

NEENAH-MENASHA SEWERAGE COMMISSION

Regular Meeting

Tuesday, August 25, 2026 – 8:00 A.M.

101 Garfield Avenue, Menasha WI 54952

AGENDA

1. ROLL CALL

2. APPROVAL OF MINUTES

- August 4, 2026, Regular Meeting

3. CORRESPONDENCE

- A. August 2026, email from Troy Huebner, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager
RE: July Update - Sonoco Pretreatment Project

4. OLD BUSINESS

5. NEW BUSINESS

- Operations, engineering matters -

- A. McMahon Associates Report – Update and discussion on the following projects with potential action to be taken based on discussions held:
 - 1. Phosphorus Removal
- B. McMahon Invoices
 - #944050 Total Phos Project-Design Services \$26,360.00
- C. Discussion and potential action on HACH Filtrax/Phosphax Analyzer Service Renewal
- D. Discussion and potential action on Rathke Service, LLC Renewal
- E. Discussion and potential action on WIMS Premier Renewal
- F. Discussion and potential action on previously approved costs for rebuilding Effluent Pump 1 and Motor
- G. Operating Report for July 2026
 - 1. Operating Report
 - 2. Equipment and Grounds Report

- Budget, finance matters -

- H. Accounting Report for July 2026
 - 1. Financial Statements
 - 2. Cash & Investment Report
- I. Update and Discussion on Contract Renewal for the Wastewater Service Agreement between Sonoco/U.S. Paper Mills and the NMSC; with Potential Action(s) to be taken on matters discussed.

- J. MCO Invoices
- | | | |
|--------|------------------------------------|---------------|
| #33114 | September 2026 Contract Operations | \$ 157,056.68 |
| #33161 | July Use of MCO Vehicles | \$ 576.72 |
- K. Vouchers – Operating and Payroll Vouchers #141716 thru #141757 in the amount of \$424,668.36 for the month of July 2026.
- L. NMSC Draft 2027 Budget.
1. Review and discussion of Draft Budget with potential action to be taken based on discussion held.
 2. Set date & time for public hearing.

6. ADJOURNMENT.

NEENAH-MENASHA SEWERAGE COMMISSION

Regular Meeting

Tuesday August 4, 2026

Meeting was called to order by Commission President Mach at 8:00 a.m.

Present: Commissioners Steve Coburn, Corey Gordon, Anthony Mach, Dale Youngquist;
Manager Paul Much; Accounting Clerk Melissa Starr

Also Present: Rob Franck (MCO); Chad Olsen (McMahon)

Excused: Commissioners Greg Weyenberg, Raymond Zielinski

Minutes

Meeting minutes. Motion made/seconded by Commissioners Coburn/Pagel to approve the minutes of the June 23, 2026, Regular Meeting. Motion carried unanimously. Motion made/seconded by Commissioners Coburn/Pagel to approve the minutes of the July 9, 2026, Special Meeting. Motion carried unanimously.

Correspondence

The following correspondence was discussed:

- A. June 21, 2026, email from Troy Huebner, Sonoco/U.S. Paper Mills to Paul Much, Plant Manager
RE: Sonoco Pretreatment Update

Old Business

No Old Business to be discussed.

New Business

- Operations, Engineering, Planning -

McMahon Associates Report. Phosphorus Removal Project – Engineer Olsen handed out copies of the site plans and provided an overview of each of the design layouts for the project. He further reported he has not received comments regarding the Facilities Plan Amendment that was submitted in September of 2025, so he will be following up with them this week.

McMahon Invoices

Motion made/seconded by Commissioners Youngquist/Coburn to approve payment of invoice #943700, Total Phos Project-Design Services, in the amount of \$39,540.00. Motion carried unanimously.

Operating Report. Manager Much explained the handout included in the packets was the updated lab spreadsheet with data from the tornado. He reported that due to the tornado the plant was running without air for half a day which resulted in permit exceedances. Upon Commission approval, a backup generator was brought on site. Manager Much was in constant contact with the DNR to ensure they were aware of the situation. DNR representatives

complimented staff on how quickly they were able to get the plant back up and running after the tornado. Discussion followed regarding the generator capacity and utility feeds to the plant.

Equipment & Grounds Report. Rob Franck reported on Equipment and Grounds items and provided additional details on the aeration basin diffuser replacements for basin #7 has been rescheduled to 8/6/26. Items listed that have been completed include primary clarifier inspections, annual breaker and transformer oil testing, screw pump #3 is back in operation after upper bearing assembly replacement, effluent manhole repair was completed by the City of Menasha, and WPPI capacity program run due to hot weather. He further reported that the Digester building entrance approach has been cancelled due to it being impacted by the filter building project. Screw pump #1 lower bearing assembly replacement is estimated to be completed 9/16/26, the upper bearing assembly is already complete. The effluent gate actuator replacement has been completed and is back in operation. Power loggers were installed in the Plant Drain building during annual testing to verify service feed loads for the filter building project. Rob reported that he had been contacted by a company called Voltus, Inc. regarding financial incentives they can provide for demand response. He explained that companies like Voltus are considered 3rd party aggregators for emergency diesel generators or capacity resources. As the commission is currently in an agreement with WPPI, the Commission's utility representative was contacted for more information. They replied that retail customers served by Wisconsin utilities that provide less than 4 million MWh/yr cannot participate in MISO markets through an aggregator, therefore the commission would not be eligible. FSO was cleaning the digester on July 27th when the tornado hit, so they had to stop work at that time. They brought in their own generator and were able to finish the clean out on Thursday, July 30th. The digester will be re-filled August 4th. Commissioner Coburn asked how the plant stands as far as PLC hacking of water and wastewater treatment plants. Rob explained that the plant has remote access to view statuses, and it does not provide control remotely. He shared that we are looking into managed IT services to encompass services that are currently managed separately to make these systems and processes more efficient and secure.

Budget, Finance, Personnel

Financial Statements. Accounting Clerk Starr reported on the June financial statements; The month of June is reporting an operating fund income, and MCO generated \$8,848.75 in additional revenue for the Commission. Interest rates continue to slowly decline with June rates at 3.67% for the LGIP, and 3.60% for ICS CDARS. Clerk Starr reported she is working on the 2027 budget, and the draft budget will be reviewed at the next meeting.

Sonoco/NMSC Wastewater Service Agreement. Manager Much reported no update at this time.

MCO Invoices. Motion made/seconded by Commissioners Coburn /Youngquist to approve for payment MCO invoices #33032 in the amount of \$157,056.68, and #33077 in the amount of \$445.68, with payment to be made after August 1, 2026. Motion carried unanimously.

Vouchers. Motion made/seconded by Commissioners Coburn /Gordon to approve Operating and Payroll Vouchers #141663 through #141715 in the amount of \$661,704.96 for the month of June 2026. Motion carried unanimously.

Adjournment

Motion made/seconded by Commissioners Coburn/Gordon to adjourn the meeting. Motion carried unanimously. Meeting adjourned at 8:41 a.m.

President

Secretary

Melissa Starr

From: Troy Huebner <troy.huebner@sonoco.com>
Sent: Tuesday, August 18, 2026 8:50 AM
To: Paul Much; Melissa Starr
Subject: Fw: Sonoco Pretreatment Update

Paul,

Please see the update for the Sonoco ETP below.

Thanks,

Troy Huebner
Area Manufacturing Manager
Industrial Paper Products - NA

(920)740-5434 cell
troy.huebner@sonoco.com

From: William Mooren <William.Mooren@sonoco.com>
Sent: Monday, August 17, 2026 12:53 PM
To: Troy Huebner <troy.huebner@sonoco.com>
Subject: Re: Sonoco Pretreatment Update

ETP UPDATE:

- Construction is complete
- Control tuning is complete
- ETP is in ramp up mode
 - Currently operating at 25% of designed flow
- All produced biogas is being burned at the flare
- Sending a small amount of water forward to the city
- Currently averaging an 88% reduction in COD at the treated effluent tank

Thanks

Willy Mooren

Plant Superintendent
Phone: 920-729-6853
Cell: 920-358-3071 Email: William.mooren@sonoco.com
Sonoco-Menasha



INVOICE

McMAHON ASSOCIATES, INC.
1445 McMAHON DRIVE NEENAH, WI 54956
Mailing P.O. Box 1025 NEENAH, WI 54957-1025
PH 920.751.4200 FAX 920.751.4284
WWW.MCMGRP.COM
EIN NO. 39-0735791

July 31, 2026

Invoice No: 00944050

Neenah-Menasha Sewerage Commission
101 Garfield Avenue
Menasha, WI 54952-3397

Invoice Total \$26,360.00

Client No. N0008

Project 09-24-00790 Total Phosphorus, UV Disinfection & Effluent Flow Recording Project
Professional Services from May 31, 2026 to June 27, 2026

Phase	02	Facilities Plan Amendment		
Fee				
Total Fee		38,500.00		
Percent Complete	100.00	Total Earned	38,500.00	
		Previous Fee Billing	38,500.00	
		Current Fee Billing	0.00	
		Total Fee		0.00
		Phase Total		0.00

Phase	04	Design Services		
Fee				
Total Fee		659,000.00		
Percent Complete	22.00	Total Earned	144,980.00	
		Previous Fee Billing	118,620.00	
		Current Fee Billing	26,360.00	
		Total Fee		26,360.00
		Phase Total		\$26,360.00
		Invoice Total		\$26,360.00

Thank you for your business

Authorized
By: _____

Chad Olsen

NEENAH-MENASHA SEWERAGE COMMISSION
STATUS OF CURRENT CONTRACTED ENGINEERING PROJECTS

CURRENT PROJECTS	CONTRACT DATE	CONTRACT AMOUNT	CONTRACT AMOUNT COMPLETED	CONTRACT AMOUNT REMAINING	LAST DATE PAYMENT WAS MADE ON CONTRACT	COMPLETION DATE PER CONTRACT TERMS	OTHER NOTES
Total Phos & Effluent Flow Recording Project - Design Services	2/18/2026	659,000	144,980	\$514,020	8/25/2026	9/30/2026	
RECENTLY COMPLETED							
Facilities Plan Amdendment - Total Phos, UV Disinfection & Effluent Flow	12/12/2024	38,500	38,500	\$0	10/31/2025	9/30/2025	
COMPLETED, BUT WITH NOTATIONS							
EQUIPMENT CONTRACTS							

	HACH SERVICE PARTNERSHIP QUOTATION	Page : 1 of 4 Partnership Number : HACH518876
	Headquarters P.O. Box 389 5600 Lindbergh Drive Loveland, CO 80539-0389 Purchase Orders	WebSite: www.hach.com Remittance 2207 Collections Center Dr Chicago, IL 60693 Wire Transfers Bank of America 231 S. LaSalle St. Chicago, IL 60604 Account: 8765602385 Routing (ABA): 026009593



Partnership Number : HACH518876

Version : 0.12

Quotation Date : 27-JUL-26

Expiration Date : 25-OCT-26

Hach Company

Contact : Mayer, Jordan

Service Partnership (800) 227-4224
Phone : x6275

Service Partnership
Email : jordan.mayer@hach.com

Customer Ref : Renewal Quote
Customer Phone : 920-751-4760

Customer Fax : 920-751-4767

Customer Contact : MUCH, PAUL
Customer Email : pmuch@mco-us.com

Bill-To Account # 065720

Ship-To Account # 065720

Customer Name NEENAH-MENASHA
SEWERAGE
Address4 COMMISSION
Address1 101 GARFIELD AVE
Address2
Address3
City,State, MENASHA-WI-54952-3397
PostalCode
Province/ US
Country

Customer Name NEENAH-MENASHA
SEWERAGE
Address4 COMMISSION
Address1 101 GARFIELD AVE
Address2
Address3
City,State, MENASHA-WI-54952-3397
PostalCode
Province/ US
Country

Payment Terms: Net 30

Billing Method: Annual-Invoices on
START Date

Currency: USD

Line	Service Name	Start Date	End Date	Description/Serial Number	Line Total
1	FSPSC1000	01-NOV-26	31-OCT-27	Fld Svc-1V SC1000 Controller:01-NOV-2026:31-OCT-2027	457.00
1.1	LXV400.99.10092			MODULE, SC1000 PROBE, 8 SENSOR ; 1597799	
1.2	LXV402.99.10002			aa db sc1000 DISPLAY MODULE, TCP, NO GSM ; 1584026	
2	FSPFILTRAX	01-NOV-26	31-OCT-27	Fld Svc-4V Filtrax:01-NOV-2026:31-OCT-2027	4,654.00
2.1	LXV294.54.00000			db FILTRAX CONTROL MODULE, 115VAC ; 1604267	
3	FSPRTC	01-NOV-26	31-OCT-27	Field Service Partnership, First RTC Channel:01-NOV-2026:31-OCT-2027 Coverage and support of first RTC	3,784.00

	HACH SERVICE PARTNERSHIP QUOTATION Headquarters P.O. Box 389 5600 Lindbergh Drive Loveland, CO 80539-0389 Purchase Orders	Page : Partnership Number : WebSite: www.hach.com	2 of 4 HACH518876 Remittance 2207 Collections Center Dr Chicago, IL 60693 Wire Transfers Bank of America 231 S. LaSalle St. Chicago, IL 60604 Account: 8765602385 Routing (ABA): 026009593
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channel. Includes ongoing priority tech support, remote monitoring, system alerts, and monthly reports. Covers all parts, labor, and travel for onsite repairs of the RTC computer.

oo RTC101 P-MODULE,
1-CHANNEL, 90-240 V ; 1602834

aa Fld Svc-2V Phosphax sc 3,555.00
V.2006:01-NOV-2026:31-OCT-2027

Hach's Field Service Partnership provides full coverage for on-site repairs and two preventative maintenance, calibration, and certification services per year. As a Partnership customer, your repairs will be put into priority status. You'll also have access to unlimited technical support with an exclusive support number that puts you at the front of the call queue. Filtrax coverage sold separately.

db PHOSPHAX sc PHOSP ANLZ
115-230V,1 CH ; 1601381

Sub Total :	12,450.00
Tax:	0.00
Total :	12,450.00

Partnership Notes :

All purchases of Hach Company products and/or services are expressly and without limitation subject to Hach Company's Terms & Conditions of Sale ("Hach TCS"), incorporated herein by reference and published on Hach Company's website at www.hach.com/terms. Hach TCS are incorporated by reference into each of Hach's offers or quotations, order acknowledgments, and invoice and shipping documents. The first of the following acts shall constitute an acceptance of Hach's offer and not a counteroffer and shall create a contract of sale ("Contract") in accordance with the Hach TCS, subject to Hach's final credit approval: (i) Buyer's issuance of a purchase order document against Hach's offer or quotation; (ii) Hach's acknowledgement of Buyer's order; or (iii) commencement of any performance by Hach in response to Buyer's order. Provisions contained in Buyer's purchase documents that materially alter, add to or subtract from the provisions of these Terms and Conditions of Sale shall be null and void and not considered part of the Contract. This Contract will automatically renew at the End Date for a period of one year, and at the anniversary of the End Date, unless the Buyer notifies Hach in writing by no later than ninety days before the End Date.

Customer Name : NEENAH-MENASHA SEWERAGE

Customer P.O. Number : _____

Customer Reference Number : _____

TERMS & CONDITIONS OF SALE FOR HACH COMPANY PRODUCTS AND SERVICES

	HACH SERVICE PARTNERSHIP QUOTATION Headquarters P.O. Box 389 5600 Lindbergh Drive Loveland, CO 80539-0389 Purchase Orders	Page : Partnership Number : WebSite: www.hach.com	3 of 4 HACH518876 Remittance 2207 Collections Center Dr Chicago, IL 60693 Wire Transfers Bank of America 231 S. LaSalle St. Chicago, IL 60604 Account: 8765602385 Routing (ABA): 026009593
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This document sets forth the Terms & Conditions of Sale for goods manufactured and/or supplied, and services provided, by Hach Company of Loveland, Colorado ("Hach") and sold to the original purchaser thereof ("Buyer"). Unless otherwise specifically stated herein, the term "Hach" includes only Hach Company and none of its affiliates. Unless otherwise specifically stated in a previously-executed written purchase agreement signed by authorized representatives of Hach and Buyer, these Terms & Conditions of Sale establish the rights, obligations and remedies of Hach and Buyer which apply to this offer and any resulting order or contract for the sale of Hach's goods and/or services ("Products").

