - GRAVITY BELT THICKENERS	\$7,170	\$3,165	\$2,285	\$5,450	\$6,000	\$6,000	0.0%
570 - SAMPLERS	\$3,690	\$4,273	\$227	\$4,500	\$3,500	\$5,000	42.9%
TOTAL SEWERAGE	\$131,483	\$69,378	\$45,369	\$114,747	\$124,000	\$121,000	-2.4%

**NEENAH-MENASHA SEWERAGE COMMISSION
2027 BUDGET SUMMARY - EXPENSES**

	2025	2026			2026	2027	%
	ACTUAL	6 MONTH	6 MONTH	12 MONTH	BUDGET	BUDGET	CHANGE
		ACTUAL	ESTIMATE	ESTIMATE			
BUILDING & GROUNDS							
591 - OFFICE SUPPLIES	\$22,298	\$15,596	\$9,426	\$25,022	\$33,200	\$27,280	-17.8%
592 - LABORATORY SUPPLIES	\$21,208	\$12,758	\$14,242	\$27,000	\$27,000	\$28,000	3.7%
593 - TRANSPORTATION	\$5,068	\$2,493	\$3,507	\$6,000	\$6,000	\$6,200	3.3%
594 - ELECTRICAL SUPPLIES	\$4,163	\$3,092	\$408	\$3,500	\$3,500	\$3,500	0.0%
595 - PERSONNEL SUPPLIES	\$4,759	\$2,341	\$4,720	\$7,061	\$7,600	\$7,600	0.0%
596 - CLEANING SUPPLIES	\$10,931	\$5,750	\$2,850	\$8,600	\$9,100	\$9,500	4.4%
597 - PHYSICAL PLANT REPAIR / MAINT	\$166,684	\$88,074	\$73,426	\$161,500	\$195,500	\$193,000	-1.3%
598 - HARDWARE SUPPLIES	\$717	\$293	\$1,007	\$1,300	\$1,500	\$1,300	-13.3%
599 - SHOP SUPPLIES	\$3,124	\$1,588	\$1,262	\$2,850	\$2,900	\$2,900	0.0%
600 - LUBRICANTS	<u>\$5,243</u>	<u>\$3,054</u>	<u>\$2,946</u>	<u>\$6,000</u>	<u>\$6,500</u>	<u>\$6,000</u>	-7.7%
TOTAL BUILDING & GROUNDS	\$244,195	\$135,041	\$113,792	\$248,833	\$292,800	\$285,280	-2.6%

TOTAL REPAIRS & MAINTENANCE	\$375,678	\$204,419	\$159,161	\$363,580	\$416,800	\$406,280	-2.5%
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INTERCEPTORS							
581 - CLEAN & INSPECT	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
582 - MANHOLE/PIPE REPAIRS	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL INTERCEPTOR REPAIR/MAINT.	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%

	BUDGET SUMMARY - OPERATIONS						
I - OPERATIONS	\$3,321,268	\$1,739,199	\$1,755,696	\$3,494,895	\$3,541,891	\$3,541,710	0.0%
II - CHEMICALS	\$366,146	\$178,695	\$221,989	\$400,684	\$384,404	\$430,497	12.0%
III - REPAIRS/MAINTENANCE	<u>\$375,678</u>	<u>\$204,419</u>	<u>\$159,161</u>	<u>\$363,580</u>	<u>\$416,800</u>	<u>\$406,280</u>	-2.5%
SUBTOTAL	\$4,063,092	\$2,122,314	\$2,136,845	\$4,259,159	\$4,343,095	\$4,378,487	0.8%
INTERCEPTOR REPAIRS/MAINT.	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
MISC. REVENUES	<u>166,193</u>	\$84,976	\$74,073	\$159,049	\$142,515	<u>\$158,205</u>	11.0%
OPERATING BUDGET w/INTERCEPTOR	\$3,898,474	\$2,037,338	\$2,062,772	\$4,100,110	\$4,205,580	\$4,225,282	0.5%

	BUDGET SUMMARY - TOTAL BUDGET						
NET OPERATING BUDGET	3,896,899	2,037,338	2,062,772	4,100,110	4,200,580	\$4,220,282	0.5%
INTERCEPTOR MAINTENANCE	1,575	0	0	0	5,000	\$5,000	0.0%
REPLACEMENT FUND	778,003	453,840	324,160	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND	200,001	116,670	83,330	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET	<u>1,459,419</u>	<u>913,882</u>	<u>930,646</u>	<u>1,844,528</u>	<u>1,844,528</u>	<u>\$1,801,752</u>	-2.3%
TOTAL EXPENDITURES	6,335,897	3,521,730	3,400,908	6,922,638	7,028,108	\$7,005,034	-0.3%

SUMMARY OF BUDGET EXPENSES

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATIONS & MAINTENANCE BUDGET					
The Operations & Maintenance Budget is for the day-to-day operations associated with running the Wastewater Treatment Facility.	3,896,899	4,100,110	4,200,580	\$4,220,282	0.5%
INTERCEPTOR MAINTENANCE					
The Interceptor Maintenance is established to cover expenditures for the costs to televise, clean and repair the NMSC Interceptor. The costs are billed to the community based on their % of use of the Interceptor.	1,575	0	5,000	\$5,000	0.0%
REPLACEMENT FUND BUDGET					
The Replacement Fund was established to cover expenditures for the replacement of mechanical equipment necessary to maintain the plant design capacity and performance. This fund is mandated by Federal/State Regulations.	778,003	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND BUDGET					
The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund, for the maintenance/repair of current structures that deteriorate over time, and for modifications to structures and/or equipment that will benefit the plants operating efficiency.	200,001	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET					
CLEAN WATER FUND - Interest	315,609	252,166	252,166	\$189,658	-24.8%
CLEAN WATER FUND - Principal	1,143,810	1,237,029	1,237,029	\$1,269,761	2.6%
2024 FINANCING FOR SLUDGE STORAGE BUILDING	0	355,333	355,333	\$342,333	-3.7%
	\$1,459,419	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
	\$6,335,897	\$6,922,638	\$7,028,108	\$7,005,034	-0.3%

SUMMARY OF BUDGET INCOME

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
CITY OF NEENAH	3,087,452	3,068,704	3,108,016	3,805,690	22.4%
CITY OF MENASHA	1,006,117	1,076,965	1,157,529	1,223,023	5.7%
TOWN OF NEENAH S.D. #2	48,961	56,154	56,349	64,354	14.2%
VILLAGE OF FOX CROSSING	783,948	909,909	881,436	1,001,594	13.6%
HARRISON UTILITIES	352,343	365,050	366,184	458,347	25.2%
SONOCO/U.S. MILLS	1,409,907	1,465,298	1,458,595	452,026	-69.0%
	\$6,688,728	\$6,942,080	\$7,028,109	\$7,005,034	-0.3%