1. APPLICABLE TERMS & CONDITIONS:

These Terms & Conditions of Sale are contained directly and/or by reference in Hach's offer, order acknowledgment, and invoice documents. The first of the following acts constitutes an acceptance of Hach's offer and not a counteroffer and creates a contract of sale ("Contract") in accordance with these Terms & Conditions: (i) Buyer's issuance of a purchase order document against Hach's offer; (ii) acknowledgment of Buyer's order by Hach; or (iii) commencement of any performance by Hach pursuant to Buyer's order. Provisions contained in Buyer's purchase documents (including electronic commerce interfaces) that materially alter, add to or subtract from the provisions of these Terms & Conditions of Sale are not a part of the Contract.

2. CANCELLATION:

Buyer may cancel goods orders subject to fair charges for Hach's expenses including handling, inspection, restocking, freight and invoicing charges as applicable, provided that Buyer returns such goods to Hach at Buyer's expense within 30 days of delivery and in the same condition as received. Buyer may cancel service orders on ninety (90) day's prior written notice and refunds will be prorated based on the duration of the service plan. Inspections and reinstatement fees may apply upon cancellation or expiration of service programs. Seller may cancel all or part of any order prior to delivery without liability if the order includes any Products that Seller determines may not comply with export, safety, local certification, or other applicable compliance requirements.

3. DELIVERY:

Delivery will be accomplished FCA Hach's facility located in Ames, Iowa or Loveland, Colorado, United States (Incoterms 2010). For orders having a final destination within the U.S., legal title and risk of loss or damage pass to Buyer upon transfer to the first carrier. For orders having a final destination outside the U.S., legal title and risk of loss or damage pass to Buyer when the Products enter international waters or airspace or cross an international frontier. Hach will use commercially reasonable efforts to deliver the Products ordered herein within the time specified on the face of this Contract or, if no time is specified, within Hach's normal lead-time necessary for Hach to deliver the Products sold hereunder. Upon prior agreement with Buyer and for an additional charge, Hach will deliver the Products on an expedited basis. Standard service delivery hours are 8 am – 5 pm Monday through Friday, excluding holidays.

4. INSPECTION:

Buyer will promptly inspect and accept any Products delivered pursuant to this Contract after receipt of such Products. In the event the Products do not conform to any applicable specifications, Buyer will promptly notify Hach of such nonconformance in writing. Hach will have a reasonable opportunity to repair or replace the nonconforming product at its option. Buyer will be deemed to have accepted any Products delivered hereunder and to have waived any such nonconformance in the event such a written notification is not received by Hach within thirty (30) days of delivery.

5. PRICES & ORDER SIZES:

All prices are in U.S. dollars and are based on delivery as stated above. Prices do not include any charges for services such as insurance; brokerage fees; sales, use, inventory or excise taxes; import or export duties; special financing fees; VAT, income or royalty taxes imposed outside the U.S.; consular fees; special permits or licenses; or other charges imposed upon the production, sale, distribution, or delivery of Products. Buyer will either pay any and all such charges or provide Hach with acceptable exemption certificates, which obligation survives performance under this Contract. Hach reserves the right to establish minimum order sizes and will advise Buyer accordingly.

6. PAYMENTS:

All payments must be made in U.S. dollars. For Internet orders, the purchase price is due at the time and manner set forth at www.hach.com. Invoices for all other orders are due and payable NET 30 DAYS from date of the invoice without regard to delays for inspection or transportation, with payments to be made by check to Hach at the above address or by wire transfer to the account stated on the front of Hach's invoice, or for customers with no established credit, Hach may require cash or credit card payment in advance of delivery. In the event payments are not made or not made in a timely manner, Hach may, in addition to all other remedies provided at law, either: (a) declare Buyer's performance in breach and terminate this Contract for default; (b) withhold future shipments until delinquent payments are made; (c) deliver future shipments on a cash-with-order or cash-in-advance basis even after the delinquency is cured; (d) charge interest on the delinquency at a rate of 1-1/2% per month or the maximum rate permitted by law, if lower, for each month or part thereof of delinquency in payment plus applicable storage charges and/or inventory carrying charges; (e) repossess the Products for which payment has not been made; (f) recover all costs of collection including reasonable attorney's fees; or (g) combine any of the above rights and remedies as is practicable and permitted by law. Buyer is prohibited from setting off any and all monies owed under this from any other sums, whether liquidated or not, that are or may be due Buyer, which arise out of a different transaction with Hach or any of its affiliates. Should Buyer's financial responsibility become unsatisfactory to Hach in its reasonable discretion, Hach may require cash payment or other security. If Buyer fails to meet these requirements, Hach may treat such failure as reasonable grounds for repudiation of this Contract, in which case reasonable cancellation charges shall be due Hach. Buyer grants Hach a security interest in the Products to secure payment in full, which payment releases the security interest but only if such payments could not be considered an avoidable transfer under the U.S. Bankruptcy Code or other applicable laws. Buyer's insolvency, bankruptcy, assignment for the benefit of creditors, or dissolution or termination of the existence of Buyer, constitutes a default under this Contract and affords Hach all the remedies of a secured party under the U.C.C., as well as the remedies stated above for late payment or non-payment.

7. LIMITED WARRANTY:

Hach warrants that Products sold hereunder will be free from defects in material and workmanship and will, when used in accordance with the manufacturer's operating and maintenance instructions, conform to any express written warranty pertaining to the specific goods purchased, which for most Hach instruments is for a period of twelve (12) months from delivery. Hach warrants that services furnished hereunder will be free from defects in workmanship for a period of ninety (90) days from the completion of the services. Parts provided by Hach in the performance of services may be new or refurbished parts functioning equivalent to new parts. Any non-functioning parts that are repaired by Hach shall become the property of Hach. No warranties are extended to consumable items such as, without limitation, reagents, batteries, mercury cells, and light bulbs. All other guarantees, warranties, conditions and representations, either express or implied, whether arising under any statute, law, commercial usage or otherwise, including implied warranties of merchantability and fitness for a particular purpose, are hereby excluded. The sole remedy for Products not meeting this Limited Warranty is replacement, credit or refund of the purchase price. This remedy will not be deemed to have failed of its essential purpose so long as Hach is willing to provide such replacement, credit or refund.

8. INDEMNIFICATION:

Indemnification applies to a party and to such party's successors-in-interest, assignors, affiliates, directors, officers, and employees ("Indemnified Parties"). Hach is responsible for and will defend, indemnify and hold harmless the Buyer Indemnified Parties against all losses, claims, expenses or damages which may result from accident, injury, damage, or death due to Hach's breach of the Limited Warranty. This indemnification is provided on the condition that the Buyer is likewise responsible for and will defend, indemnify and hold harmless the Hach Indemnified Parties against all losses, claims, expenses or damages which may result from accident, injury, damage, or death due to the negligence or misuse or misapplication of any goods or services by the Buyer or any third party affiliated or in privity with Buyer.

9. PATENT PROTECTION:

Subject to all limitations of liability provided herein, Hach will, with respect to any Products of Hach's design or manufacture, indemnify Buyer from any and all damages and costs as finally determined by a court of competent jurisdiction in any suit for infringement of any U.S. patent (or European patent for Products that Hach sells to Buyer for end use in a member state of the E.U.) that has issued as of the delivery date, solely by reason of the sale or normal use of any Products sold to Buyer hereunder and from reasonable expenses incurred by Buyer in defense of such suit if Hach does not undertake the defense thereof, provided that Buyer promptly notifies Hach of such suit and offers Hach either (i) full and exclusive control of the defense of such suit when Products of Hach only are involved, or (ii) the right to participate in the defense of such suit when products other than those of Hach are also involved. Hach's warranty as to use patents only applies to infringement arising solely out of the inherent operation of the Products according to their applications as envisioned by Hach's specifications. In case the Products are in such suit held to constitute infringement and the use of the Products is enjoined, Hach will, at its own expense and at its option, either procure for Buyer the right to continue using such Products or replace them with non-infringing products, or modify them so they become non-infringing, or remove the Products and refund the purchase price (prorated for depreciation) and the transportation costs thereof. The foregoing states the entire liability of Hach for patent infringement by the Products. Further, to the same extent as set forth in Hach's above obligation to Buyer, Buyer agrees to defend, indemnify and hold harmless Hach for patent infringement related to (x) any goods manufactured to the Buyer's design, (y) services provided in accordance with the Buyer's instructions, or (z) Hach's Products when used in combination with any other devices, parts or software not provided by Hach hereunder.

10. TRADEMARKS AND OTHER LABELS:

Buyer agrees not to remove or alter any indicia of manufacturing origin or patent numbers contained on or within the Products, including without limitation the serial numbers or trademarks on nameplates or cast, molded or machined components.

11. SOFTWARE:

All licenses to Hach's separately provided software products are subject to the separate software license agreement(s) accompanying the software media. In the absence of such terms and for all other software, Hach grants Buyer only a personal, non-exclusive license to access and use the software provided by Hach with Products purchased hereunder solely as necessary for Buyer to enjoy the benefit of the Products. A portion of the software may contain or consist of open source software, which Buyer may use under the terms and conditions of the specific license under which the open source software is distributed. Buyer agrees that it will be bound by any and all such license agreements. Title to software remains with the applicable

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12. PROPRIETARY INFORMATION; PRIVACY:

"Proprietary Information" means any information, technical data or know-how in whatever form, whether documented, contained in machine readable or physical components, mask works or artwork, or otherwise, which Hach considers proprietary, including but not limited to service and maintenance manuals. Buyer and its customers, employees and agents will keep confidential all such Proprietary Information obtained directly or indirectly from Hach and will not transfer or disclose it without Hach's prior written consent, or use it for the manufacture, procurement, servicing or calibration of Products or any similar products, or cause such products to be manufactured, serviced or calibrated by or procured from any other source, or reproduce or otherwise appropriate it. All such Proprietary Information remains Hach's property. No right or license is granted to Buyer or its customers, employees or agents, expressly or by implication, with respect to the Proprietary Information or any patent right or other proprietary right of Hach, except for the limited use licenses implied by law. Hach will manage Customer's information and personal data in accordance with its Privacy Policy, located at <http://www.hach.com/privacypolicy>.

13. CHANGES AND ADDITIONAL CHARGES:

Hach reserves the right to make design changes or improvements to any products of the same general class as Products being delivered hereunder without liability or obligation to incorporate such changes or improvements to Products ordered by Buyer unless agreed upon in writing before the Products' delivery date. Services which must be performed as a result of any of the following conditions are subject to additional charges for labor, travel and parts: (a) equipment alterations not authorized in writing by Hach; (b) damage resulting from improper use or handling, accident, neglect, power surge, or operation in an environment or manner in which the instrument is not designed to operate or is not in accordance with Hach's operating manuals; (c) the use of parts or accessories not provided by Hach; (d) damage resulting from acts of war, terrorism or nature; (e) services outside standard business hours; (f) site prework not complete per proposal; or (g) any repairs required to ensure equipment meets manufacturer's specifications upon activation of a service agreement.

14. SITE ACCESS / PREPARATION / WORKER SAFETY / ENVIRONMENTAL COMPLIANCE:

In connection with services provided by Hach, Buyer agrees to permit prompt access to equipment. Buyer assumes full responsibility to back-up or otherwise protect its data against loss, damage or destruction before services are performed. Buyer is the operator and in full control of its premises, including those areas where Hach employees or contractors are performing service, repair and maintenance activities. Buyer will ensure that all necessary measures are taken for safety and security of working conditions, sites and installations during the performance of services. Buyer is the generator of any resulting wastes, including without limitation hazardous wastes. Buyer is solely responsible to arrange for the disposal of any wastes at its own expense. Buyer will, at its own expense, provide Hach employees and contractors working on Buyer's premises with all information and training required under applicable safety compliance regulations and Buyer's policies. If the instrument to be serviced is in a Confined Space, as that term is defined under OSHA regulations, Buyer is solely responsible to make it available to be serviced in an unconfined space. Hach service technicians will not work in Confined Spaces. In the event that a Buyer requires Hach employees or contractors to attend safety or compliance training programs provided by Buyer, Buyer will pay Hach the standard hourly rate and expense reimbursement for such training attended. The attendance at or completion of such training does not create or expand any warranty or obligation of Hach and does not serve to alter, amend, limit or supersede any part of this Contract.

15. LIMITATIONS ON USE:

Buyer will not use any Products for any purpose other than those identified in Hach's catalogs and literature as intended uses. Unless Hach has advised the Buyer in writing, in no event will Buyer use any Products in drugs, food additives, food or cosmetics, or medical applications for humans or animals. In no event will Buyer use in any application any Product that requires FDA 510(k) clearance unless and only to the extent the Product has such clearance. Any warranty granted by Hach is void if any goods covered by such warranty are used for any purpose not permitted hereunder.

16. EXPORT AND IMPORT LICENSES AND COMPLIANCE WITH LAWS:

Unless otherwise specified in this Contract, Buyer is responsible for obtaining any required export or import licenses. Hach represents that all Products delivered hereunder will be produced and supplied in compliance with all applicable laws and regulations. Buyer will comply with all laws and regulations applicable to the installation or use of all Products, including applicable import and export control laws and regulations of the U.S., E.U. and any other country having proper jurisdiction, and will obtain all necessary export licenses in connection with any subsequent export, re-export, transfer and use of all Products and technology delivered hereunder. Buyer will not sell, transfer, export or re-export any Hach Products or technology for use in activities which involve the design, development, production, use or stockpiling of nuclear, chemical or biological weapons or missiles, nor use Hach Products or technology in any facility which engages in activities relating to such weapons. Buyer will comply with all local, national, and other laws of all jurisdictions globally relating to anti-corruption, bribery, extortion, kickbacks, or similar matters which are applicable to Buyer's business activities in connection with this Contract, including but not limited to the U.S. Foreign Corrupt Practices Act of 1977, as amended (the "FCPA"). Buyer agrees that no payment of money or provision of anything of value will be offered, promised, paid or transferred, directly or indirectly, by any person or entity, to any government official, government employee, or employee of any company owned in part by a government, political party, political party official, or candidate for any government office or political party office to induce such organizations or persons to use their authority or influence to obtain or retain an improper business advantage for Buyer or for Hach, or which otherwise constitute or have the purpose or effect of public or commercial bribery, acceptance of or acquiescence in extortion, kickbacks or other unlawful or improper means of obtaining business or any improper advantage, with respect to any of Buyer's activities related to this Contract. Hach asks Buyer to "Speak Up!" if aware of any violation of law, regulation or our Standards of Conduct ("SOC") in relation to this Contract. See <http://danaher.com/integrity-and-compliance> and www.danaherintegrity.com for a copy of the SOC and for access to our Helpline portal.

17. FORCE MAJEURE:

Hach is excused from performance of its obligations under this Contract to the extent caused by acts or omissions that are beyond its control of, including but not limited to Government embargoes, blockages, seizures or freeze of assets, delays or refusals to grant an export or import license or the suspension or revocation thereof, or any other acts of God; quarantines; labor strikes or lockouts; riots; strife; insurrections; civil disobedience or acts of criminals or terrorists; war; material shortages or delays in deliveries to Hach by third parties. In the event of the existence of any force majeure circumstances, the period of time for delivery, payment terms and payments under any letters of credit will be extended for a period of time equal to the period of delay. If the force majeure circumstances extend for six months, Hach may, at its option, terminate this Contract without penalty and without being deemed in default or in breach thereof.

18. NON ASSIGNMENT AND WAIVER:

Buyer will not transfer or assign this Contract or any rights or interests hereunder without Hach's prior written consent. Failure of either party to insist upon strict performance of any provision of this Contract, or to exercise any right or privilege contained herein, or the waiver of any breach of the terms or conditions of this Contract will not be construed as thereafter waiving any such terms, conditions, rights, or privileges, and the same will continue and remain in force and effect as if no waiver had occurred.

19. LIMITATION OF LIABILITY:

None of the Hach Indemnified Parties will be liable to Buyer under any circumstances for any special, treble, incidental or consequential damages, including without limitation, damage to or loss of property other than for the Products purchased hereunder, damages incurred in installation, repair or replacement; lost profits, revenue or opportunity; loss of use; losses resulting from or related to downtime of the products or inaccurate measurements or reporting; the cost of substitute products; or claims of Buyer's customers for such damages, howsoever caused, and whether based on warranty, contract, and/or tort (including negligence, strict liability or otherwise). The total liability of the Hach Indemnified Parties arising out of the performance or nonperformance hereunder or Hach's obligations in connection with the design, manufacture, sale, delivery, and/or use of Products will in no circumstance exceed in the aggregate a sum equal to twice the amount actually paid to Hach for Products delivered hereunder.

20. APPLICABLE LAW AND DISPUTE RESOLUTION:

The construction, interpretation and performance hereof and all transactions hereunder shall be governed by the laws of the State of Colorado, without regard to its principles or laws regarding conflicts of laws. If any provision of this Contract violates any Federal, State or local statutes or regulations of any countries having jurisdiction of this transaction, or is illegal for any reason, said provision shall be self-deleting without affecting the validity of the remaining provisions. Unless otherwise specifically agreed upon in writing between Hach and Buyer, any dispute relating to this Contract which is not resolved by the parties shall be adjudicated in order of preference by a court of competent jurisdiction (i) in the State of Colorado, U.S.A. if Buyer has minimum contacts with Colorado and the U.S., (ii) elsewhere in the U.S. if Buyer has minimum contacts with the U.S. but not Colorado, or (iii) in a neutral location if Buyer does not have minimum contacts with the United States.

21. ENTIRE AGREEMENT & MODIFICATION:

These Terms & Conditions of Sale constitute the entire agreement between the parties and supersede any prior agreements or representations, whether oral or written. No change to or modification of these Terms & Conditions shall be binding upon Hach unless in a written instrument specifically referencing that it is amending these Terms & Conditions of Sale and signed by an authorized representative of Hach. Hach rejects any additional or inconsistent Terms & Conditions of Sale offered by Buyer at any time, whether or not such terms or conditions materially alter the Terms & Conditions herein and irrespective of Hach's acceptance of Buyer's order for the described goods and services.

Melissa Starr

From: Merle Rathke <rathkeservicesllc@gmail.com>
Sent: Wednesday, August 5, 2026 8:59 AM
To: Aaccounting
Subject: Rathke Services LLC Snow Removal

Categories: Meeting Item

Good morning Melissa,

While summer is still in swing, we here at Rathke Services LLC, we are planning for the winter. Hope your summer is going well.

As you know the prices of everyday goods are rising, we want to offer you and your company a price staying stable. If you and your company are satisfied with our service, we are offering, for a limited time, to not increase your cost. The following is the cost of our services:

\$120.00 for snow removal

\$180.00 for salting

\$166.00 for hauling snow

The above prices are for each time.

Please respond to this email as soon as you have your meeting.

If you have any questions or concerns, please do not hesitate to reach out to us.

Respectfully,

Melissa M Alvarez-Krueger

Melissa M Alvarez-Krueger

Rathke Services LLC





AQUATIC Informatics



WIMS Platform



WIMS Rio



WIMS Premier



AQUARIUS



WATERTRAX



LINKO



TOKAY

Quote Summary

Term Dates: November 1st, 2026 - October 31st, 2027

Product	Sales Price	Term	Qty	Total Price
WIMS-RIO-P-MGD WIMS Premier (MGD-Based) <i>WIMS Premier software subscription for water or wastewater treatment plants based on Million Gallons per Day (MGD). Subscription includes WIMS Classic and WIMS Rio with unlimited users, access to mobile application, and standard product features including dashboards, reporting, and dynamic spreadsheets. Price is based on total MGD of all treatment plants.</i>	\$1,122.00	12mos	10.0	\$11,220.00
AA-RIO Aquatic Academy User Subscription - WIMS Rio <i>Annual user subscription to the Aquatic Academy, a state-of-the-art learning management system for superior customer education and training. Provides access to online courses for WIMS Rio software and is available 24x7x365. Users will learn at their own pace on their own schedule and complete quizzes and earn a final certification to ensure comprehension. All courses are available to take as many times as desired. The Aquatic Academy is an ideal solution for new users, refresher training for power users and everything in between.</i>	\$0.00	12mos	1.0	\$0.00

Summary of Products & Services

Software Licenses (One-Time License Fees): \$0.00 USD

Professional Services (One-Time Service Fees): \$0.00 USD

Recurring Annual Fees (SaaS & SMA): \$11,220.00 USD

GRAND TOTAL:

\$11,220.00 USD

All prices are quoted exclusive of taxes.



WIMS Platform



WIMS Rio



WIMS Premier



AQUARIUS



WATERTRAX



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TOKAY

Order Details

To proceed with a purchase, please sign this quote (preferably via DocuSign) and provide us with a Purchase Order (PO) so we can process your order and provide you with payment instructions. Please email your Purchase Order to courtney.kocel@aquaticinformatics.com and please reference quote **00026850**.

Courtney Kocel
(970) 413-4193
courtney.kocel@aquaticinformatics.com

Aquatic Informatics Inc.
5600 Lindbergh Dr
Loveland, CO 80538
FEIN: 47-2917533

Terms and Conditions

By signing this quote, you are agreeing to the Aquatic Informatics' Terms and Conditions (located at <https://aquaticinformatics.com/terms-conditions/>) and online Service Offering and Service Level Agreement (see links below). This agreement is made between the customer named above ("Subscriber") and Aquatic Informatics Inc., having an address at 5600 Lindbergh Dr, Loveland, CO 80538 ("Provider"), and sets forth the terms and conditions on which Aquatic Informatics will supply Products and Services to the customer.

All Aquatic Informatics Software (exceptions noted below):

- SaaS: Services Offering and Service Level Agreement
<https://aquaticinformatics.com/saas-service-offering/>
- On-Premise: Software License Agreement
<https://aquaticinformatics.com/on-premise-software/>

Exceptions:

- WIMS Online: WIMS Online Services Offering and Service Level Agreement
<https://aquaticinformatics.com/wims-online-saas/>
- WIMS On-Premise: WIMS On-Premise Software License Agreement
<https://aquaticinformatics.com/wims-on-premise/>



WIMS Platform



WIMS Rio



WIMS Premier



AQUARIUS



WATERTRAX



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TOKAY

Electronic Acceptance

Expiration Date: Must be signed by 31 Oct 2026

Subscriber: Neenah-Menasha Sewer Commission, Wisconsin

Subscriber Signature:

Per:

Name: Rob Franck

Title:

Date:

Subscriber Details:

Phone: (920) 751-4760

Email: rfranck@mco-us.com

Company: Neenah-Menasha Sewer Commission, Wisconsin
101 Garfield Avenue
Menasha, Wisconsin 54952
United States

Provider: Aquatic Informatics Inc.

Provider Signature:

Per:

Name:

Title:

Date:



AQUATIC Informatics



WIMS Platform



WIMS Rio



WIMS Premier



AQUARIUS



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Quote 00026850

Details:

Created On: 19 Aug 2026

Expires On: 31 Oct 2026

Prepared For:

Rob Franck
(920) 751-4760
rfranck@mco-us.com

Neenah-Menasha Sewer Commission, Wisconsin
101 Garfield Avenue
Menasha, Wisconsin 54952
United States

Submitted By:

Courtney Kocel
(970) 413-4193
courtney.kocel@aquaticinformatics.com

N M S C OPERATIONS REPORT
FOR CALENDAR YEAR 2026

		JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	2026 YEARLY TOTAL/AVE	2025 YEARLY AVE	2024 YEARLY AVE	2023 YEARLY AVE
1. PLANT LOADINGS														(A) = AVERAGE (T) = TOTAL			
NEENAH (net)	TOTAL FLOW (MG)	145.659	127.723	252.416	461.473	196.465	154.320	151.233						1,489,289 (T)	1,870.993	2,253.118	1,975.082
	AVE. FLOW (MGD)	4.699	4.562	8.142	15.382	6.338	5.144	4.878						7.021 (A)	5.119	6.160	5.406
	PEAK FLOW (MGD)	8.919	9.053	15.863	26.281	10.933	6.921	8.279						26.281 (MAX)	18.97	20.872	23.329
	BOD (LBS)	337,557	242,156	324,744	280,885	251,022	298,579	277,959						2,012,902 (T)	3,982,406	4,246,913	3,412,159
	S.S. (LBS)	213,457	165,593	232,550	246,982	187,161	186,258	203,335						1,435,336 (T)	2,731,624	2,597,481	2,415,880
	TOTAL MONTHLY CHARGE	\$182,206	\$142,191	\$220,660	\$285,105	\$173,279	\$168,791	\$168,799									
MENASHA (net)	TOTAL FLOW (MG)	61.011	48.968	97.809	210.589	83.814	61.638	62.392						626.221 (T)	766.261	966.153	857.048
	AVE. FLOW (MGD)	1.968	1.749	3.155	7.020	2.704	2.055	2.013						2.952 (A)	2.096	2.639	2.347
	PEAK FLOW (MGD)	4.444	3.884	5.879	14.308	5.003	2.822	5.506						14.308 (MAX)	8.208	10.778	12.755
	BOD (LBS)	66,228	35,594	70,349	49,748	27,491	28,129	66,425						343,964 (T)	520,992	543,248	712,688
	S.S. (LBS)	62,870	47,809	153,726	161,872	77,420	92,200	150,822						746,719 (T)	1,311,364	1,477,384	1,351,570
	TOTAL MONTHLY CHARGE	\$52,875	\$38,047	\$93,674	\$129,175	\$56,958	\$54,299	\$80,301									
S.D. 2	TOTAL FLOW (MG)	2.903	2.513	3.349	6.035	2.864	2.597	2.632						22.893 (T)	31.520	37.955	38.225
	AVE. FLOW (MGD)	0.094	0.090	0.108	0.201	0.092	0.087	0.085						0.108 (A)	0.086	0.104	0.105
	PEAK FLOW (MGD)	0.102	0.106	0.144	0.423	0.106	0.092	0.091						0.423 (MAX)	0.170	0.244	0.271
	BOD (LBS)	5,539	5,741	5,510	7,600	5,221	5,005	5,262						39,878 (T)	65,603	74,013	72,987
	S.S. (LBS)	5,842	6,502	6,594	9,161	5,237	5,969	6,277						45,582 (T)	79,553	91,613	81,852
	TOTAL MONTHLY CHARGE	\$3,876	\$3,990	\$4,247	\$6,345	\$3,613	\$3,705	\$3,862									
FOX CROSSING (net)	TOTAL FLOW (MG)	46.613	39.493	73.798	109.298	41.121	37.485	45.513						393.321 (T)	538.283	660.659	609.196
	AVE. FLOW (MGD)	1.504	1.410	2.381	3.643	1.326	1.249	1.468						1.854 (A)	1.473	1.806	1.668
	PEAK FLOW (MGD)	3.836	3.431	5.267	9.207	2.536	2.212	5.885						9.207 (MAX)	6.239	6.283	8.089
	BOD (LBS)	69,697	58,171	61,353	73,456	47,833	45,311	48,714						404,535 (T)	741,502	765,762	750,132
	S.S. (LBS)	68,218	58,762	76,876	110,326	65,000	70,085	63,418						512,685 (T)	899,384	1,000,370	980,346
	TOTAL MONTHLY CHARGE	\$50,469	\$42,876	\$60,388	\$84,808	\$43,216	\$43,060	\$44,361									
HARRISON	TOTAL FLOW (MG)	15.450	13.706	17.138	19.456	15.196	14.545	15.324						110.815 (T)	172.795	178.458	170.118
	AVE. FLOW (MGD)	0.498	0.490	0.553	0.649	0.490	0.485	0.494						0.523 (A)	0.473	0.488	0.466
	PEAK FLOW (MGD)	0.643	0.664	0.782	1.138	0.594	0.543	0.708						1.138 (MAX)	0.772	0.862	0.951
	BOD (LBS)	39,588	33,640	36,967	37,696	39,230	38,979	38,794						264,894 (T)	438,014	450,896	441,878
	S.S. (LBS)	34,473	29,332	32,387	33,252	32,584	35,349	36,318						233,695 (T)	403,051	395,423	388,783
	TOTAL MONTHLY CHARGE	\$23,721	\$20,358	\$23,105	\$24,282	\$22,985	\$23,566	\$24,082									
SONOCO	TOTAL FLOW (MG)	10.350	9.216	9.286	15.307	14.119	8.904	9.223						76.405 (T)	113.983	115.011	113.684
	AVE. FLOW (MGD)	0.334	0.329	0.300	0.510	0.455	0.297	0.298						0.315 (A)	0.286	0.290	0.285
	PEAK FLOW (MGD)	0.398	0.452	0.430	1.091	0.960	0.484	0.440						1.091 (MAX)	0.681	0.630	0.539
	BOD (LBS)	314,647	278,899	302,144	321,808	350,742	317,881	281,429						2,167,550 (T)	3,455,053	3,930,086	3,513,633
	S.S. (LBS)	75,729	69,734	65,218	152,601	110,432	68,759	65,117						607,590 (T)	879,077	886,714	832,037
	TOTAL MONTHLY CHARGE	\$90,727	\$81,233	\$84,610	\$117,360	\$109,953	\$88,775	\$80,337									
TOTAL PLANT	TOTAL FLOW (MG)	281.986	241.619	453.796	822.158	353.579	279.488	286.317						2,718.943 (T)	3,493.833	4,211.352	3,763.352
	AVE. FLOW (MGD)	9.096	8.629	14.639	27.405	11.406	9.316	9.236						12.818 (A)	9.559	11.510	10.303
	BOD (LBS)	833,256	654,201	801,067	771,193	721,539	733,884	718,583						5,233,723 (T)	9,190,481	10,010,918	8,903,477
	S.S. (LBS)	460,589	377,732	567,351	714,194	477,834	458,620	525,287						3,581,607 (T)	6,304,053	6,448,985	6,050,468
TOTAL MONTHLY CHARGE		\$403,874	\$328,695	\$486,684	\$647,075	\$410,004	\$382,196	\$401,742						3,060,270 (T)	4,679,630	5,021,016	4,492,704
MONTHLY BUDGETED INCOME FOR OPERATIONS / REPLACE / DEPR		\$431,548 March Income	\$431,548 April Income	\$431,548 May Income	\$431,548 June Income	\$431,548 July Income	\$431,548 August Income	\$431,548 September Income	\$431,548 October Income	\$431,548 November Income	\$431,548 December Income	\$431,548 January 2027 Income	\$431,548 February 2027 Income	\$5,178,576 (T)	5,108,052	4,147,760	\$4,248,016
2. PLANT EFFLUENT																	
	BOD (MG/L)	5.17	4.89	6.31	10.58	3.63	3.93	11.22						6.53 (A)	3.75	5.46	5.13
	% BOD REMOVAL	98.6%	98.6%	97.3%	91.3%	98.6%	98.8%	96.4%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	98.8%	98.1%	98.2%
	S.S. (MG/L)	7.69	7.14	8.93	12.07	3.81	5.09	6.68						7.34429 (A)	4.76	7.65	5.49777
	% S.S. REMOVAL	99.9%	99.9%	99.8%	99.7%	99.8%	99.8%	99.7%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	99.9%	99.9%	99.9%
PHOS (MG/L)		0.210	0.220	0.280	0.331	0.252	0.461	0.691						0.35 (A)	0.33	0.25	0.30
3. MERCURY																	
	NEENAH INFLUENT (ng/l)	44.50	34.30	58.60	13.40	60.20	34.60	25.10						38.67 (A)	59.99	44.86	70.92
	MENASHA INFLUENT (ng/l)	23.80	31.30	27.40	14.20	37.30	33.30	24.00						27.33 (A)	39.51	34.51	58.98
	INFLUENT AVERAGE (ng/l)	35.07	32.95	45.23	13.71	50.90	34.07	24.62						33.79 (A)	50.97	39.48	66.56
EFFLUENT (ng/l) - Limit 6.0		0.933	0.826	2.630	1.260	1.430	0.782	0.200						1.15 (A)	1.06	1.16	2.62
% REMOVAL		97.34%	97.49%	94.19%	90.81%	97.19%	97.70%	99.19%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0! (A)	92.61%	96.63%	94.04%
v = violation																	
x																	