2027 BUDGET

2027 BUDGET SUMMARY - INCOME							
	2025 ACTUAL	2026			2026 BUDGET	2027 BUDGET	% CHANGE
		6 MONTH ACTUAL	6 MONTH ESTIMATE	12 MONTH ESTIMATE			
OPERATING BUDGET	\$3,881,369	\$2,057,276	\$2,057,276	\$4,114,552	\$4,200,581	\$4,220,282	0.5%
INTERCEPTOR MAINT.	\$1,575	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0.0%
REPLACEMENT FUND	\$778,010	\$389,006	\$388,994	\$778,000	\$778,000	\$778,000	0.0%
DEPRECIATION FUND	\$200,005	\$99,995	\$100,005	\$200,000	\$200,000	\$200,000	0.0%
CAPITAL BUDGET	\$1,827,769	\$922,266	\$922,262	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
TOTAL INCOME	\$6,688,728	\$3,468,543	\$3,473,537	\$6,942,080	\$7,028,109	\$7,005,034	-0.3%
ESTIMATED REVENUES							
NEENAH:							
OPERATING	\$1,789,304	\$905,527	\$905,527	\$1,811,054	\$1,850,366	\$2,281,361	23.3%
REPLACEMENT	\$370,027	\$177,017	\$181,657	\$358,674	\$358,674	\$421,700	17.6%
DEPRECIATION	\$91,704	\$43,214	\$44,937	\$88,151	\$88,151	\$108,664	23.3%
CAPITAL	\$836,417	\$396,365	\$414,460	\$810,825	\$810,825	\$993,965	22.6%
TOTAL	\$3,087,452	\$1,522,123	\$1,546,581	\$3,068,704	\$3,108,016	\$3,805,690	22.4%
MENASHA:							
OPERATING	\$593,019	\$306,961	\$306,961	\$613,922	\$694,486	\$740,911	6.7%
INTERCEPTOR	\$878	\$0	\$2,517	\$2,517	\$2,517	\$2,517	0.0%
REPLACEMENT	\$126,994	\$58,861	\$78,897	\$137,758	\$137,758	\$143,844	4.4%
DEPRECIATION	\$29,314	\$13,299	\$19,268	\$32,567	\$32,567	\$34,437	5.7%
CAPITAL	\$255,912	\$117,340	\$172,861	\$290,201	\$290,201	\$301,314	3.8%
TOTAL	\$1,006,117	\$496,461	\$580,504	\$1,076,965	\$1,157,529	\$1,223,023	5.7%
TOWN NEENAH SD #2:							
OPERATING	\$36,433	\$21,429	\$21,429	\$42,858	\$43,053	\$49,343	14.6%
REPLACEMENT	\$7,260	\$4,192	\$3,569	\$7,761	\$7,761	\$8,534	10.0%
DEPRECIATION	\$1,891	\$1,099	\$930	\$2,029	\$2,029	\$2,323	14.5%
CAPITAL	\$3,377	\$1,910	\$1,596	\$3,506	\$3,506	\$4,153	0.0%
TOTAL	\$48,961	\$28,630	\$27,524	\$56,154	\$56,349	\$64,354	14.2%
FOX CROSSING							
OPERATING	\$455,394	\$277,720	\$277,720	\$555,440	\$526,967	\$603,563	14.5%
INTERCEPTOR	\$594	\$0	\$2,117	\$2,117	\$2,117	\$2,117	0.0%
REPLACEMENT	\$97,139	\$55,104	\$47,884	\$102,988	\$102,988	\$112,031	8.8%
DEPRECIATION	\$23,249	\$13,698	\$11,157	\$24,855	\$24,855	\$28,399	14.3%
CAPITAL	\$207,572	\$124,830	\$99,679	\$224,509	\$224,509	\$255,484	13.8%
TOTAL	\$783,948	\$471,352	\$438,557	\$909,909	\$881,436	\$1,001,594	13.6%
HARRISON UTILITIES							
OPERATING	\$202,673	\$109,148	\$109,148	\$218,296	\$219,430	\$276,434	26.0%
INTERCEPTOR	\$103	\$0	\$366	\$366	\$366	\$367	0.3%
REPLACEMENT	\$40,827	\$21,930	\$17,347	\$39,277	\$39,277	\$47,364	20.6%
DEPRECIATION	\$10,670	\$5,788	\$4,607	\$10,395	\$10,395	\$13,097	26.0%
CAPITAL	\$98,070	\$53,819	\$42,897	\$96,716	\$96,716	\$121,085	25.2%
TOTAL	\$352,343	\$190,685	\$174,365	\$365,050	\$366,184	\$458,347	25.2%
SONOCO/U.S. MILLS							
OPERATING	\$804,546	\$436,491	\$436,491	\$872,982	\$866,279	\$268,670	-69.0%
REPLACEMENT	\$135,763	\$71,902	\$59,640	\$131,542	\$131,542	\$44,527	-66.1%
DEPRECIATION	\$43,177	\$22,897	\$19,106	\$42,003	\$42,003	\$13,079	-68.9%
CAPITAL	\$426,421	\$228,002	\$190,769	\$418,771	\$418,771	\$125,750	-70.0%
TOTAL	\$1,409,907	\$759,292	\$706,006	\$1,465,298	\$1,458,595	\$452,026	-69.0%
TOTAL REVENUES							
OPERATING	\$3,881,369	\$2,057,276	\$2,057,276	\$4,114,552	\$4,200,581	\$4,220,282	0.5%
INTERCEPTOR	\$1,575	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0.0%
REPLACEMENT	\$778,010	\$389,006	\$388,994	\$778,000	\$778,000	\$778,000	0.0%
DEPRECIATION	\$200,005	\$99,995	\$100,005	\$200,000	\$200,000	\$200,000	0.0%
CAPITAL	\$1,827,769	\$922,266	\$922,262	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
TOTAL	\$6,688,728	\$3,468,543	\$3,473,537	\$6,942,080	\$7,028,109	\$7,005,034	-0.3%

Account Nos. 512 - 549 - OPERATIONS**Account No 512.4 - Wages**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,966
2024	\$0
2025	\$0
2026 - EST	\$0
2026 - Budget	\$0
2027 - EST	\$0

TOTAL SALARIES AND WAGES (accts 512.1-512.6) \$0

Account No. 514 - Professional Fees**Account No. 514.1 - Attorney**

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$10,934	
2024	\$19,815	
2025	\$4,296	
2026 - EST	\$5,500	
2026 - Budget	\$15,000	
2027 - EST	\$10,000	<u><u>\$10,000</u></u>

Account No. 514.2 - Auditor

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$8,505	
2024	\$10,883	
2025	\$11,261	
2026 - EST	\$8,400	
2026 - Budget	\$12,500	
2027 - EST	\$9,500	<u><u>\$9,500</u></u>

Account No. 514.4 - Private Lab Fees

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$18,345	
2024	\$30,699	
2025	\$32,750	
2026 - EST	\$52,400	
2026 - Budget	\$70,100	
2027 - EST	\$33,000	<u><u>\$33,000</u></u>

Account No. 514.5 - Contract Management

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,708,410	
2024	\$1,777,675	
2025	\$1,821,088	
2026 - EST	\$1,890,379	
2026 - Budget	\$1,890,379	
2027 - EST	\$1,969,605	<u><u>\$1,969,605</u></u>

2027 BUDGET

Account No. 514.6 - Other Consultants, Engineering Services, misc.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$53,197	
2024	\$26,195	
2025	\$39,099	
2026 - EST	\$35,000	
2026 - Budget	\$30,000	
2027 - EST	\$35,000	<u>\$35,000</u>

Account No. 514.7 - Security Services

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$138,185	
2024	\$145,762	
2025	\$149,002	
2026 - EST	\$156,408	
2026 - Budget	\$156,169	
2027 - EST	\$159,002	<u>\$159,002</u>

TOTAL PROFESSIONAL FEES(accts 514.1-514.7)

\$2,216,107

Account No. 517 - Social Security

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,007	
2024	\$520	
2025	\$383	
2026 - EST	\$428	
2026 - Budget	\$1,000	
2027 - EST	\$459	<u>\$459</u>

Account No. 520 - Administration

Account No. 520.4 - Commission Meetings

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$8,200	
2024	\$6,800	
2025	\$5,000	
2026 - EST	\$5,600	
2026 - Budget	\$6,000	
2027 - EST	\$6,000	<u>\$6,000</u>

Account No. 520.5 - Leases, Legal Notices, State Registrations, NMSC memberships, fees, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,917	
2024	\$3,429	
2025	\$3,495	
2026 - EST	\$4,000	
2026 - Budget	\$4,000	
2027 - EST	\$4,000	<u>\$4,000</u>

2027 BUDGET

Account No. 520.6 - DNR Administrative Fees

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$41,105	
2024	\$39,416	
2025	\$39,487	
2026 - EST	\$37,113	
2026 - Budget	\$43,000	
2027 - EST	\$43,000	\$43,000

TOTAL ADMINISTRATIVE COSTS (accts 520.1-520.6)

\$53,000

Account No. 521 - Telephone/Cellular/Flow Recording Data Transfer

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,013	
2024	\$2,885	
2025	\$3,742	
2026 - EST	\$2,000	
2026 - Budget	\$3,300	
2027 - EST	\$2,100	\$2,100

Account No. 522 - Insurance

Account No. 522.2 - Property Insurance

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$62,371	
2024	\$83,789	
2025	\$80,637	
2026 - EST	\$88,700	
2026 - Budget	\$88,700	
2027 - EST	\$92,248	\$92,248

Account No. 522.3 - General Liability

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$15,080	
2024	\$14,400	
2025	\$12,750	
2026 - EST	\$14,000	
2026 - Budget	\$14,000	
2027 - EST	\$14,280	\$14,280

Account No. 522.4 - Automobile

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$308	
2024	\$479	
2025	\$420	
2026-EST	\$440	
2026-Budget	\$440	
2027-EST	\$449	\$449

2027 BUDGET

Account No. 522.5 - Crime

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$663	
2024	\$758	
2025	\$500	
2026-EST	\$520	
2026-Budget	\$520	
2027-EST	\$530	<u>\$530</u>

Account No. 522.7 - Worker's Compensation

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$638	
2024	\$720	
2025	\$549	
2026-EST	\$600	
2026-Budget	\$600	
2027-EST	\$612	<u>\$612</u>

Account No. 522.8 - Umbrella Liability

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,693	
2024	\$4,849	
2025	\$0	
Included in Gen. Liability 522.3 2026-EST	\$0	
2026-Budget	\$3,000	
2027-EST	\$0	<u>\$0</u>

Account No. 522.9 - Public Officials

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,825	
2024	\$2,498	
2025	\$2,125	
2026-EST	\$2,200	
2026-Budget	\$2,200	
2027-EST	\$2,244	<u>\$2,244</u>

TOTAL INSURANCE (accts 522.1-522.9)

\$110,363

2027 BUDGET

Account No. 530 - UTILITIES

Account No 531 - Electricity

<u>YEAR</u>	<u>TOTAL KWHr</u>	<u>COST \$/KWHr</u>	<u>TOTAL COST</u>
2023	6,014,243	\$0.079	\$477,436
2024	6,615,734	\$0.078	\$517,082
2025	6,526,110	\$0.084	\$550,260
2026-EST	6,558,239	\$0.089	\$582,613
2026-Budget	6,700,000	\$0.093	\$623,100
2027-EST	5,954,839	\$0.093	\$553,800
			<u>\$553,800</u>

Account No 532 - Water Usage

<u>YEAR</u>	<u>GALLONS (1000's)</u>	<u>UNIT COST \$/1000</u>	<u>TOTAL COST</u>
2023	2,052	\$7.581	\$15,556
2024	2,339	\$8.782	\$20,542
2025	2,272	\$10.071	\$22,880
2026-EST	2,380	\$8.781	\$20,898
2026-Budget	2,380	\$8.782	\$20,898
2027-EST	2,350	\$8.782	\$20,637
			<u>\$20,637</u>

Account No 533 - Storm Water Utility

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$8,222
2024	\$8,638
2025	\$9,054
2026-EST	\$9,054
2026-Budget	\$9,054
2027-EST	\$9,054
	<u>\$9,054</u>

Account No 534 - Natural Gas

<u>YEAR</u>	<u>THERMS</u>	<u>UNIT COST \$/THERM</u>	<u>TOTAL COST</u>
2023	65,909	\$0.661	\$43,591
2024	82,874	\$0.474	\$39,276
2025	80,407	\$0.602	\$48,425
2026-EST	83,000	\$0.805	\$66,815
2026-Budget	83,000	\$0.805	\$66,815
2027-EST	75,000	\$0.805	\$60,375
			<u>\$60,375</u>

Account No 535 - Fire Protection Fees

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,704
2024	\$5,218
2025	\$5,592
2026-EST	\$5,592
2026-Budget	\$5,592
2027-EST	\$5,592
	<u>\$5,592</u>

2027 BUDGET

TOTAL UTILITIES (accts. 531 - 534)

\$649,458

Account No 536 - Industrial Metering and Sampling

Charges to this account result from out-of-pocket expenses such as outside laboratory fees, charts, and maintenance of metering and sampling stations. Other in-house expenses are included in other operating accounts.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,356	
2024	\$3,746	
2025	\$2,757	
2026-EST	\$5,900	
2026-Budget	\$5,900	
2027-EST	\$3,200	<u><u>\$3,200</u></u>