NMSC Equipment & Grounds Summary
Updated 8/20/2026

Completed Projects

- SW Digester Mixer 3 motor replaced
- Spare polymer make-up skid pump re-assembled with new volute
- MicroChlor feed water line repaired
- Effluent gate actuator replaced by Dorner Company on 7/22
- Plant Drain Building power monitoring completed- summary sent to McMahon
- Boiler 3 pressure relief valve replaced
- Annual generator maintenance completed by Cummins
- ACP 3A PanelView replaced by Pieper Automation
- Meso Recirculation Pump 8550 motor replaced
- North GBT exhaust fan motor replaced
- South fine screen auger motor replaced
- New strainers installed for chlorine analyzer
- Hach quarterly maintenance completed on 8/6
- Covers, plugs, and gaskets replaced on the fuel filter canisters of the generator by Cummins
- 9th Street Metering Station cleaned up from storm

Current/Ongoing Projects

- Blower 2- the new bearing controller, core, and transformer have been installed. Programming issues with Atlas Copco / Airpower are ongoing.
- Aeration basin diffuser replacement- Sanitaire/Xylem extended warranty agreement- Basins 1 – 7 completed. Basin 8 is scheduled for 8/20.
- Service door replacements / electrical room code compliant door hardware- getting estimates
- Centrifuge Feed Pump 3 rebuild
- Influent submersible budgeted pump replacement- ETA of October and fall install
- Mapcon Lite maintenance program- setup is ongoing
- Lower bearing assembly replacement for Screw Pump 1- Bearing assembly ETA of 9/16
- Rebuild of Effluent Pump 1, and motor- waiting on estimate for the pump. The motor requires replacement.
- Aeration basin inspections- 1 – 7 completed. 8 & 9 will be completed as the diffusers are replaced
- Final clarifier inspections
- Generator radiator belt replacements
- Annual Enercon transfer switch service and inspection- scheduled for 9/8
- Interceptor manhole inspections
- Repainting service doors at the plant and 9th Street metering station
- Installation of drain pump in north chlorine contact chamber- pricing confirmed for the approved NTE \$20,000. The pump has been received. Scheduling contractor to install.
- CCTV licensing install & inspection by JCI
- Tracking items and repairs for costs related to the tornado/storm

Future Projects

- Primary Clarifier 2 & 3 pit & sidewall valve replacements
- Primary Clarifiers 3 & 4- painting
- Final Clarifier 3- painting
- Replacement of feeder conductors for the Service Building
- GBT rebuilds- Budgeted for 2026 & 2027
- RAS line assessment
- Clean and assess the line coming into the primary clarifier splitter box
- Digester insulation repair or replacement

2027 REPLACEMENT & DEPRECIATION FUND CONSIDERATIONS

625- Replacement

2027

1. East grit pump rebuild & motor alignment- **\$25,000**
2. West grit pump motor replacement & alignment - **\$10,500**
3. Plant Drain pump replacement (2 of 2) - **\$11,000**
4. Replace lawn tractor / snowblower- **\$11,000**
5. Replace walk behind snowblower- **\$1,900**
6. Plant VFD replacement (VFDs are at the age where we would expect 3 – 4 per year)- **\$18,000**
7. Enercon transfer switch PLC replacement & programming- **\$30,000**
8. Service Building A/C- **This is on the list for informational purposes as this would be a substantial expense due to laws regarding the repair of older equipment using non-current refrigerant.**
9. Redundant effluent gate and pump controls- **\$28,000**
10. MicroClor / feed pumps- **\$**
11. JWC replacement of two grinders- **\$46,000**
12. JWC rebuilds of three fine screens- **\$242,000**
13. Shop overhead hoist replacement- **\$6,200**
14. Replace A/C units – Lower Headworks, Blower Building MCC room, RAS- **\$48,000**
15. Auxiliary boiler pump (2 of 2)- **\$7,200**
16. IT vendor/SCADA Replacements/Network Replacements- **\$**
 - Server / network / workstations
 - Access control
 - CCTV
 - Assist with SCADA network

2028

1. Headworks Building main roof- **2028**

2029 & Later

1. Screw pump replacements (1 per year)- **~\$900,000 each**
2. Primary Clarifiers 2 & 3 pit & sidewall valve replacements- **~\$110,000**

626- Depreciation

2027

1. Centrifuge rebuild - **\$55,000**
2. Effluent pump discharge piping supports / restraints- **\$38,000- This estimate has a large variable of time based upon setting up scaffolding, and working in a confined space.**
3. Boerger transfer pump parts- **\$14,000**
4. Boerger TWAS / Centrifuge feed pump parts- **\$12,000**
5. South GBT rebuild- **\$42,500**

2028

2029 & Later

1. RAS line replacement- **~\$650,000+**
2. Digester cover repairs- 1 per year as they are emptied for cleaning/inspections
3. SE & SW Digester cover insulation replacement
4. Service Building electrical feeders- **\$118,000**
5. Inspect line from Headworks to primary splitter- **\$52,000**

CASH & INVESTMENT REPORT

JULY, 2026

INVESTMENTS

On July 31, 2026 the NMSC had funds invested in the following:

	<u>RATE</u>	<u>TERM</u>			
Nicolet National Bank - ICS CDARS -	3.59%	daily	\$897,740	Repl	(June-3.60%)
Nicolet National Bank - ICS CDARS -	3.59%	daily	\$125,568	Depr	(June-3.60%)
Nicolet National Bank - ICS CDARS -	3.59%	daily	\$77,443	Op	(June-3.60%)
Nicolet National Bank - ICS CDARS -	3.59%	daily	\$34,892	CWF-Int	(June-3.60%)
Nicolet National Bank - ICS CDARS -	3.59%	daily	\$1,219	CWF-Debt	(June-3.60%)
Nicolet - Money Market (Operations) -	0.01%	daily	\$1,001	(June = 0.01%)	
Nicolet - Money Market (Depreciation) -	0.01%	daily	\$1,001	(June = 0.01%)	
Nicolet - Money Market (Replacement) -	0.01%	daily	\$1,443	(June = 0.01%)	
Nicolet - Money Market (CWF Debt) -	0.01%	daily	\$1,001	(June = 0.01%)	
Nicolet - Money Market (Plant Upgrade)	0.01%	daily	\$1,011	(June = 0.01%)	
Nicolet - Plant Construction Checking -	0.00%	daily	\$1,000	Surplus	
Nicolet-Menasha - Checking -	0.50%	daily	\$766,072	(June = 0.50%)	
State of Wisconsin Investment Pool -	3.67%	daily	\$7,611,024	(June = 3.67%)	
Petty Cash on Hand -			\$100		
TOTAL INVESTMENTS			\$9,520,515		

RESTRICTED CASH BALANCES

On July 31, 2026 the NMSC had Restricted Cash Balances of:

	<u>JULY 2026</u>	<u>JULY 2025</u>	<u>CHANGE</u>
Replacement Fund (gl #125-40)	\$8,832,865	\$8,329,702	\$674,497
Depreciation Fund (gl#125-60)	\$447,349	\$479,735	\$19,845
Funds for Debt payment (prin. & int.)	\$408,288	\$446,779	(\$28,070)
Surplus Fund (gl#125-90)	\$134,778	\$86,142	\$48,636
TOTAL RESTRICTED CASH	\$9,823,279	\$9,342,358	\$714,908

UNRESTRICTED CASH BALANCES

On July 31, 2026 the NMSC had Unrestricted Cash Balances of:

	<u>JULY 2026</u>	<u>JULY 2025</u>	<u>CHANGE</u>
Plant Operations (gl #131-00)	(\$302,864)	\$277,386	(\$580,250)
Petty Cash (gl #131-10)	\$100	\$100	\$0
TOTAL UNRESTRICTED CASH	(\$302,764)	\$277,486	(\$580,250)
TOTAL CASH (Restricted & Unrestricted)	\$9,520,515	\$9,619,844	\$134,657

MCO GENERATED INCOME TO THE NMSC

	<u>JULY</u>	<u>2026</u> <u>YR-TO-DATE</u>	<u>2025</u> <u>YR-TO-DATE</u>
Lab testing	\$7,300.13	\$50,297.78	\$35,649.87
Neenah sampling program	\$1,140.00	\$8,332.00	\$8,355.00
Other Income Generated	\$252.00	\$1,872.00	\$1,896.00
TOTAL ESTIMATED INCOME	\$8,692.13	\$60,501.78	\$45,900.87

Thru July, the Commission has received \$51,809.65 in reimbursement from MCO for the above listed income.

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Income Statement

For the period of 7/1/2026 Through 7/31/2026

	Current Period			Year To Date			2026
	2026	Budget	Variance	Actual	Budget	Variance	Budget
Income Statement							
Operating Revenues from Contract Users	\$328,501.60	\$350,048.42	(\$21,546.82)	\$2,385,777.70	\$2,450,338.94	(\$64,561.24)	\$4,200,581.00
Total Operating Expenses	\$360,737.41	\$352,064.18	\$8,673.23	\$2,516,000.96	\$2,559,161.75	(\$43,160.79)	\$4,303,395.00
Other Operating Income (Expense)	\$14,423.83	\$11,876.25	\$2,547.58	\$99,399.66	\$83,133.75	\$16,265.91	\$142,515.00
Net Operating Income	(\$17,811.98)	\$9,860.49	(\$27,672.47)	(\$30,823.60)	(\$25,689.06)	(\$5,134.54)	\$39,701.00
Other (Income) Expense	(\$91,160.74)	(\$43,103.73)	\$48,057.01	(\$402,025.40)	(\$301,726.11)	(\$100,299.29)	(\$189,645.95)
Net Income (Loss)	\$73,348.76	\$52,964.22	\$20,384.54	\$371,201.80	\$276,037.05	(\$105,433.83)	\$229,346.95

NEENAH-MENASHA SEWERAGE COMMISSION

Summary Balance Sheet (Comparative)

As of 7/31/2026

	2026	2025
Cash	(\$302,764.06)	\$277,566.80
Restricted Cash	\$9,823,278.92	\$9,342,357.66
Receivable from Users/Others	\$353,895.98	\$127,833.82
Prepaid Expenses	\$197,143.61	\$190,318.09
Total Current Assets	\$10,071,554.45	\$9,938,076.37
Fixed Assets (Net of depreciation)	\$13,866,589.29	\$14,805,918.75
Other Assets	\$0.00	\$0.00
TOTAL ASSETS	\$23,938,143.74	\$24,743,995.12
Current Liabilities	\$401,771.59	\$529,205.58
Long-term Liabilities	\$9,837,047.47	\$11,315,132.16
Equity from Users	\$13,314,045.81	\$12,208,735.07
Retained Earnings - Prior Year	\$14,077.07	\$14,077.06
Retained Earnings - Current Year	\$371,201.80	\$676,845.25
TOTAL LIABILITIES & EQUITY	\$23,938,143.74	\$24,743,995.12

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 7/1/2026 Through 7/31/2026

	Current Period				Year To Date				2026 Budget
	2026	Budget	Variance	%	Actual	Budget	Variance	%	
Revenues									
O & M SERVICES - NEENAH	137,741.82	154,197.17	(16,455.35)	(10.7)	1,043,268.49	1,079,380.19	(36,111.70)	(3.3)	1,850,366.00
O & M SERVICES - MENASHA	44,899.07	57,873.83	(12,974.76)	(22.4)	351,859.98	405,116.81	(53,256.83)	(13.1)	694,486.00
O & M SERVICES - TN NEENAH SD	2,902.41	3,587.75	(685.34)	(19.1)	24,331.59	25,114.25	(782.66)	(3.1)	43,053.00
O & M SERVICES - FOX CROSSING	34,585.78	43,913.92	(9,328.14)	(21.2)	312,305.92	307,397.44	4,908.48	1.6	526,967.00
O & M SERVICES - HARRISON	18,536.30	18,285.83	250.47	1.4	127,684.48	128,000.81	(316.33)	(0.2)	219,430.00
O & M SERVICES - SONOCO/US MILLS	89,836.22	72,189.92	17,646.30	24.4	526,327.24	505,329.44	20,997.80	4.2	866,279.00
Total Operating Revenues from Contract Users	\$328,501.60	\$350,048.42	\$(21,546.82)	(6.2)	\$2,385,777.70	\$2,450,338.94	\$(64,561.24)	(2.6)	\$4,200,581.00
Operating Expenses									
WAGES	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	0.00
PROFESSIONAL FEES	173,897.20	181,179.00	(7,281.80)	(4.0)	1,260,772.18	1,268,253.00	(7,480.82)	(0.6)	2,174,148.00
SOCIAL SECURITY EXPENSE	0.00	0.00	0.00	#DIV/0!	153.00	500.00	(347.00)	(69.4)	1,000.00
ADMINISTRATIVE EXPENSES	0.00	833.33	(833.33)	0.0	42,344.42	48,833.31	(6,488.89)	(13.3)	13,300.00
TELEPHONE	160.16	275.00	(114.84)	(41.8)	1,133.75	1,925.00	(791.25)	(41.1)	3,300.00
INSURANCE (PROPERTY, LIABILITY)	8,337.01	8,729.42	(392.41)	(4.5)	58,359.07	61,105.94	(2,746.87)	(4.5)	104,753.00
ELECTRIC, WATER, NATURAL GAS	68,638.24	60,454.92	8,183.32	13.5	395,288.79	423,184.44	(27,895.65)	(6.6)	725,459.00
INDUSTRIAL METERING & SAMPLING EXPENSES	84.99	491.67	(406.68)	(82.7)	5,261.07	3,441.69	1,819.38	52.9	5,900.00
SLUDGE HAULING/TESTING/OTHER	37,057.13	39,527.58	(2,470.45)	(6.2)	297,011.68	276,693.06	20,318.62	7.3	474,331.00
CHEMICALS	33,123.53	28,506.58	4,616.95	16.2	211,818.37	220,708.55	(8,890.18)	(4.0)	384,404.00
EQUIPMENT MAINTENANCE/REPAIRS	18,199.40	10,333.34	7,866.06	76.1	87,577.72	72,333.38	15,244.34	21.1	124,000.00
OFFICE/LAB/BUILDING/GROUNDS/SHOP	21,239.75	21,733.34	(493.59)	(2.3)	156,280.91	182,183.38	(25,902.47)	(14.2)	292,800.00
Total Operating Expenses	\$360,737.41	\$352,064.18	\$8,673.23	2.5	\$2,516,000.96	\$2,559,161.75	\$(43,160.79)	(1.7)	\$4,303,395.00
Income from Operations	\$(32,235.81)	\$(2,015.76)	\$(30,220.05)	1,499.2	\$(130,223.26)	\$(108,822.81)	\$(21,400.45)		\$(102,814.00)
Other Operating Income (Expense)									
AP DISCOUNTS	0.00	1.25	(1.25)	0.0	0.00	8.75	(8.75)	(100.0)	15.00
MCO INCOME SHARING	8,692.13	6,000.00	2,692.13	44.9	60,501.78	42,000.00	18,501.78	44.1	72,000.00
MISC. OPERATING REVENUE	110.00	25.00	85.00	100.0	515.70	175.00	340.70	194.7	300.00
INDUSTRIAL METERING/ADMINISTRATIVE FEES	618.00	700.00	(82.00)	100.0	3,118.00	4,900.00	(1,782.00)	(36.4)	8,400.00
WPPI STANBY SERVICE	4,756.00	4,775.00	(19.00)	(0.4)	33,559.30	33,425.00	134.30	0.4	57,300.00
INTEREST INCOME - O & M	247.70	375.00	(127.30)	(33.9)	1,704.88	2,625.00	(920.12)	(35.1)	4,500.00
Total Other Operating Income (Expense)	\$14,423.83	\$11,876.25	\$2,547.58	21.5	\$99,399.66	\$83,133.75	\$16,265.91	19.57	\$142,515.00
Net Operating Income	\$(17,811.98)	\$9,860.49	\$(27,672.47)	(280.6)	\$(30,823.60)	\$(25,689.06)	\$(5,134.54)		\$0.00

NEENAH-MENASHA SEWERAGE COMMISSION

Income Statement

For the period of 7/1/2026 Through 7/31/2026

	Current Period				Year To Date				2026 Budget
	2026	Budget	Variance	%	Actual	Budget	Variance	%	
Other (Income) Expense									
CAPITAL CHARGES / CAPITAL INCOME	(153,713.00)	(153,710.67)	(2.33)	0.0	(1,075,979.00)	(1,075,974.69)	(4.31)	(18.7)	(1,844,528.00)
DEPRECIATION INCOME	(17,576.15)	(17,666.67)	90.52	(0.5)	(122,877.52)	(123,666.69)	789.17	(0.6)	(200,000.00)
REPLACEMENT INCOME	(90,573.21)	(93,999.99)	3,426.78	(3.6)	(628,561.31)	(657,999.93)	29,438.62	(4.5)	(778,000.00)
INTEREST INCOME - CAPITAL	(2,096.57)	(2,000.00)	96.57	(100.0)	(27,842.03)	(14,000.00)	(13,842.03)	(100.0)	(7,000.00)
INTERCEPTOR MAINT. - REIMBURSE INCOME	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	(25,000.00)
INTERCEPTOR MAINT. - MANHOLE REPAIR	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.0	25,000.00
EQUIPMENT REPLACEMENT EXPENSE	11,730.00	26,247.25	(14,517.25)	(55.3)	217,670.18	183,730.75	33,939.43	18.5	314,967.00
DEPRECIATION FUND EXPENSE	0.00	36,958.33	(36,958.33)	(100.0)	101,153.31	258,708.31	(157,555.00)	(60.9)	443,500.00
EQUIPMENT & PLANT DEPRECIATION	132,109.77	132,109.77	0.00	0.0	931,702.03	924,768.39	6,933.64	0.0	1,629,249.05
INTEREST ON LONG TERM DEBT	28,958.42	28,958.25	0.17	0.0	202,708.94	202,707.75	1.19	0.0	252,166.00
Total Other (Income) Expense	(\$91,160.74)	(\$43,103.73)	\$48,057.01	111.5	(\$402,025.40)	(\$301,726.11)	(\$100,299.29)	(33.2)	(\$189,645.95)
Net Income (Loss)	\$73,348.76	\$52,964.22	\$20,384.54	38.5	\$371,201.80	\$276,037.05	\$95,164.75	34.5	\$189,645.95

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 7/31/2026

	<u>2026</u>	<u>2025</u>	<u>Change</u>
Assets			
<u>Current Assets</u>			
FUNDS FOR DEBT SERVICE	\$408,287.04	\$446,779.15	(\$38,492.11)
EQUIPMENT REPLACEMENT FUND	\$8,832,865.24	\$8,329,701.53	\$503,163.71
DEPRECIATION FUND	\$447,348.65	\$479,734.70	(\$32,386.05)
SURPLUS FUND	\$134,777.99	\$86,142.28	\$48,635.71
CASH	(\$302,764.06)	\$277,566.80	(\$580,330.86)
DUE FROM USERS	\$0.00	\$0.00	\$0.00
OTHER ACCOUNTS RECEIVABLE	\$353,895.98	\$127,833.82	\$226,062.16
PREPAID EXPENSES	\$197,143.61	\$190,318.09	\$6,825.52
Total Current Assets	<u>\$10,071,554.45</u>	<u>\$9,938,076.37</u>	<u>\$133,478.08</u>
<u>Property, Plant & Equipment</u>			
LAND & LAND RIGHTS	\$216,214.55	\$216,214.55	\$0.00
LEASEHOLD RIGHTS - LAND/BUILDINGS	\$160,156.85	\$160,156.85	\$0.00
INTERCEPTOR MAINS/ACCESSORIES	\$2,204,375.88	\$2,204,375.88	\$0.00
STRUCTURES / IMPROVEMENTS / EQUIPMENT	\$51,849,536.05	\$52,440,139.73	(\$590,603.68)
CONSTRUCTION WORK-IN-PROGRESS	\$112,030.00	\$0.00	\$112,030.00
ACCUMULATED DEPRECIATION	(\$40,675,724.04)	(\$40,214,968.26)	(\$460,755.78)
Total Property, Plant & Equipment	<u>\$13,866,589.29</u>	<u>\$14,805,918.75</u>	<u>(\$939,329.46)</u>
<u>Other Assets</u>			
OTHER CURRENT & ACCRUED ASSETS (Interest Income Accrual)	\$0.00	\$0.00	\$0.00
OTHER DEFERRED DEBITS	\$0.00	\$0.00	\$0.00
Total Other Assets	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Total Assets	<u>\$23,938,143.74</u>	<u>\$24,743,995.12</u>	<u>(\$805,851.38)</u>

NEENAH-MENASHA SEWERAGE COMMISSION

Balance Sheet (Comparative)

As of 7/31/2026

	<u>2026</u>	<u>2025</u>	<u>Change</u>
<u>Liabilities and Equity</u>			
<u>Current Liabilities</u>			
ACCOUNTS PAYABLE	\$307,133.78	\$325,184.70	(\$18,050.92)
PAYABLE TO USERS	\$7,495.05	\$4,996.70	\$2,498.35
ACCRUED INTEREST EXPENSE	\$87,620.56	\$199,004.18	(\$111,383.62)
OTHER CURRENT & ACCRUED LIAB.	\$0.00	\$0.00	\$0.00
ACCRUED PAYROLL/FED/STATE TAX LIABILITY	(\$477.80)	\$20.00	(\$497.80)
OTHER DEFERRED CREDITS	\$0.00	\$0.00	\$0.00
Total Current Liabilities	<u>\$401,771.59</u>	<u>\$529,205.58</u>	<u>(\$127,433.99)</u>
<u>Long Term Liabilities</u>			
BONDS - C.W.F. SERIES 2013	\$7,999,559.02	\$9,215,145.36	(\$1,215,586.34)
S.D. 2 PREPAYMENT - SONOCO PORTION	\$17,488.45	\$19,986.80	(\$2,498.35)
NOTE PAYABLE-2024 STORAGE BUILDING	<u>\$1,820,000.00</u>	<u>\$2,080,000.00</u>	<u>(\$260,000.00)</u>
Total Long Term Liabilities	<u>\$9,837,047.47</u>	<u>\$11,315,132.16</u>	<u>(\$1,478,084.69)</u>
Total Liabilities	<u>\$10,238,819.06</u>	<u>\$11,844,337.74</u>	<u>(\$1,605,518.68)</u>
<u>Equity</u>			
REPLACEMENT FUND EQUITY	\$11,556,604.01	\$10,438,138.51	\$1,118,465.50
DEPRECIATION FUND EQUITY	\$1,834,760.00	\$1,741,688.43	\$93,071.57
CAPITAL EQUITY & 2013 S.D.2 PREPAYMENT	(\$77,318.20)	\$28,908.13	(\$106,226.33)
RETAINED EARNINGS	\$14,077.07	\$14,077.06	\$0.01
Current Year Retained Earnings	\$371,201.80	\$676,845.25	(\$305,643.45)
Total Equity	<u>\$13,699,324.68</u>	<u>\$12,899,657.38</u>	<u>\$799,667.30</u>
Total Liabilities and Equity	<u>\$23,938,143.74</u>	<u>\$24,743,995.12</u>	<u>(\$805,851.38)</u>

NEENAH-MENASHA SEWERAGE COMMISSION

AP Vendor Aging by Invoice Date (Summary)

Report Date: 7/31/26

Vendor ID	VendorName	Days Old					Balance
		0 - 31	32 - 62	63 - 93	94 - 124	125 and Over	
ALLI29	ALLIED UNIVERSAL SECURITY	\$8,601.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,601.00
BAD35	BADGER LAB & ENGINEERING	\$1,287.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,287.00
CHEM70	CHEMTRADE CHEMICALS US LLC	\$8,840.83	\$0.00	\$0.00	\$0.00	\$0.00	\$8,840.83
CRA55	CRANE ENGINEERING SALES INC	\$1,425.59	\$0.00	\$0.00	\$0.00	\$0.00	\$1,425.59
DORN50	DORNER COMPANY	\$12,605.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,605.00
EQU060	EQUIPMENT DPOT WISCONSIN, INC.	\$1,300.10	\$0.00	\$0.00	\$0.00	\$0.00	\$1,300.10
HAWK35	HAWKINS, INC.	\$11,301.10	\$0.00	\$0.00	\$0.00	\$0.00	\$11,301.10
LEV20	EH WOLF & SONS INC.	\$9,768.27	\$0.00	\$0.00	\$0.00	\$0.00	\$9,768.27
MCM05	MCMAHON	\$26,360.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,360.00
MEN08	MENASHA ELECTRIC/WATER UTILITY	\$65,839.70	\$0.00	\$0.00	\$0.00	\$0.00	\$65,839.70
MID85	MIDWEST CONTRACT OPERATIONS	\$157,502.36	\$0.00	\$0.00	\$0.00	\$0.00	\$157,502.36
MOR75	MORTON SAFETY	\$196.36	\$0.00	\$0.00	\$0.00	\$0.00	\$196.36
PACE05	PACE ANALYTICAL SERVICES, INC.	\$1,040.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,040.00
SAM65	SAM'S CLUB	\$373.98	\$0.00	\$0.00	\$0.00	\$0.00	\$373.98
SMTM10	SMT MANUFACTURING & SUPPLY	\$692.49	\$0.00	\$0.00	\$0.00	\$0.00	\$692.49
AGING TOTALS:		<u>\$307,133.78</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$307,133.78</u>
AGING PERCENTAGES:		100.00%	0.00%	0.00%	0.00%	0.00%	

NEENAH-MENASHA SEWERAGE COMMISSION
Customer Ledger Aging By Due Date (Summary)
Report Date: 07/31/2026

		Days Past Due							
Cust ID	Name	Current	1 - 30	31 - 60	61 - 90	91 - 120	121 +	Balance	Deposits
		07/31 - After	07/01 - 07/30	06/01 - 06/30	05/02 - 05/31	04/02 - 05/01	Prior - 04/01		
GUN001	GUNDERSON, INC	\$0.00	\$359.00 - 8/3	\$0.00	\$0.00	\$0.00	\$0.00	\$359.00	\$0.00
MIDW01	MIDWEST CONTRACT OPERA	\$8,692.13	\$8,848.75	\$0.00	\$0.00	\$0.00	\$0.00	\$17,540.88	\$0.00
USP001	U.S. PAPER MILLS CORP.	\$158,506.22	\$177,489.88	\$0.00	\$0.00	\$0.00	\$0.00	\$335,996.10	\$0.00
TOTALS:		\$167,198.35	\$186,697.63	\$0.00	\$0.00	\$0.00	\$0.00	\$353,895.98	\$0.00
PERCENTAGES:		47.25%	52.75%	0.00%	0.00%	0.00%	0.00%	100.00%	



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33114
Date: 08/01/2026
Amount Due: 157,056.68

PURCHASE ORDER	DUE DATE	TERMS
	09/01/2026	First of Month
Scope of Work: CONTRACT SERVICES		
Professional Services for the period ending: 09/30/2026		

Description	Contract Amount	Contract Term	Current Billed
1/01/2026 to 12/31/2026 SERVICES	1,576,747.95	1/01/2026 to 12/31/2026 SERVICES	131,395.66
Health Insurance			23,903.58
Liability Insurance			1,757.44
Subtotal			\$157,056.68
Total			\$157,056.68

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments



INVOICE

MIDWEST CONTRACT OPERATIONS, INC.
PO BOX 50 LITTLE CHUTE, WI 54140
PH FAX
WWW.MCO-US.COM
EIN NO 39-1601232

BILL TO: NEENAH-MENASHA SEWERAGE COMMISSION
101 GARFIELD AVENUE
MENASHA, WI 54952

Invoice Number: INV33161
Date: 08/10/2026

CONTRACT #	CLIENT ID	PURCHASE ORDER	PAYMENT TERMS	DUE DATE
1108-0306	N001		Net 30	09/09/2026
CONTRACT:	B/S-Billable Mileage			
SCOPE OF WORK:	NMSC 2026 USE OF MCO VEHICLES			
July 2026, Monthly Services				

ACTIVITY	MEMO	HOURS/QTY	RATE	AMOUNT
Mileage		801.00	0.72	576.72
			Subtotal	\$576.72
			Total	\$576.72

Approved by

Paul Much

A 3.62% Convenience Fee is added to all credit card payments

Invoice Date: 08/10/2026 Terms: Net 30 Due Date: 09/09/2026 Customer ID: N001

NEENAH-MENASHA SEWERAGE COMMISSION

AP Check Register (Current by Bank)

Check Dates: 7/1/2026 to 7/31/2026

Check No.	Date	Status*	Vendor ID	Payee Name	Amount
BANK ID: NNB-OP - NICOLET NATIONAL BANK					131-0000
141713	07/01/26	V 7/1/26	WIS11	WISCONSIN CENTRAL LTD	(\$639.12)
**141716	07/14/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$5,767.00
141717	07/14/26	P	AUGU55	AUGUST WINTER & SONS, INC.	\$4,595.19
141718	07/14/26	P	B2W010	B2 WEB STUDIOS	\$281.25
141719	07/14/26	P	BAD35	BADGER LAB & ENGINEERING	\$2,375.00
141720	07/14/26	P	CHEM70	CHEMTRADE CHEMICALS US LLC	\$8,826.24
141721	07/14/26	P	CINT05	CINTAS CORPORATION #2	\$363.02
141722	07/14/26	P	GFL040	GFL ENVIRONMENTAL	\$2,689.95
141723	07/14/26	P	HAWK35	HAWKINS, INC.	\$5,964.68
141724	07/14/26	P	INT28	INTEGRATED SOLUTIONS, INC.	\$1,011.00
141725	07/14/26	P	LEV20	EH WOLF & SONS INC.	\$1,388.54
141726	07/14/26	P	MCM05	MCMAHON ASSOCIATES, INC	\$85,670.00
141727	07/14/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$57,892.80
141728	07/14/26	P	MID85	MIDWEST CONTRACT OPERATIONS	\$157,475.72
141729	07/14/26	P	NORT35	NORTH CENTRAL LABS OF WIS, INC	\$1,563.61
141730	07/14/26	P	PACE05	PACE ANALYTICAL SERVICES, INC.	\$1,040.00
141731	07/14/26	P	TDS25	TDS Telecom	\$80.43
141732	07/14/26	P	WIS11	WISCONSIN CENTRAL LTD	\$639.12
141733	07/14/26	P	WIS34	WISCONSIN PUBLIC SERVICE	\$110.98
141734	07/14/26	P	WEEN15	WE ENERGIES	\$2,883.88
141735	07/28/26	P	A1EL15	A-1 ELEVATOR SALES & SERVICE	\$420.75
141736	07/28/26	P	ALLI29	ALLIED UNIVERSAL SECURITY	\$5,990.52
141737	07/28/26	P	AQUA15	AQUACHEM OF AMERICA INC.	\$6,250.00
141738	07/28/26	P	ATL100	ATLAS COPCO COMPRESSORS LLC	\$12,125.00
141739	07/28/26	P	BRA90	BRAZEE ACE HARDWARE	\$156.15
141740	07/28/26	P	CARG35	CARGILL INC - SALT DIVISION	\$6,731.60
141741	07/28/26	P	CINT05	CINTAS CORPORATION #2	\$751.23
141742	07/28/26	P	FSOM23	FSO MANAGEMENT	\$36,926.79
141743	07/28/26	P	HAWK35	HAWKINS, INC.	\$5,448.99
141744	07/28/26	P	JAME75	JAMES IMAGING SYSTEMS INC	\$395.25
141745	07/28/26	P	JHCO60	J & H CONTROLS, INC.	\$445.00
141746	07/28/26	P	LEV20	EH WOLF & SONS INC.	\$1,000.95
141747	07/28/26	P	MEN05	CITY OF MENASHA	\$312.00
141748	07/28/26	P	MEN08	MENASHA ELECTRIC/WATER UTILITY	\$41.72
141749	07/28/26	P	MODO24	MODERN OVERHEAD DOOR	\$175.00
141750	07/28/26	P	NICO40	NICOLET NATIONAL BANK	\$3,842.85
141751	07/28/26	V 7/28/26	NICO40		
141752	07/28/26	P	PREM25	PREMIUM WATERS, INC	\$161.49
141753	07/28/26	P	USA21	USA BLUEBOOK	\$596.73
141754	07/28/26	P	USCE45	U.S. CELLULAR	\$79.55
141755	07/28/26	P	GFL040	GFL ENVIRONMENTAL	\$2,626.55
141756	07/28/26	P	TDS25	TDS Telecom	\$80.61
141757	07/28/26	P	WIS34	WISCONSIN PUBLIC SERVICE	\$130.34
BANK NNB-OP REGISTER TOTAL:					\$424,668.36
GRAND TOTAL:					\$424,668.36