ACCOUNT No. 545 - SLUDGE DISPOSAL

Account No 546 - Sludge Haul & Dispose

<u>YEAR</u>	<u>VOLUME TONS</u>	<u>TOTAL COST</u>	
2023	7,520	\$195,523	
2024	8,389	\$388,733	
2025	8,329	\$427,276	
2026-EST	8,359	\$453,476	
2026-Budget	8,100	\$427,231	
2027-EST	8,067	\$459,889	<u><u>\$459,889</u></u>

Account No 547 - Sludge Building

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$0	
2024	\$54,065	
2025	\$47,963	
2026-EST	\$45,859	
2026-Budget	\$46,100	
2027-EST	\$46,104	<u><u>\$46,104</u></u>

Account No 549 - Fuel & Equipment Charges

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$4,724	
2024	\$680	
2025	\$477	
2026-EST	\$1,000	
2026-Budget	\$1,000	
2027-EST	\$1,030	<u><u>\$1,030</u></u>

TOTAL SLUDGE DISPOSAL (Accts. 546 - 549)

\$507,023

TOTAL OPERATIONS (Accts. 512 - 549)

\$3,541,710

2027 BUDGET

Account No. 550 - Chemicals

Account No 552 - Polymer

<u>YEAR</u>	<u>UNIT COST</u>		<u>COST</u>
	<u>LBS.</u>	<u>\$/LB</u>	
2023	66,000	\$2.35	\$155,100
2024	75,400	\$2.25	\$169,380
2025	68,650	\$2.15	\$147,391
2026-EST	68,200	\$2.15	\$146,630
2026-Budget	68,200	\$2.26	\$154,132
2027-EST	68,200	\$2.16	\$147,070
			<u>\$147,070</u>

Account No 553 - Sodium Bisulfite

<u>YEAR</u>	<u>UNIT COST</u>		<u>COST</u>
	<u>GALLONS</u>	<u>\$/GAL</u>	
2023	12,760	\$3.032	\$38,684
2024	15,823	\$3.024	\$47,853
2025	18,597	\$3.037	\$56,476
2026-EST	18,600	\$3.310	\$61,566
2026-Budget	18,600	\$3.310	\$61,566
2027-EST	19,200	\$3.834	\$73,622
			<u>\$73,622</u>

Account No 554 - Chlorine

<u>YEAR</u>	<u>QUANTITY</u>	<u>UNIT COST</u>	<u>TOTAL</u>
	<u>(gals)</u>	<u>\$/TON</u>	<u>COST</u>
2023	0	\$0.00	\$0
2024	14,868	\$2.51	\$37,355
2025	0	\$0.00	\$0
2026-EST	0	\$0.00	\$0
2026-Budget	0	\$0.00	\$0
2027-EST	0	\$0.00	\$0
			<u>\$0</u>

Account No 555 - Salt

<u>YEAR</u>	<u>UNIT COST</u>		<u>TOTAL</u>
	<u>TONS</u>	<u>\$/ton</u>	
2023	50	\$256.86	\$12,930
2024	97	\$263.26	\$25,452
2025	126	\$209.66	\$26,440
2026-EST	124	\$262.10	\$32,500
2026-Budget	124	\$262.40	\$32,500
2027-EST	125	\$283.80	\$35,475
			<u>\$35,475</u>

Account No 556 - Aluminum Sulfate

<u>YEAR</u>	<u>UNIT COST</u>		<u>TOTAL</u>
	<u>TONS</u>	<u>\$/Ton</u>	
2023	551.1	\$176.35	\$97,196
2024	647.3	\$176.11	\$113,989
2025	623.2	\$186.08	\$115,971
2026-EST	309.0	\$409.00	\$126,381
2026-Budget	309.0	\$409.00	\$126,381
2027-EST	390.0	\$422.00	\$164,580
			<u>\$164,580</u>

2027 BUDGET

Account No 557 - Miscellaneous Chemicals

<u>YEAR</u>	<u>CHEMICALS</u>	<u>TOTAL COST</u>
2023	Defoamer	\$3,209
2024	Sodium Bicarbonate, Defoamer	\$13,619
2025		\$0
2026-EST		\$0
2026-Budget		\$0
2027-EST		\$0
		<u><u>\$0</u></u>

Account No 558 - Coagulant

<u>YEAR</u>	<u>LBS</u>	<u>UNIT COST \$/lbs</u>	<u>TOTAL COST</u>
2023	12275	\$1.25	\$15,344
2024	2500	\$1.25	\$3,125
2025	5000	\$1.25	\$6,250
2026-EST	7500	\$1.25	\$9,375
2026-Budget	7500	\$1.31	\$9,825
2027-EST	7500	\$1.30	\$9,750
			<u><u>\$9,750</u></u>

TOTAL CHEMICALS (Accts. 551 - 559)

\$430,497

Account No 560 - Sewerage

Account No 561 - Pre-Primary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$40,264
2024	\$40,189
2025	\$52,356
2026-EST	\$45,000
2026-Budget	\$45,000
2027-EST	\$42,000
	<u>\$42,000</u>

Account No 562 - Primary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$14,751
2024	\$9,049
2025	\$10,424
2026-EST	\$7,098
2026-Budget	\$7,500
2027-EST	\$7,500
	\$7,500

Account No 563 - Secondary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$2,420
2024	\$7,321
2025	\$5,611
2026-EST	\$3,500
2026-Budget	\$5,000
2027-EST	\$4,000
	\$4,000

2027 BUDGET

Account No 564 - Outfall

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$30,200
2024	\$8,519
2025	\$3,585
2026-EST	\$13,000
2026-Budget	\$13,000
2027-EST	\$15,000

\$15,000

Account No 565 - Odor Control System

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$0
2024	\$0
2025	\$273
2026-EST	\$300
2026-Budget	\$500
2027-EST	\$500

\$500

Account No 566 - Centrifuge (2014)

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$12,775
2024	\$5,040
2025	\$6,297
2026-EST	\$3,000
2026-Budget	\$9,000
2027-EST	\$7,000

\$7,000

Account No 567 - Instrumentation

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$2,121
2024	\$5,549
2025	\$1,574
2026-EST	\$3,500
2026-Budget	\$4,500
2027-EST	\$4,000

\$4,000

Account No 568 - Digestors

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$27,228
2024	\$30,312
2025	\$40,503
2026-EST	\$29,399
2026-Budget	\$30,000
2027-EST	\$30,000

\$30,000

2027 BUDGET

Account No 569 - Gravity Belt Thickeners

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$8,272	
2024	\$59	
2025	\$7,170	
2026-EST	\$5,450	
2026-Budget	\$6,000	
2027-EST	\$6,000	
		<u>\$6,000</u>

Account No 570 - Samplers

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$5,803	
2024	\$1,939	
2025	\$3,690	
2026-EST	\$4,500	
2026-Budget	\$3,500	
2027-EST	\$5,000	
		<u>\$5,000</u>

TOTAL SEWERAGE (Accts. 561 - 570)

\$121,000

Account Nos. 590 - 600 - Building & Grounds

Account No. 591.1 - General Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,488	
2024	\$3,265	
2025	\$4,498	
2026-EST	\$3,322	
2026-Budget	\$3,200	
2027-EST	\$3,780	
		<u>\$3,780</u>

Account No 591.2 - Office Equipment Maintenance/Agreements

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$34,737	
2024	\$33,000	
2025	\$17,138	
2026-EST	\$17,700	
2026-Budget	\$28,000	
2027-EST	\$18,500	
		<u>\$18,500</u>

Account No 591.3 - Computer Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,564	
2024	\$730	
2025	\$662	
2026-EST	\$4,000	
2026-Budget	\$2,000	
2027-EST	\$5,000	
		<u>\$5,000</u>

TOTAL OFFICE SUPPLIES (accts 591.1-591.4)

\$27,280

Account No 592 - Laboratory Supplies**Account No 592.1 - Chemicals**

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$12,106	
2024	\$6,881	
2025	\$6,218	
2026-EST	\$10,000	
2026-Budget	\$10,000	
2027-EST	\$10,000	
		<u>\$10,000</u>

Account No 592.2 - Plastic/Glassware

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,078	
2024	\$503	
2025	\$2,265	
2026-EST	\$1,500	
2026-Budget	\$1,500	
2027-EST	\$1,500	
		<u>\$1,500</u>

Account No 592.3 - Filter Papers

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$4,361	
2024	\$6,768	
2025	\$5,834	
2026-EST	\$8,000	
2026-Budget	\$8,000	
2027-EST	\$9,000	
		<u>\$9,000</u>

Account No 592.4 - Minor Instruments

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,639	
2024	\$5,402	
2025	\$2,838	
2026-EST	\$5,000	
2026-Budget	\$5,000	
2027-EST	\$5,000	
		<u>\$5,000</u>

Account No 592.5 - Thermometers/Recertification, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,822	
2024	\$2,899	
2025	\$4,052	
2026-EST	\$2,500	
2026-Budget	\$2,500	
2027-EST	\$2,500	
		<u>\$2,500</u>

TOTAL LABORATORY SUPPLIES (accts 592.1-592.5)\$28,000

2027 BUDGET

Account No. 593 - Transportation

Account No. 593.1 - Truck Lease

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$5,160	
2024	\$6,042	
2025	\$5,068	
2026-EST	\$6,000	
2026-Budget	\$6,000	
2027-EST	\$6,200	
		<u>\$6,200</u>

Account No. 594 - Electrical Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,818	
2024	\$2,932	
2025	\$4,163	
2026-EST	\$3,500	
2026-Budget	\$3,500	
2027-EST	\$3,500	
		<u>\$3,500</u>

Account No 595 - Personnel Supplies

Account No 595.1 - Office - Internet Services, Bottled Water, Misc.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,024	
2024	\$1,613	
2025	\$1,922	
2026-EST	\$2,061	
2026-Budget	\$2,100	
2027-EST	\$2,100	
		<u>\$2,100</u>

Account No 595.2 - Plant - Personnel/Safety Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$7,387	
2024	\$1,905	
2025	\$2,837	
2026-EST	\$5,000	
2026-Budget	\$5,500	
2027-EST	\$5,500	
		<u>\$5,500</u>

TOTAL PERSONNEL SUPPLIES (accts 595.1-595.2)

\$7,600

2027 BUDGET

Account No 596.2 - Towel/Rug Service

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$6,636
2024	\$8,205
2025	\$9,179
2026-EST	\$6,600
2026-Budget	\$6,600
2027-EST	\$7,500

\$7,500

Account No 596.3 - Cleaning Supplies, Hand Towels, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,532
2024	\$2,563
2025	\$1,752
2026-EST	\$2,000
2026-Budget	\$2,500
2027-EST	\$2,000

\$2,000

TOTAL CLEANING SUPPLIES (accts 596.1-596.3)

\$9,500

Account No 597 - Physical Plant Repairs/Maintenance

Account No 597.1 - Lawn Maintenance

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$7,001
2024	\$7,558
2025	\$7,126
2026-EST	\$7,100
2026-Budget	\$7,000
2027-EST	\$7,000

\$7,000

Account No 597.2 - Snow Removal

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$5,693
2024	\$2,440
2025	\$4,724
2026-EST	\$4,500
2026-Budget	\$4,500
2027-EST	\$5,000

\$5,000

2027 BUDGET

Account No 597.3 - Building Repairs, Refuse Collection, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$31,767	
2024	\$39,978	
2025	\$27,849	
2026-EST	\$34,900	
2026-Budget	\$35,000	
2027-EST	\$35,000	
		<u>\$35,000</u>

Account No 597.4 - Facility Painting

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$0	
2024	\$0	
2025	\$31,670	
2026-EST	\$0	
2026-Budget	\$30,000	
2027-EST	\$30,000	
		<u>\$30,000</u>

Account No 597.5 - Facility Maintenance Agreements

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$103,360	
2024	\$110,229	
2025	\$95,315	
2026-EST	\$115,000	
2026-Budget	\$119,000	
2027-EST	\$116,000	
		\$116,000

TOTAL PHYSICAL PLANT REPAIRS(accts 597.1-597.5)

\$193,000

Account No 598 - Hardware Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$536	
2024	\$1,629	
2025	\$717	
2026-EST	\$1,300	
2026-Budget	\$1,500	
2027-EST	\$1,300	
		<u>\$1,300</u>

2027 BUDGET

Account No 599 - Shop Supplies

Account No 599.1 - Tools

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,184
2024	\$1,557
2025	\$1,512
2026-EST	\$1,600
2026-Budget	\$1,600
2027-EST	\$1,600

\$1,600

Account No 599.2 - Other Misc. Non-Tool Items

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,284
2024	\$754
2025	\$1,612
2026-EST	\$1,250
2026-Budget	\$1,300
2027-EST	\$1,300

\$1,300

TOTAL SHOP SUPPLIES(accts 599.1-599.2)

\$2,900

Account No 600 - Lubricants

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,945
2024	\$7,697
2025	\$5,243
2026-EST	\$6,000
2026-Budget	\$6,500
2027-EST	\$6,000

\$6,000

TOTAL BUILDINGS & GROUNDS (ACCTS 591 - 600)

\$285,280

2027 ESTIMATED INTERCEPTOR MAINTENANCE & REPAIRS**Account No. 581-583 - Interceptor Maintenance**

<u>YEAR</u>	<u>TOTAL COST</u>	<u>Menasha</u>	<u>Fox Crossing</u>	<u>Harrison Utilities</u>
2023	\$0	\$0	\$0	\$0
2024	\$9,882	\$0	\$0	\$0
2025	\$1,575	\$878	\$594	\$103
2026-EST	\$5,000	\$2,517	\$2,117	\$367
2026-Budget	\$5,000	\$2,517	\$2,117	\$367
2027-EST	\$5,000	\$2,517	\$2,117	\$367