* Check Status Types: "P" - Printed ; "M" - Manual ; "V" - Void (Void Date); "A" - Application; "E" - EFT

** Denotes broken check sequence.

DRAFT
NMSC 2027 BUDGET
PRESENTED TO THE
COMMISSION ON
AUGUST 25, 2026

Notes to 2027 Draft Budget

OPERATIONS

Acct. 512.4 - Wages	- The wages reflect no summer employee and/or intern.
Acct. 520.5 - Administrative-Other Misc.	- This is used for membership fees, fees to publish notices in the newspaper, fees charged for filing annual reports to various government agencies, railroad lease payments
Acct. 520.6 - DNR Admin. 101 Fees	- DNR annual NR101 Fees, lab certification fee, stormwater fee, air quality fee
Acct. 522 - Insurances	- Per estimate from agent, 2% increase for liability and 4% increase for property, and estimated 2% increase on all other categories
Acct. 531-532 - Electricity & Water	- Total kWh estimated based on current year usage with an estimated 4.7% cost increase
Acct. 534 - Natural Gas	- No digester cleaning scheduled for 2027 should result in lower natural gas usage
Acct. 546 - Sludge Haul & Dispose	- Estimating 5% increase for 2027
Acct. 547 - Sludge Building	- Includes utilities, loader rental, snow removal, and lawn maintenance
Acct. 552 - Polymer	- Estimated polymer usage for 2027 based on updated pricing received from vendor
Acct. 553 - Sodium Bisulfite	- Estimated slight increase in usage with estimated 12% increase in the cost of chemical
Acct. 555 - Salt	- Anticipating use of Salt to remain about the same with continued increase in cost to purchase
Acct. 556 - Alum	- Estimated usage of Alum to control struvite to increase with anticipated cost increase around 10%.
Acct. 558- Coagulant	- Chemical for use with centrifuge. Quantity estimated with anticipated cost increase around 4%
Accts. 561-566 - Equipment Maintenance	- Estimated costs for continued maintenance and repairs
Acct 591.2 - Office Equip Maintenance & Agreements	- Office equipment repairs, copier maintenance agreement, and software support agreements for: accounting software, telephone system & computer network software.
Acct 592.1-592.3 - Lab Supplies	- Estimated slight increase in filter paper pricing for 2027
Acct. 597.4 - Facility Painting	- Estimated facility painting costs for 2027
Acct. 597.5 - Facility Contracted Maintenance/Agreements	- Costs related to: plant operations computer updates, equipment service & maintenance agreements

For 2026 the O & M expenses are currently projected to be about 2.45% BELOW what was budgeted.

There is a 2.2% INCREASE in the 2027 draft Operations Budget over the 2026 Operations Budget

There is an estimated 4.76% INCREASE in the 2027 draft Operations Budget versus the 2026 Estimated Actual Operations

MISCELLANEOUS OPERATING INCOME

A breakdown of anticipated miscellaneous operating revenue is shown on Pages D-1 and D-2 in the draft budget.

REPLACEMENT FUND

A breakdown of anticipated costs is shown on Page E-1 in the draft budget.

DEPRECIATION FUND PURCHASES

A breakdown of anticipated costs is shown on Page F-1 in the draft budget.

CAPITAL EXPENDITURES

A breakdown of costs is shown on Pages G-1 & G-2 in the draft budget.

There is an overall INCREASE of 0.7% from 2026 Total Budget to 2027 Total Budget

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NMSC 2027 Budget

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CALCULATION OF UNIT OPERATION, MAINTENANCE, REPLACEMENT & DEPRECIATION COSTS**NEENAH-MENASHA SEWERAGE COMMISSION**

	<u>VOLUME</u>	<u>B.O.D.</u>	<u>S.S.</u>	<u>P</u> <u>(2028 -?)</u>	<u>TOTAL</u>
OPERATIONAL COSTS	\$949,475	\$1,644,637	\$1,700,989		\$4,295,101
	(22.106%)	(38.291%)	(39.603%)	t.b.d.	
EQUIPMENT REPLACEMENT FUND COSTS	\$306,765	\$242,503	\$228,732		\$778,000
	(39.43%)	(31.17%)	(29.40%)	t.b.d.	
DEPRECIATION FUND COSTS	\$44,000	\$80,800	\$75,200		\$200,000
	(22.00%)	(40.40%)	(37.60%)	t.b.d.	
TOTAL OPERATIONS, REPLACEMENT, & DEPRECIATION COSTS	\$1,300,240	\$1,967,940	\$2,004,921		\$5,273,101
	24.66%	37.32%	38.02%	t.b.d.	
CAPITAL (DEBT) COSTS - Clean Water Fund Loan	\$319,613	\$602,740	\$537,066		\$1,459,419
	(21.9%)	(41.3%)	(36.8%)	t.b.d.	
CAPITAL (DEBT) COSTS - Storage Building Loan	0.00	205,400	136,933		\$342,333
	(0%)	(60%)	(40%)		
TOTAL CAPITAL COSTS	\$319,613	\$808,140	\$673,999		\$1,801,752
TOTAL ANNUAL COSTS	\$1,619,853	\$2,776,080	\$2,678,920		\$7,074,853
2027 Estimated Budgeted Loadings	3,991.270	9,269,085	6,278,235		

**UNIT COSTS - OPERATIONS,
REPLACEMENT, & DEPRECIATION**

(Based on 2027 Estimated Budget Loadings)

\$325.77

per MG

\$0.2123

per lb.

\$0.3193

per lb.

O/R/D**UNIT COSTS - WITH CAPITAL****\$406.55**
per MG**\$0.3001**
per lb.**\$0.4281**
per lb.**BUDGET**

**NEENAH-MENASHA SEWERAGE COMMISSION
2027 BUDGET SUMMARY - EXPENSES**

	2025 ACTUAL	2026 6 MONTH ACTUAL	2026 6 MONTH ESTIMATE	2026 12 MONTH ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATING BUDGET							
I - OPERATIONS							
SERVICES							
512 - SALARIES & WAGES	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
514 - PROFESSIONAL FEES	\$2,057,496	\$1,053,925	\$1,094,162	\$2,148,087	\$2,174,148	\$2,216,107	1.9%
517 - SOCIAL SECURITY	\$383	\$153	\$275	\$428	\$1,000	\$459	-54.1%
520 - ADMINISTRATIVE	\$47,982	\$42,344	\$4,369	\$46,713	\$53,000	\$53,000	0.0%
521 - TELEPHONE	\$3,742	\$974	\$1,026	\$2,000	\$3,300	\$2,100	-36.4%
522 - INSURANCE	\$96,981	\$50,022	\$56,438	\$106,460	\$104,753	\$110,363	5.4%
TOTAL SERVICES	\$2,206,584	\$1,147,418	\$1,156,270	\$2,303,688	\$2,336,201	\$2,382,029	2.0%
UTILITIES							
531 - ELECTRICITY	\$550,260	\$271,767	\$310,846	\$582,613	\$623,100	\$613,800	-1.5%
532 - WATER	\$22,880	\$9,681	\$11,217	\$20,898	\$20,898	\$20,637	-1.2%
533 - STORM WATER UTILITY FEES	\$9,054	\$4,527	\$4,527	\$9,054	\$9,054	\$9,054	0.0%
534 - NATURAL GAS	\$48,425	\$37,880	\$28,936	\$66,815	\$66,815	\$60,375	-9.6%
535 - FIRE PROTECTION FEES	\$5,592	\$2,796	\$2,796	\$5,592	\$5,592	\$5,592	0.0%
TOTAL UTILITIES	\$636,211	\$326,651	\$358,321	\$684,972	\$725,459	\$709,458	-2.2%
536 - INDUSTRIAL METERING/SAMPLING	\$2,757	\$5,176	\$724	\$5,900	\$5,900	\$3,200	-45.8%
SLUDGE HAULING							
546 - HAUL & DISPOSE	\$427,276	\$234,817	\$218,659	\$453,476	\$427,231	\$474,708	11.1%
547 - SLUDGE BUILDING	\$47,963	\$24,338	\$21,521	\$45,859	\$46,100	\$46,104	0.0%
549 - FUEL & EQUIPMENT COSTS	\$477	\$799	\$201	\$1,000	\$1,000	\$1,030	3.0%
TOTAL SLUDGE HAULING	\$475,716	\$259,955	\$240,380	\$500,335	\$474,331	\$521,842	10.0%
TOTAL OPERATIONS	\$3,321,268	\$1,739,199	\$1,755,696	\$3,494,895	\$3,541,891	\$3,616,529	2.1%
II - CHEMICALS							
552 - POLYMER	\$147,391	\$52,030	\$94,600	\$146,630	\$154,132	\$147,070	-4.6%
553 - SODIUM BISULFITE	\$56,476	\$31,993	\$29,573	\$61,566	\$61,566	\$73,622	19.6%
554 - CHLORINE	\$0	\$24,232	\$0	\$24,232	\$0	\$0	
555 - SALT	\$26,440	\$13,111	\$19,389	\$32,500	\$32,500	\$35,475	9.2%
556 - ALUMINUM SULFATE	\$115,971	\$57,329	\$69,052	\$126,381	\$126,381	\$164,580	30.2%
558 - COAGULANT (start in 2023)	\$6,250	\$0	\$9,375	\$9,375	\$9,825	\$9,750	-0.8%
TOTAL CHEMICALS	\$366,146	\$178,695	\$221,989	\$400,684	\$384,404	\$430,497	12.0%
III - REPAIRS & MAINTENANCE							
SEWERAGE							
561 - PRE-PRIMARY TREATMENT	\$52,356	\$31,355	\$13,645	\$45,000	\$45,000	\$42,000	-6.7%
562 - PRIMARY TREATMENT	\$10,424	\$3,549	\$3,549	\$7,098	\$7,500	\$7,500	0.0%
563 - SECONDARY	\$5,611	\$811	\$2,689	\$3,500	\$5,000	\$4,000	-20.0%
564 - OUTFALL	\$3,585	\$7,659	\$5,341	\$13,000	\$13,000	\$15,000	15.4%
565 - ODOR CONTROL BLDG	\$273	\$0	\$300	\$300	\$500	\$500	0.0%
566 - FILTER BELT PRESS/CENTRIFUGE	\$6,297	\$43	\$2,957	\$3,000	\$9,000	\$7,000	-22.2%
567 - INSTRUMENTATION	\$1,574	\$1,375	\$2,125	\$3,500	\$4,500	\$4,000	-11.1%
568 - DIGESTORS	\$40,503	\$17,149	\$12,250	\$29,399	\$30,000	\$30,000	0.0%
569 - GRAVITY BELT THICKENERS	\$7,170	\$3,165	\$2,285	\$5,450	\$6,000	\$6,000	0.0%
570 - SAMPLERS	\$3,690	\$4,273	\$227	\$4,500	\$3,500	\$5,000	42.9%
TOTAL SEWERAGE	\$131,483	\$69,378	\$45,369	\$114,747	\$124,000	\$121,000	-2.4%

NEENAH-MENASHA SEWERAGE COMMISSION
2027 BUDGET SUMMARY - EXPENSES

	2025	2026			2026	2027	%
	ACTUAL	6 MONTH	6 MONTH	12 MONTH	BUDGET	BUDGET	CHANGE
		ACTUAL	ESTIMATE	ESTIMATE			
BUILDING & GROUNDS							
591 - OFFICE SUPPLIES	\$22,298	\$15,596	\$9,426	\$25,022	\$33,200	\$27,280	-17.8%
592 - LABORATORY SUPPLIES	\$21,208	\$12,758	\$14,242	\$27,000	\$27,000	\$28,000	3.7%
593 - TRANSPORTATION	\$5,068	\$2,493	\$3,507	\$6,000	\$6,000	\$6,200	3.3%
594 - ELECTRICAL SUPPLIES	\$4,163	\$3,092	\$408	\$3,500	\$3,500	\$3,500	0.0%
595 - PERSONNEL SUPPLIES	\$4,759	\$2,341	\$4,720	\$7,061	\$7,600	\$7,600	0.0%
596 - CLEANING SUPPLIES	\$10,931	\$5,750	\$2,850	\$8,600	\$9,100	\$9,500	4.4%
597 - PHYSICAL PLANT REPAIR / MAINT	\$166,684	\$88,074	\$73,426	\$161,500	\$195,500	\$193,000	-1.3%
598 - HARDWARE SUPPLIES	\$717	\$293	\$1,007	\$1,300	\$1,500	\$1,300	-13.3%
599 - SHOP SUPPLIES	\$3,124	\$1,588	\$1,262	\$2,850	\$2,900	\$2,900	0.0%
600 - LUBRICANTS	\$5,243	\$3,054	\$2,946	\$6,000	\$6,500	\$6,000	-7.7%
TOTAL BUILDING & GROUNDS	\$244,195	\$135,041	\$113,792	\$248,833	\$292,800	\$285,280	-2.6%
TOTAL REPAIRS & MAINTENANCE	\$375,678	\$204,419	\$159,161	\$363,580	\$416,800	\$406,280	-2.5%
INTERCEPTORS							
581 - CLEAN & INSPECT	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
582 - MANHOLE/PIPE REPAIRS	\$0	\$0	\$0	\$0	\$0		#DIV/0!
TOTAL INTERCEPTOR REPAIR/MAINT.	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%

	BUDGET SUMMARY - OPERATIONS						
I - OPERATIONS	\$3,321,268	\$1,739,199	\$1,755,696	\$3,494,895	\$3,541,891	\$3,616,529	2.1%
II - CHEMICALS	\$366,146	\$178,695	\$221,989	\$400,684	\$384,404	\$430,497	12.0%
III - REPAIRS/MAINTENANCE	<u>\$375,678</u>	<u>\$204,419</u>	<u>\$159,161</u>	<u>\$363,580</u>	<u>\$416,800</u>	<u>\$406,280</u>	-2.5%
SUBTOTAL	\$4,063,092	\$2,122,314	\$2,136,845	\$4,259,159	\$4,343,095	\$4,453,306	2.5%
INTERCEPTOR REPAIRS/MAINT.	\$1,575	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
MISC. REVENUES	<u>166,193</u>	\$84,976	\$74,073	\$159,049	\$142,515	<u>\$158,205</u>	11.0%
OPERATING BUDGET w/INTERCEPTOR	\$3,898,474	\$2,037,338	\$2,062,772	\$4,100,110	\$4,205,580	\$4,300,101	2.2%

	BUDGET SUMMARY - TOTAL BUDGET						
NET OPERATING BUDGET	3,896,899	2,037,338	2,062,772	4,100,110	4,200,580	\$4,295,101	2.3%
INTERCEPTOR MAINTENANCE	1,575	0	0	0	5,000	\$5,000	0.0%
REPLACEMENT FUND	778,003	453,840	324,160	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND	200,001	116,670	83,330	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET	<u>1,459,419</u>	<u>913,882</u>	<u>930,646</u>	<u>1,844,528</u>	<u>1,844,528</u>	<u>\$1,801,752</u>	-2.3%
TOTAL EXPENDITURES	6,335,897	3,521,730	3,400,908	6,922,638	7,028,108	\$7,079,853	0.7%

SUMMARY OF BUDGET EXPENSES

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATIONS & MAINTENANCE BUDGET					
The Operations & Maintenance Budget is for the day-to-day operations associated with running the Wastewater Treatment Facility.	3,896,899	4,100,110	4,200,580	\$4,295,101	2.3%
INTERCEPTOR MAINTENANCE					
The Interceptor Maintenance is established to cover expenditures for the costs to televise, clean and repair the NMSC Interceptor. The costs are billed to the community based on their % of use of the Interceptor.	1,575	0	5,000	\$5,000	0.0%
REPLACEMENT FUND BUDGET					
The Replacement Fund was established to cover expenditures for the replacement of mechanical equipment necessary to maintain the plant design capacity and performance. This fund is mandated by Federal/State Regulations.	778,003	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND BUDGET					
The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund, for the maintenance/repair of current structures that deteriorate over time, and for modifications to structures and/or equipment that will benefit the plants operating efficiency.	200,001	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET					
CLEAN WATER FUND - Interest	315,609	252,166	252,166	\$189,658	-24.8%
CLEAN WATER FUND - Principal	1,143,810	1,237,029	1,237,029	\$1,269,761	2.6%
2024 FINANCING FOR SLUDGE STORAGE BUILDING	0	355,333	355,333	\$342,333	-3.7%
	\$1,459,419	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
	\$6,335,897	\$6,922,638	\$7,028,108	\$7,079,853	0.7%

SUMMARY OF BUDGET INCOME

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
CITY OF NEENAH	3,087,452	3,068,704	3,108,016	3,157,949	1.6%
CITY OF MENASHA	1,006,117	1,076,965	1,157,529	1,089,419	-5.9%
TOWN OF NEENAH S.D. #2	48,961	56,154	56,349	54,271	-3.7%
VILLAGE OF FOX CROSSING	783,948	909,909	881,436	857,286	-2.7%
HARRISON UTILITIES	352,343	365,050	366,184	378,169	3.3%
SONOCO/U.S. MILLS	1,409,907	1,465,298	1,458,595	1,542,759	5.8%
	\$6,688,728	\$6,942,080	\$7,028,109	\$7,079,853	0.7%

2027 BUDGET SUMMARY - INCOME

	2025 ACTUAL	2026			2026 BUDGET	2027 BUDGET	% CHANGE
		6 MONTH ACTUAL	6 MONTH ESTIMATE	12 MONTH ESTIMATE			
OPERATING BUDGET	\$3,881,369	\$2,057,276	\$2,057,276	\$4,114,552	\$4,200,581	\$4,295,101	2.3%
INTERCEPTOR MAINT.	\$1,575	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0.0%
REPLACEMENT FUND	\$778,010	\$389,006	\$388,994	\$778,000	\$778,000	\$778,000	0.0%
DEPRECIATION FUND	\$200,005	\$99,995	\$100,005	\$200,000	\$200,000	\$200,000	0.0%
CAPITAL BUDGET	\$1,827,769	\$922,266	\$922,262	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
TOTAL INCOME	\$6,688,728	\$3,468,543	\$3,473,537	\$6,942,080	\$7,028,109	\$7,079,853	0.7%
ESTIMATED REVENUES							
NEENAH:							
OPERATING	\$1,789,304	\$905,527	\$905,527	\$1,811,054	\$1,850,366	\$1,909,371	3.2%
REPLACEMENT	\$370,027	\$177,017	\$181,657	\$358,674	\$358,674	\$362,141	1.0%
DEPRECIATION	\$91,704	\$43,214	\$44,937	\$88,151	\$88,151	\$88,877	0.8%
CAPITAL	\$836,417	\$396,365	\$414,460	\$810,825	\$810,825	\$797,561	-1.6%
TOTAL	\$3,087,452	\$1,522,123	\$1,546,581	\$3,068,704	\$3,108,016	\$3,157,949	1.6%
MENASHA:							
OPERATING	\$593,019	\$306,961	\$306,961	\$613,922	\$694,486	\$664,262	-4.4%
INTERCEPTOR	\$878	\$0	\$2,517	\$2,517	\$2,517	\$2,517	0.0%
REPLACEMENT	\$126,994	\$58,861	\$78,897	\$137,758	\$137,758	\$131,238	-4.7%
DEPRECIATION	\$29,314	\$13,299	\$19,268	\$32,567	\$32,567	\$30,266	-7.1%
CAPITAL	\$255,912	\$117,340	\$172,861	\$290,201	\$290,201	\$261,136	-10.0%
TOTAL	\$1,006,117	\$496,461	\$580,504	\$1,076,965	\$1,157,529	\$1,089,419	-5.9%
TOWN NEENAH SD #2:							
OPERATING	\$36,433	\$21,429	\$21,429	\$42,858	\$43,053	\$41,787	-2.9%
REPLACEMENT	\$7,260	\$4,192	\$3,569	\$7,761	\$7,761	\$7,329	-5.6%
DEPRECIATION	\$1,891	\$1,099	\$930	\$2,029	\$2,029	\$1,924	-5.2%
CAPITAL	\$3,377	\$1,910	\$1,596	\$3,506	\$3,506	\$3,230	0.0%
TOTAL	\$48,961	\$28,630	\$27,524	\$56,154	\$56,349	\$54,271	-3.7%
FOX CROSSING							
OPERATING	\$455,394	\$277,720	\$277,720	\$555,440	\$526,967	\$520,594	-1.2%
INTERCEPTOR	\$594	\$0	\$2,117	\$2,117	\$2,117	\$2,117	0.0%
REPLACEMENT	\$97,139	\$55,104	\$47,884	\$102,988	\$102,988	\$98,655	-4.2%
DEPRECIATION	\$23,249	\$13,698	\$11,157	\$24,855	\$24,855	\$23,962	-3.6%
CAPITAL	\$207,572	\$124,830	\$99,679	\$224,509	\$224,509	\$211,957	-5.6%
TOTAL	\$783,948	\$471,352	\$438,557	\$909,909	\$881,436	\$857,286	-2.7%
HARRISON UTILITIES							
OPERATING	\$202,673	\$109,148	\$109,148	\$218,296	\$219,430	\$230,165	4.9%
INTERCEPTOR	\$103	\$0	\$366	\$366	\$366	\$367	0.3%
REPLACEMENT	\$40,827	\$21,930	\$17,347	\$39,277	\$39,277	\$40,010	1.9%
DEPRECIATION	\$10,670	\$5,788	\$4,607	\$10,395	\$10,395	\$10,656	2.5%
CAPITAL	\$98,070	\$53,819	\$42,897	\$96,716	\$96,716	\$96,972	0.3%
TOTAL	\$352,343	\$190,685	\$174,365	\$365,050	\$366,184	\$378,169	3.3%
SONOCO/U.S. MILLS							
OPERATING	\$804,546	\$436,491	\$436,491	\$872,982	\$866,279	\$928,921	7.2%
REPLACEMENT	\$135,763	\$71,902	\$59,640	\$131,542	\$131,542	\$138,627	5.4%
DEPRECIATION	\$43,177	\$22,897	\$19,106	\$42,003	\$42,003	\$44,315	5.5%
CAPITAL	\$426,421	\$228,002	\$190,769	\$418,771	\$418,771	\$430,895	2.9%
TOTAL	\$1,409,907	\$759,292	\$706,006	\$1,465,298	\$1,458,595	\$1,542,759	5.8%
TOTAL REVENUES							
OPERATING	\$3,881,369	\$2,057,276	\$2,057,276	\$4,114,552	\$4,200,581	\$4,295,101	2.3%
INTERCEPTOR	\$1,575	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0.0%
REPLACEMENT	\$778,010	\$389,006	\$388,994	\$778,000	\$778,000	\$778,000	0.0%
DEPRECIATION	\$200,005	\$99,995	\$100,005	\$200,000	\$200,000	\$200,000	0.0%
CAPITAL	\$1,827,769	\$922,266	\$922,262	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
TOTAL	\$6,688,728	\$3,468,543	\$3,473,537	\$6,942,080	\$7,028,109	\$7,079,853	0.7%

Account Nos. 512 - 549 - OPERATIONS**Account No 512.4 - Wages**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,966
2024	\$0
2025	\$0
2026 - EST	\$0
2026 - Budget	\$0
2027 - EST	\$0

TOTAL SALARIES AND WAGES (accts 512.1-512.6)\$0**Account No. 514 - Professional Fees****Account No. 514.1 - Attorney**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$10,934
2024	\$19,815
2025	\$4,296
2026 - EST	\$5,500
2026 - Budget	\$15,000
2027 - EST	\$10,000

\$10,000**Account No. 514.2 - Auditor**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$8,505
2024	\$10,883
2025	\$11,261
2026 - EST	\$8,400
2026 - Budget	\$12,500
2027 - EST	\$9,500

\$9,500**Account No. 514.4 - Private Lab Fees**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$18,345
2024	\$30,699
2025	\$32,750
2026 - EST	\$52,400
2026 - Budget	\$70,100
2027 - EST	\$33,000

\$33,000**Account No. 514.5 - Contract Management**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,708,410
2024	\$1,777,675
2025	\$1,821,088
2026 - EST	\$1,890,379
2026 - Budget	\$1,890,379
2027 - EST	\$1,969,605

\$1,969,605

2027 BUDGET

Account No. 514.6 - Other Consultants, Engineering Services, misc.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$53,197	
2024	\$26,195	
2025	\$39,099	
2026 - EST	\$35,000	
2026 - Budget	\$30,000	
2027 - EST	\$35,000	\$35,000

Account No. 514.7 - Security Services

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$138,185	
2024	\$145,762	
2025	\$149,002	
2026 - EST	\$156,408	
2026 - Budget	\$156,169	
2027 - EST	\$159,002	\$159,002

TOTAL PROFESSIONAL FEES(accts 514.1-514.7)

\$2,216,107

Account No. 517 - Social Security

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,007	
2024	\$520	
2025	\$383	
2026 - EST	\$428	
2026 - Budget	\$1,000	
2027 - EST	\$459	\$459

Account No. 520 - Administration

Account No. 520.4 - Commission Meetings

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$8,200	
2024	\$6,800	
2025	\$5,000	
2026 - EST	\$5,600	
2026 - Budget	\$6,000	
2027 - EST	\$6,000	\$6,000

Account No. 520.5 - Leases, Legal Notices, State Registrations, NMSC memberships, fees, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,917	
2024	\$3,429	
2025	\$3,495	
2026 - EST	\$4,000	
2026 - Budget	\$4,000	
2027 - EST	\$4,000	\$4,000

2027 BUDGET

Account No. 520.6 - DNR Administrative Fees

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$41,105	
2024	\$39,416	
2025	\$39,487	
2026 - EST	\$37,113	
2026 - Budget	\$43,000	
2027 - EST	\$43,000	\$43,000

TOTAL ADMINISTRATIVE COSTS (accts 520.1-520.6)

\$53,000

Account No. 521 - Telephone/Cellular/Flow Recording Data Transfer

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,013	
2024	\$2,885	
2025	\$3,742	
2026 - EST	\$2,000	
2026 - Budget	\$3,300	
2027 - EST	\$2,100	\$2,100

Account No. 522 - Insurance

Account No. 522.2 - Property Insurance

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$62,371	
2024	\$83,789	
2025	\$80,637	
2026 - EST	\$88,700	
2026 - Budget	\$88,700	
2027 - EST	\$92,248	\$92,248

Account No. 522.3 - General Liability

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$15,080	
2024	\$14,400	
2025	\$12,750	
2026 - EST	\$14,000	
2026 - Budget	\$14,000	
2027 - EST	\$14,280	\$14,280

Account No. 522.4 - Automobile

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$308	
2024	\$479	
2025	\$420	
2026-EST	\$440	
2026-Budget	\$440	
2027-EST	\$449	\$449

2027 BUDGET

Account No. 522.5 - Crime

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$663	
2024	\$758	
2025	\$500	
2026-EST	\$520	
2026-Budget	\$520	
2027-EST	\$530	<u>\$530</u>

Account No. 522.7 - Worker's Compensation

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$638	
2024	\$720	
2025	\$549	
2026-EST	\$600	
2026-Budget	\$600	
2027-EST	\$612	<u>\$612</u>

Account No. 522.8 - Umbrella Liability

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,693	
2024	\$4,849	
2025	\$0	
Included in Gen. Liability 522.3 2026-EST	\$0	
2026-Budget	\$3,000	
2027-EST	\$0	<u>\$0</u>

Account No. 522.9 - Public Officials

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,825	
2024	\$2,498	
2025	\$2,125	
2026-EST	\$2,200	
2026-Budget	\$2,200	
2027-EST	\$2,244	<u>\$2,244</u>

TOTAL INSURANCE (accts 522.1-522.9)

\$110,363

Account No. 530 - UTILITIES**Account No 531 - Electricity**

<u>YEAR</u>	<u>TOTAL KWHr</u>	<u>COST \$/KWHr</u>	<u>TOTAL COST</u>
2023	6,014,243	\$0.079	\$477,436
2024	6,615,734	\$0.078	\$517,082
2025	6,526,110	\$0.084	\$550,260
2026-EST	6,558,239	\$0.089	\$582,613
2026-Budget	6,700,000	\$0.093	\$623,100
2027-EST	6,600,000	\$0.093	\$613,800
			<u><u>\$613,800</u></u>

Account No 532 - Water Usage

<u>YEAR</u>	<u>GALLONS (1000's)</u>	<u>UNIT COST \$/1000</u>	<u>TOTAL COST</u>
2023	2,052	\$7.581	\$15,556
2024	2,339	\$8.782	\$20,542
2025	2,272	\$10.071	\$22,880
2026-EST	2,380	\$8.781	\$20,898
2026-Budget	2,380	\$8.782	\$20,898
2027-EST	2,350	\$8.782	\$20,637
			<u><u>\$20,637</u></u>

Account No 533 - Storm Water Utility

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$8,222
2024	\$8,638
2025	\$9,054
2026-EST	\$9,054
2026-Budget	\$9,054
2027-EST	\$9,054
	<u><u>\$9,054</u></u>

Account No 534 - Natural Gas

<u>YEAR</u>	<u>THERMS</u>	<u>UNIT COST \$/THERM</u>	<u>TOTAL COST</u>
2023	65,909	\$0.661	\$43,591
2024	82,874	\$0.474	\$39,276
2025	80,407	\$0.602	\$48,425
2026-EST	83,000	\$0.805	\$66,815
2026-Budget	83,000	\$0.805	\$66,815
2027-EST	75,000	\$0.805	\$60,375
			<u><u>\$60,375</u></u>

Account No 535 - Fire Protection Fees

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,704
2024	\$5,218
2025	\$5,592
2026-EST	\$5,592
2026-Budget	\$5,592
2027-EST	\$5,592
	<u><u>\$5,592</u></u>

2027 BUDGET

TOTAL UTILITIES (accts. 531 - 534)

\$709,458

Account No 536 - Industrial Metering and Sampling

Charges to this account result from out-of-pocket expenses such as outside laboratory fees, charts, and maintenance of metering and sampling stations. Other in-house expenses are included in other operating accounts.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,356	
2024	\$3,746	
2025	\$2,757	
2026-EST	\$5,900	
2026-Budget	\$5,900	
2027- EST	\$3,200	<u>\$3,200</u>

ACCOUNT No. 545 - SLUDGE DISPOSAL

Account No 546 - Sludge Haul & Dispose

<u>YEAR</u>	<u>VOLUME TONS</u>	<u>TOTAL COST</u>	
2023	7,520	\$195,523	
2024	8,389	\$388,733	
2025	8,329	\$427,276	
2026-EST	8,359	\$453,476	
2026-Budget	8,100	\$427,231	
2027- EST	8,359	\$474,708	<u>\$474,708</u>

Account No 547 - Sludge Building

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$0	
2024	\$54,065	
2025	\$47,963	
2026-EST	\$45,859	
2026-Budget	\$46,100	
2027-EST	\$46,104	<u>\$46,104</u>