LISTED BELOW ARE LOCATIONS OF THE NMSC INTERCEPTOR AND % OF RESPONSIBILITY TOWARD THE MAINTENANCE AND REPAIR OF THE INTERCEPTOR AS AGREED UPON BY THE COMMUNITIES SERVED BY THE INTERCEPTOR

2025 BREAKDOWN OF CHARGES**MATHEWSON STREET INTERCEPTOR (SECTION E)****Lock St/Broad St to NMSC Plant**

		<u>Menasha 55.77%</u>	<u>Fox Crossing 37.69%</u>	<u>Harrison 6.54%</u>
CLEANING & TELEVISIONS	\$1,575	\$878	\$594	\$103
TOTAL	\$1,575	\$878	\$594	\$103

TAYCO STREET INTERCEPTOR: (SECTION F)**6th St to Lock St/Broad St**

		<u>Menasha 51.20%</u>	<u>Fox Crossing 41.59%</u>	<u>Harrison 7.21%</u>
CLEANING & TELEVISIONS	\$0	\$0	\$0	\$0
TOTAL	\$0	\$0	\$0	\$0

TAYCO STREET INTERCEPTOR: (SECTION G-1)**6th St to Lock St/Broad St**

		<u>Menasha 28.27%</u>	<u>Fox Crossing 61.13%</u>	<u>Harrison 10.60%</u>
CLEANING & TELEVISIONS	\$0	\$0	\$0	\$0
TOTAL	\$0	\$0	\$0	\$0

GARFIELD AVENUE INTERCEPTOR

(from Menasha Water Plant/Broad St to NMSC Plant)

Ownership of the Garfield Avenue Interceptor from the Menasha Water Plant/Broad St to the NMSC Plant was transferred to the City of Menasha in 2021.

LAKESHORE INTERCEPTOR

(from 9th St/Emily St to Lock St/Broad St)

Ownership of the Lakeshore Interceptor from 9th St/Emily St to Lock St/Broad St was transferred to the City of Menasha in 2021.

WATER STREET INTERCEPTOR

Ownership of the Water Street Interceptor was transferred to the City of Menasha in 2021.

TAYCO STREET INTERCEPTOR

(from Airport Rd to 6th St)

Ownership of the Tayco Street Interceptor from Airport Road to 6th was transferred to the Village of Fox Crossing in 2020.

2027 ESTIMATED MISCELLANEOUS OPERATING REVENUES**Account No. 408.0 - AP Discounts Taken**

<u>YEAR</u>	<u>TOTAL INCOME</u>
2023	\$0
2024	\$0
2025	\$0
2026 - EST	\$0
2026 - Budget	\$15
2027-Est	\$5
	<u><u>\$5</u></u>

Account No. 409.0 - MCO Income Sharing

<u>YEAR</u>	<u>TOTAL INCOME</u>
2023	\$30,405
2024	\$33,040
2025	\$79,339
2026 - EST	\$93,810
2026 - Budget	\$72,000
2027-Est	\$90,000
	<u><u>\$90,000</u></u>

Account No. 411.0 - Miscellaneous Operating Income

<u>YEAR</u>	<u>TOTAL INCOME</u>
2023	\$2,646
2024	\$37,432
2025	\$10,908
2026 - EST	\$800
2026 - Budget	\$300
2027-Est	\$300
	<u><u>\$300</u></u>

Account No. 412.0 - Industrial Metering Testing Reimbursement Income

<u>YEAR</u>	<u>TOTAL INCOME</u>
2023	\$3,122
2024	\$3,517
2025	\$2,703
2026 - EST	\$3,000
2026 - Budget	\$3,200
2027-Est	\$3,000
	<u><u>\$3,000</u></u>

2027 BUDGET

Account No. 413.0 - Pretreatment Administrative Fees Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$4,725	
2024	\$4,725	
2025	\$4,500	
2026 - EST	\$4,100	
2026 - Budget	\$4,200	
2027-Est	\$4,300	
		<u>\$4,300</u>

Account No. 414.0 - Pretreatment Permit Fee Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$400	
2024	\$27,700	
2025	\$2,900	
2026 - EST	\$300	
2026 - Budget	\$1,000	
2027-Est	\$900	
		<u>\$900</u>

Account No. 416.0 - WPPI Standby Service Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$57,594	
2024	\$57,347	
2025	\$57,418	
2026 - EST	\$57,339	
2026 - Budget	\$57,300	
2027-Est	\$57,200	
		<u>\$57,200</u>

Account No. 419.1 - O & M Interest Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$4,920	
2024	\$5,094	
2025	\$8,425	
2026 - EST	\$3,000	
2026 - Budget	\$4,500	
2027-Est	\$2,500	
		<u>\$2,500</u>

TOTAL ESTIMATED 2027 MISCELLANEOUS REVENUES

\$158,205

2027 EQUIPMENT REPLACEMENT FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	INTERNAL BORROWING MADE FROM FUND	YEAR-END FUND BALANCE
2023	\$778,013	\$7,275,531	\$318,916	\$7,594,447	\$585,058		\$7,009,389
2024	\$778,011	\$7,787,400	\$377,306	\$8,164,706	\$332,071		\$7,832,635
2025	\$778,010	\$8,610,645	\$340,456	\$8,951,100	\$526,253		\$8,424,847
2026	\$778,000 -est	\$9,202,847 -est	\$300,000 -est	\$9,502,847 -est	\$317,402 -est		\$9,185,445 -est
2027	\$778,000 -est	\$9,963,445 -est	\$295,000 -est	\$10,258,445 -est	\$507,800 -est	(1,000,000.00) -est	\$8,750,645 -est

The Replacement Fund was established in 1987 to cover expenditures for replacement of mechanical equipment, accessories, and appertenances necessary to maintain the plant design capacity and performance for the life of the treatment works (20 years).

The EQUIPMENT REPLACEMENT FUND is mandated by Federal/State regulations.

Wis. Adm. Code NR 162.003(61) defines "Replacement" as: "obtaining and installing equipment, accessories or appurtenances that are necessary during the useful life of the treatment works or structural urban best management practice (BMP) to maintain the capacity and performance for which the treatment works or structural urban BMP were designed and constructed." The NMSC uses an itemized schedule list of equipment to determine an amount to be deposited into the Equipment Replacement Fund.

2027 - ESTIMATED REPLACEMENT FUND PROJECTS:

- East Grit Pump Rebuild & Motor Alignment	\$25,000	- MicroClor/Feed Pumps	
- West Grit Pump Motor Replacement & Alignment	\$10,500	- Two Grinders	\$46,000
- Plant Drain Pump (2 of 2)	\$11,000	- Three Fine Screens	\$242,000
- Lawn Tractor & Snowblower	\$12,900	- Overhead Hoist in Shop	\$6,200
- Plant VFD	\$18,000	- A/C Units: Lower Headworks, Blower Building, RAS	\$48,000
- Enercon PLC	\$30,000	- Auxiliary Boiler Pump (2 of 2)	\$7,200
- Service Building A/C		- Unknown/misc or unplanned replacements	\$50,000
- Effluent Gate & Pump Controls	\$26,000		
		Estimated 2027 Budget:	\$507,800

ACTUAL & ESTIMATED REPLACEMENT FUND PROJECTS TO BE COMPLETED IN 2026

- West Grip Pump	\$40,963	- Aeration Difuser Basins 4 & 5	\$11,796
- Upper Bearing & Coupling Assemblies - Screw Pump	\$132,029	- Aeration Diffuser Basins 6-9	\$27,936
- Self-Cleaning Strainer - Headworks	\$26,760	- <u>Unknown/misc or unplanned replacements</u>	
- GBT Rebuild. Tensioning arm, Rollers, Bearings	\$40,000	- Odor Control Drain Water Pump	\$6,188
- Exterior Door/Frame/Latch	\$20,000	- Effluent Gate Actuator	\$11,730
		2026 Estimated Spending:	\$317,402

2028 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Headworks Building Main Roof	TBD
- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2031 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2029 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Primary Clarifiers 2 & 3 Pit Sidewall Valve	\$110,000
- Unknown/misc or unplanned replacements	\$50,000
	\$1,060,000

2032 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2030 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Unknown/misc or unplanned replacements	\$50,000
	\$950,000

2033 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2027 DEPRECIATION FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	INTERNAL BORROWING MADE FROM FUND	YEAR-END FUND BALANCE
2023	\$200,011	\$319,232	\$6,769	\$326,002	\$137,138		\$188,864
2024	\$200,000	\$388,864	\$11,492	\$400,356	\$28,457		\$371,899
2025	\$200,005	\$571,904	\$12,569	\$584,473	\$154,012		\$430,461
2026	\$200,000 -est	\$630,461 -est	\$10,612 -est	\$641,073 -est	\$382,500 -est		\$258,573 - est
2027	\$200,000 -est	\$458,573 -est	\$9,500 -est	\$468,073 -est	\$207,945 -est		\$260,128 - est

The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund; for the maintenance and/or repair of current structures that deteriorate over time; and for the modifications to structures and/or equipment that will benefit the wastewater treatment plants operating efficiency.

In 2013, work was completed on reviewing and revising the User Charge System to accommodate the inclusion of additional equipment and buildings in the plant update. In addition, equipment items originally in the Depreciation fund were transferred to the Replacement Fund and non-equipment items were transferred to the Depreciation Fund.

- 2027 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Centrifuge	\$55,000
- Effluent Pump Discharge Piping Support/Restrains	\$34,445
- Boerger Transfer Pump Parts	\$14,000
- Boerger TWAS/Centrifuge Feed Pump Parts	\$12,000
- South GBT Rebuild	\$42,500
- Unknown or unplanned for items	\$50,000
Estimated 2027 Budget	\$207,945

- 2026 ESTIMATED DEPRECIATION FUND

- NE Digester Takedown/Assessment	\$60,000
- Clean/Inspect Primary Effluent Line Splitter Box	\$58,000
- Borger Sludge Pump	\$12,000
- Auxiliary Boiler Recirc. Pumps	\$6,500
- Full Generator Radiator Service	\$20,000
- SCADA Maintenance & Upgrade	\$8,000
- Spare Screw Pump Stub Shaft, Bearings, Coupling	\$128,000
- Primary Clarifier Drain Valves	\$40,000
- Digester Cover Demo & Foam (Menasha Completed)	\$0
- Unknown or unplanned for items	\$50,000
Estimated 2026 Budget	\$382,500

ACTUAL & ESTIMATED DEPRECIATION FUND ITEMS TO BE COMPLETED IN 2026:

Boerger Sludge Pump	\$12,183	- Aeration Diffuser Basins 6-9	\$28,517
- Plant Drain Bldg. Hot Water Loop	\$17,242	- Unknown or unplanned for items:	
- Recirculation Pump - Standby Boilers	\$6,589		
- Cooling System Maintenance Level 3	\$19,356	Estimated 2026 Spending	\$101,153
- Geotechnical Service - 3 Soil Borings	\$8,325		
- Sludge Loader Cylinder Rebuilds	\$8,941		

2028 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2030 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2029 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- RAS Line Replacement	\$650,000
- Digester Cover Repairs (1 per year)	
- SE & SW Digester Cover Insulation	
- Service Building Electrical Feeds	\$118,000
- Inspect Line: Headworks to Primary Splitter	\$52,000
- Unknown or unplanned for items	\$50,000
	\$870,000

2031 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2032 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

CAPITAL PROJECTS

The 2027 capital projects budget will consist of the following items:

CLEAN WATER FUND PAYMENT for 2027:

INTEREST payments: Total of 5/1/27 & 11/1/27	\$195,161	
LESS: 2-months of 5/1/2027 payment (collected in 2026)	(\$35,278)	
ADD: 2-months of 5/1/2028 Interest Payment	\$29,775	
Net Interest to Collect		\$189,658

PRINCIPAL due 5/1/2027	\$1,247,751	
LESS: 8-months of 5/1/2027 payment (collected in 2026)	(\$831,834)	
ADD: 8-months of 5/1/2028 Principal Payment	\$853,844	
Net Principal to Collect		\$1,269,761

SLUDGE STORAGE BUILDING LOAN PAYMENT for 2027:

4 months of 5/1/2027 Principal & Interest Payment	\$117,000	
ADD 8-months of 5/1/2028 Principal & Interest Payment	\$225,333	
Net Principal & Interest to Collect		\$342,333

The total Capital Project Budget for 2027 will be: **\$1,801,752**

ESTIMATED FUTURE CAPITAL EXPENDITURES:**2028:****PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$156,060	PRINCIPAL	\$1,303,359	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$69,333	PRINCIPAL	\$260,000	\$329,333
<u>2027 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2028 CAPITAL					\$1,788,752

ESTIMATED FUTURE CAPITAL EXPENDITURES:**2029: PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$121,573	PRINCIPAL	\$1,337,846	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$56,333	PRINCIPAL	\$260,000	\$316,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2029 CAPITAL					\$1,775,752

2030: PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN

<u>2013 CWF Loan</u>	INTEREST	\$86,174	PRINCIPAL	\$1,373,245	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$43,333	PRINCIPAL	\$260,000	\$303,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2030 CAPITAL					\$1,762,752

2031: PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN

<u>2013 CWF Loan</u>	INTEREST	\$86,573	PRINCIPAL	\$1,372,846	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$30,333	PRINCIPAL	\$260,000	\$290,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2031 CAPITAL					\$1,749,752

2032: PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN

<u>2013 CWF Loan</u>	INTEREST	\$51,174	PRINCIPAL	\$1,408,245	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$17,333	PRINCIPAL	\$260,000	\$277,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2032 CAPITAL					\$1,736,752

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

CITY OF NEENAH:EST 2027 LOADINGS

FLOW	2,150.310 MG
BOD	3,865,399 LBS
SS	2,627,909 LBS

O & M - CHARGES

FLOW	\$502,622
BOD	\$984,152
SS	<u>\$794,587</u>

TOTAL-O & M	\$2,281,361
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REPLACEMENT FUND

FLOW	\$165,271
BOD	\$147,686
SS	<u>\$108,742</u>

TOTAL-REPLACEMENT	\$421,700
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DEPRECIATION FUND

FLOW	\$23,705
BOD	\$49,208
SS	<u>\$35,751</u>

TOTAL-DEPRECIATION	\$108,664
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CAPITAL CHARGES

FLOW	\$173,701
BOD	\$496,099
SS	<u>\$324,165</u>

TOTAL-CAPITAL	\$993,965
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TOTAL NEENAH CHARGES**\$3,805,690**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

CITY OF MENASHA:EST 2027 LOADINGS

FLOW	908.360 MG
BOD	502,239 LBS
SS	1,325,269 LBS

O & M - CHARGES

FLOW	\$212,324
BOD	\$127,873
SS	\$400,714

TOTAL-O & M	\$740,911
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INTERCEPTOR MAINTENANCE

\$2,517

REPLACEMENT CHARGES

FLOW	\$69,816
BOD	\$19,189
SS	\$54,839

TOTAL-REPLACEMENT	\$143,844
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DEPRECIATION CHARGES

FLOW	\$10,014
BOD	\$6,394
SS	\$18,029

TOTAL-DEPRECIATION	\$34,437
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CAPITAL CHARGES

FLOW	\$73,377
BOD	\$64,459
SS	\$163,478

TOTAL-CAPITAL	\$301,314
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TOTAL MENASHA CHARGES**\$1,223,023**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

TOWN OF NEENAH S.D. 2EST 2027 LOADINGS

FLOW	34.660 MG
BOD	67,303 LBS
SS	79,725 LBS

O & M - CHARGES

FLOW	\$8,102
BOD	\$17,136
SS	\$24,106

TOTAL-O & M	\$49,343
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REPLACEMENT CHARGES

FLOW	\$2,664
BOD	\$2,571
SS	\$3,299

TOTAL-REPLACEMENT	\$8,534
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DEPRECIATION CHARGES

FLOW	\$382
BOD	\$857
SS	\$1,085

TOTAL-DEPRECIATION	\$2,323
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CAPITAL CHARGES

FLOW	\$0
BOD	\$2,178
SS	\$1,975

TOTAL-CAPITAL	\$4,153
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TOTAL TOWN NEENAH S.D. 2 CHARGES	\$64,354
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

VILLAGE OF FOX CROSSINGEST 2027 LOADINGS

FLOW	600.750 MG
BOD	735,898 LBS
SS	912,070 LBS

O & M - CHARGES

FLOW	\$140,422
BOD	\$187,364
SS	\$275,778

TOTAL-O & M	\$603,563
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INTERCEPTOR MAINTENANCE

\$2,117

REPLACEMENT CHARGES

FLOW	\$46,173
BOD	\$28,117
SS	\$37,741

TOTAL-REPLACEMENT	\$112,031
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DEPRECIATION CHARGES

FLOW	\$6,623
BOD	\$9,368
SS	\$12,408

TOTAL-DEPRECIATION	\$28,399
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CAPITAL CHARGES

FLOW	\$48,528
BOD	\$94,448
SS	\$112,508

TOTAL-CAPITAL	\$255,484
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TOTAL FOX CROSSING CHARGES	\$1,001,594
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

HARRISON SANITARY DISTRICTEST 2027 LOADINGS

FLOW	179.000 MG
BOD	446,186 LBS
SS	400,153 LBS

O & M - CHARGES

FLOW	\$41,840
BOD	\$113,601
SS	\$120,992

TOTAL-O & M	\$276,434
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INTERCEPTOR MAINTENANCE

\$367

REPLACEMENT CHARGES

FLOW	\$13,758
BOD	\$17,048
SS	\$16,558

TOTAL-REPLACEMENT	\$47,364
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DEPRECIATION CHARGES

FLOW	\$1,973
BOD	\$5,680
SS	\$5,444

TOTAL-DEPRECIATION	\$13,097
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CAPITAL CHARGES

FLOW	\$14,460
BOD	\$57,265
SS	\$49,361

TOTAL-CAPITAL	\$121,085
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TOTAL HARRISON CHARGES**\$458,347**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

SONOCO/U.S. MILLS:EST 2027 LOADINGS

FLOW	118.190 MG
BOD	730,000 LBS
SS	182,500 LBS

O & M - CHARGES

FLOW	\$27,626
BOD	\$185,862
SS	<u>\$55,182</u>

TOTAL-O & M	\$268,670
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REPLACEMENT CHARGES

FLOW	\$9,084
BOD	\$27,891
SS	<u>\$7,552</u>

TOTAL-REPLACEMENT	\$44,527
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DEPRECIATION CHARGES

FLOW	\$1,303
BOD	\$9,293
SS	<u>\$2,483</u>

TOTAL-DEPRECIATION	\$13,079
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CAPITAL CHARGES

FLOW	\$9,547
BOD	\$93,691
SS	\$22,512

TOTAL-CAPITAL	\$125,750
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TOTAL SONOCO/U.S.MILLS CHARGES	<u>\$452,026</u>
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

TOTALS:EST 2027 LOADINGS

FLOW	3991.270 MG
BOD	6,347,025 LBS
SS	5,527,626 LBS

O & M - CHARGES

22.106%	FLOW	\$932,936
38.291%	BOD	\$1,615,988
39.603%	SS	<u>\$1,671,358</u>

TOTAL-O & M \$4,220,282

INTERCEPTOR MAINTENANCE

\$5,000

REPLACEMENT CHARGES

39.43%	FLOW	\$306,765
31.17%	BOD	\$242,503
29.40%	SS	<u>\$228,732</u>

TOTAL-REPLACEMENT \$778,000

DEPRECIATION CHARGES

22.0%	FLOW	\$44,000
40.4%	BOD	\$80,800
37.6%	SS	<u>\$75,200</u>

TOTAL-DEPRECIATION \$200,000

CAPITAL CHARGES

CWF	Storage Bldg.	
21.9%	0.0%	\$319,613 FLOW
41.3%	60.0%	\$808,140 BOD
36.8%	40.0%	\$673,999 SS

TOTAL-CAPITAL \$1,801,752

TOTAL CHARGES\$7,005,034