Account No 549 - Fuel & Equipment Charges

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$4,724	
2024	\$680	
2025	\$477	
2026-EST	\$1,000	
2026-Budget	\$1,000	
2027- EST	\$1,030	<u>\$1,030</u>

TOTAL SLUDGE DISPOSAL (Accts. 546 - 549)

\$521,842

TOTAL OPERATIONS (Accts. 512 - 549)

\$3,616,529

Account No. 550 - Chemicals**Account No 552 - Polymer**

<u>YEAR</u>	<u>LBS.</u>	<u>UNIT COST</u>	
		<u>\$/LB</u>	<u>COST</u>
2023	66,000	\$2.35	\$155,100
2024	75,400	\$2.25	\$169,380
2025	68,650	\$2.15	\$147,391
2026-EST	68,200	\$2.15	\$146,630
2026-Budget	68,200	\$2.26	\$154,132
2027-EST	68,200	\$2.16	\$147,070
			<u>\$147,070</u>

Account No 553 - Sodium Bisulfite

<u>YEAR</u>	<u>GALLONS</u>	<u>UNIT COST</u>	
		<u>\$/GAL</u>	<u>COST</u>
2023	12,760	\$3.032	\$38,684
2024	15,823	\$3.024	\$47,853
2025	18,597	\$3.037	\$56,476
2026-EST	18,600	\$3.310	\$61,566
2026-Budget	18,600	\$3.310	\$61,566
2027-EST	19,200	\$3.834	\$73,622
			<u>\$73,622</u>

Account No 554 - Chlorine

<u>YEAR</u>	<u>QUANTITY (gals)</u>	<u>UNIT COST</u>		<u>TOTAL COST</u>
		<u>\$/TON</u>		
2023	0	\$0.00		\$0
2024	14,868	\$2.51		\$37,355
2025	0	\$0.00		\$0
2026-EST	0	\$0.00		\$0
2026-Budget	0	\$0.00		\$0
2027-EST	0	\$0.00		\$0
				<u>\$0</u>

Account No 555 - Salt

<u>YEAR</u>	<u>TONS</u>	<u>UNIT COST</u>		<u>TOTAL COST</u>
		<u>\$/ton</u>		
2023	50	\$256.86		\$12,930
2024	97	\$263.26		\$25,452
2025	126	\$209.66		\$26,440
2026-EST	124	\$262.10		\$32,500
2026-Budget	124	\$262.40		\$32,500
2027-EST	125	\$283.80		\$35,475
				<u>\$35,475</u>

Account No 556 - Aluminum Sulfate

<u>YEAR</u>	<u>TONS</u>	<u>UNIT COST</u>		<u>TOTAL COST</u>
		<u>\$/Ton</u>		
2023	551.1	\$176.35		\$97,196
2024	647.3	\$176.11		\$113,989
2025	623.2	\$186.08		\$115,971
2026-EST	309.0	\$409.00		\$126,381
2026-Budget	309.0	\$409.00		\$126,381
2027-EST	390.0	\$422.00		\$164,580
				<u>\$164,580</u>

2027 BUDGET

Account No 557 - Miscellaneous Chemicals

<u>YEAR</u>	<u>CHEMICALS</u>	<u>TOTAL COST</u>
2023	Defoamer	\$3,209
2024	Sodium Bicarbonate, Defoamer	\$13,619
2025		\$0
2026-EST		\$0
2026-Budget		\$0
2027-EST		\$0
		<u>\$0</u>

Account No 558 - Coagulant

<u>YEAR</u>	<u>LBS</u>	<u>UNIT COST \$/lbs</u>	<u>TOTAL COST</u>
2023	12275	\$1.25	\$15,344
2024	2500	\$1.25	\$3,125
2025	5000	\$1.25	\$6,250
2026-EST	7500	\$1.25	\$9,375
2026-Budget	7500	\$1.31	\$9,825
2027-EST	7500	\$1.30	\$9,750
			<u>\$9,750</u>

TOTAL CHEMICALS (Accts. 551 - 559)

\$430,497

Account No 560 - Sewerage

Account No 561 - Pre-Primary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$40,264
2024	\$40,189
2025	\$52,356
2026-EST	\$45,000
2026-Budget	\$45,000
2027-EST	\$42,000
	\$42,000

Account No 562 - Primary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$14,751
2024	\$9,049
2025	\$10,424
2026-EST	\$7,098
2026-Budget	\$7,500
2027-EST	\$7,500
	\$7,500

Account No 563 - Secondary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$2,420
2024	\$7,321
2025	\$5,611
2026-EST	\$3,500
2026-Budget	\$5,000
2027-EST	\$4,000
	\$4,000

2027 BUDGET

Account No 564 - Outfall

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$30,200
2024	\$8,519
2025	\$3,585
2026-EST	\$13,000
2026-Budget	\$13,000
2027-EST	\$15,000

\$15,000

Account No 565 - Odor Control System

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$0
2024	\$0
2025	\$273
2026-EST	\$300
2026-Budget	\$500
2027-EST	\$500

\$500

Account No 566 - Centrifuge (2014)

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$12,775
2024	\$5,040
2025	\$6,297
2026-EST	\$3,000
2026-Budget	\$9,000
2027-EST	\$7,000

\$7,000

Account No 567 - Instrumentation

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$2,121
2024	\$5,549
2025	\$1,574
2026-EST	\$3,500
2026-Budget	\$4,500
2027-EST	\$4,000

\$4,000

Account No 568 - Digestors

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$27,228
2024	\$30,312
2025	\$40,503
2026-EST	\$29,399
2026-Budget	\$30,000
2027-EST	\$30,000

\$30,000

2027 BUDGET

Account No 569 - Gravity Belt Thickeners

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$8,272	
2024	\$59	
2025	\$7,170	
2026-EST	\$5,450	
2026-Budget	\$6,000	
2027-EST	\$6,000	
		<u>\$6,000</u>

Account No 570 - Samplers

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$5,803	
2024	\$1,939	
2025	\$3,690	
2026-EST	\$4,500	
2026-Budget	\$3,500	
2027-EST	\$5,000	
		<u>\$5,000</u>

TOTAL SEWERAGE (Accts. 561 - 570)

\$121,000

Account Nos. 590 - 600 - Building & Grounds

Account No. 591.1 - General Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,488	
2024	\$3,265	
2025	\$4,498	
2026-EST	\$3,322	
2026-Budget	\$3,200	
2027-EST	\$3,780	
		<u>\$3,780</u>

Account No 591.2 - Office Equipment Maintenance/Agreements

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$34,737	
2024	\$33,000	
2025	\$17,138	
2026-EST	\$17,700	
2026-Budget	\$28,000	
2027-EST	\$18,500	
		<u>\$18,500</u>

Account No 591.3 - Computer Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,564	
2024	\$730	
2025	\$662	
2026-EST	\$4,000	
2026-Budget	\$2,000	
2027-EST	\$5,000	
		<u>\$5,000</u>

TOTAL OFFICE SUPPLIES (accts 591.1-591.4)

\$27,280

Account No 592 - Laboratory Supplies**Account No 592.1 - Chemicals**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$12,106
2024	\$6,881
2025	\$6,218
2026-EST	\$10,000
2026-Budget	\$10,000
2027-EST	\$10,000

\$10,000**Account No 592.2 - Plastic/Glassware**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,078
2024	\$503
2025	\$2,265
2026-EST	\$1,500
2026-Budget	\$1,500
2027-EST	\$1,500

\$1,500**Account No 592.3 - Filter Papers**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$4,361
2024	\$6,768
2025	\$5,834
2026-EST	\$8,000
2026-Budget	\$8,000
2027-EST	\$9,000

\$9,000**Account No 592.4 - Minor Instruments**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$3,639
2024	\$5,402
2025	\$2,838
2026-EST	\$5,000
2026-Budget	\$5,000
2027-EST	\$5,000

\$5,000**Account No 592.5 - Thermometers/Recertification, Other Misc**

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,822
2024	\$2,899
2025	\$4,052
2026-EST	\$2,500
2026-Budget	\$2,500
2027-EST	\$2,500

\$2,500**TOTAL LABORATORY SUPPLIES (accts 592.1-592.5)**\$28,000

2027 BUDGET

Account No. 593 - Transportation

Account No. 593.1 - Truck Lease

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$5,160	
2024	\$6,042	
2025	\$5,068	
2026-EST	\$6,000	
2026-Budget	\$6,000	
2027-EST	\$6,200	
		<u>\$6,200</u>

Account No. 594 - Electrical Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$3,818	
2024	\$2,932	
2025	\$4,163	
2026-EST	\$3,500	
2026-Budget	\$3,500	
2027-EST	\$3,500	
		<u>\$3,500</u>

Account No 595 - Personnel Supplies

Account No 595.1 - Office - Internet Services, Bottled Water, Misc.

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$2,024	
2024	\$1,613	
2025	\$1,922	
2026-EST	\$2,061	
2026-Budget	\$2,100	
2027-EST	\$2,100	
		<u>\$2,100</u>

Account No 595.2 - Plant - Personnel/Safety Supplies

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$7,387	
2024	\$1,905	
2025	\$2,837	
2026-EST	\$5,000	
2026-Budget	\$5,500	
2027-EST	\$5,500	
		<u>\$5,500</u>

TOTAL PERSONNEL SUPPLIES (accts 595.1-595.2)

\$7,600

2027 BUDGET

Account No 596.2 - Towel/Rug Service

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$6,636
2024	\$8,205
2025	\$9,179
2026-EST	\$6,600
2026-Budget	\$6,600
2027-EST	\$7,500

\$7,500

Account No 596.3 - Cleaning Supplies, Hand Towels, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$1,532
2024	\$2,563
2025	\$1,752
2026-EST	\$2,000
2026-Budget	\$2,500
2027-EST	\$2,000

\$2,000

TOTAL CLEANING SUPPLIES (accts 596.1-596.3)

\$9,500

Account No 597 - Physical Plant Repairs/Maintenance

Account No 597.1 - Lawn Maintenance

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$7,001
2024	\$7,558
2025	\$7,126
2026-EST	\$7,100
2026-Budget	\$7,000
2027-EST	\$7,000

\$7,000

Account No 597.2 - Snow Removal

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$5,693
2024	\$2,440
2025	\$4,724
2026-EST	\$4,500
2026-Budget	\$4,500
2027-EST	\$5,000

\$5,000

2027 BUDGET

Account No 597.3 - Building Repairs, Refuse Collection, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$31,767
2024	\$39,978
2025	\$27,849
2026-EST	\$34,900
2026-Budget	\$35,000
2027-EST	\$35,000

\$35,000

Account No 597.4 - Facility Painting

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$0
2024	\$0
2025	\$31,670
2026-EST	\$0
2026-Budget	\$30,000
2027-EST	\$30,000

\$30,000

Account No 597.5 - Facility Maintenance Agreements

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$103,360
2024	\$110,229
2025	\$95,315
2026-EST	\$115,000
2026-Budget	\$119,000
2027-EST	\$116,000

\$116,000

TOTAL PHYSICAL PLANT REPAIRS(accts 597.1-597.5)

\$193,000

Account No 598 - Hardware Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
2023	\$536
2024	\$1,629
2025	\$717
2026-EST	\$1,300
2026-Budget	\$1,500
2027-EST	\$1,300

\$1,300

2027 BUDGET

Account No 599 - Shop Supplies

Account No 599.1 - Tools

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,184	
2024	\$1,557	
2025	\$1,512	
2026-EST	\$1,600	
2026-Budget	\$1,600	
2027-EST	\$1,600	
		<u>\$1,600</u>

Account No 599.2 - Other Misc. Non-Tool Items

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$1,284	
2024	\$754	
2025	\$1,612	
2026-EST	\$1,250	
2026-Budget	\$1,300	
2027-EST	\$1,300	
		<u>\$1,300</u>

TOTAL SHOP SUPPLIES(accts 599.1-599.2)

\$2,900

Account No 600 - Lubricants

<u>YEAR</u>	<u>TOTAL COST</u>	
2023	\$4,945	
2024	\$7,697	
2025	\$5,243	
2026-EST	\$6,000	
2026-Budget	\$6,500	
2027-EST	\$6,000	
		<u>\$6,000</u>

TOTAL BUILDINGS & GROUNDS (ACCTS 591 - 600)

\$285,280

2027 ESTIMATED INTERCEPTOR MAINTENANCE & REPAIRS**Account No. 581-583 - Interceptor Maintenance**

<u>YEAR</u>	<u>TOTAL COST</u>	<u>Menasha</u>	<u>Fox Crossing</u>	<u>Harrison Utilities</u>
2023	\$0	\$0	\$0	\$0
2024	\$9,882	\$0	\$0	\$0
2025	\$1,575	\$878	\$594	\$103
2026-EST	\$5,000	\$2,517	\$2,117	\$367
2026-Budget	\$5,000	\$2,517	\$2,117	\$367
2027-EST	\$5,000	\$2,517	\$2,117	\$367

LISTED BELOW ARE LOCATIONS OF THE NMSC INTERCEPTOR AND % OF RESPONSIBILITY TOWARD THE MAINTENANCE AND REPAIR OF THE INTERCEPTOR AS AGREED UPON BY THE COMMUNITIES SERVED BY THE INTERCEPTOR

2025 BREAKDOWN OF CHARGES**MATHEWSON STREET INTERCEPTOR (SECTION E)****Lock St/Broad St to NMSC Plant**

		<u>Menasha</u>	<u>Fox Crossing</u>	<u>Harrison</u>
		55.77%	37.69%	6.54%
CLEANING & TELEVISIONING	\$1,575	\$878	\$594	\$103
TOTAL	\$1,575	\$878	\$594	\$103

TAYCO STREET INTERCEPTOR: (SECTION F)**6th St to Lock St/Broad St**

		<u>Menasha</u>	<u>Fox Crossing</u>	<u>Harrison</u>
		51.20%	41.59%	7.21%
CLEANING & TELEVISIONING	\$0	\$0	\$0	\$0
TOTAL	\$0	\$0	\$0	\$0

TAYCO STREET INTERCEPTOR: (SECTION G-1)**6th St to Lock St/Broad St**

		<u>Menasha</u>	<u>Fox Crossing</u>	<u>Harrison</u>
		28.27%	61.13%	10.60%
CLEANING & TELEVISIONING	\$0	\$0	\$0	\$0
TOTAL	\$0	\$0	\$0	\$0

GARFIELD AVENUE INTERCEPTOR
(from Menasha Water Plant/Broad St to NMSC Plant)

Ownership of the Garfield Avenue Interceptor from the Menasha Water Plant/Broad St to the NMSC Plant was transferred to the City of Menasha in 2021.

LAKESHORE INTERCEPTOR
(from 9th St/Emily St to Lock St/Broad St)

Ownership of the Lakeshore Interceptor from 9th St/Emily St to Lock St/Broad St was transferred to the City of Menasha in 2021.

WATER STREET INTERCEPTOR

Ownership of the Water Street Interceptor was transferred to the City of Menasha in 2021.

TAYCO STREET INTERCEPTOR
(from Airport Rd to 6th St)

Ownership of the Tayco Street Interceptor from Airport Road to 6th was transferred to the Village of Fox Crossing in 2020.

2027 ESTIMATED MISCELLANEOUS OPERATING REVENUES**Account No. 408.0 - AP Discounts Taken**

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$0	
2024	\$0	
2025	\$0	
2026 - EST	\$0	
2026 - Budget	\$15	
2027-Est	\$5	
		<u>\$5</u>

Account No. 409.0 - MCO Income Sharing

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$30,405	
2024	\$33,040	
2025	\$79,339	
2026 - EST	\$93,810	
2026 - Budget	\$72,000	
2027-Est	\$90,000	
		<u>\$90,000</u>

Account No. 411.0 - Miscellaneous Operating Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$2,646	
2024	\$37,432	
2025	\$10,908	
2026 - EST	\$800	
2026 - Budget	\$300	
2027-Est	\$300	
		<u>\$300</u>

Account No. 412.0 - Industrial Metering Testing Reimbursement Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$3,122	
2024	\$3,517	
2025	\$2,703	
2026 - EST	\$3,000	
2026 - Budget	\$3,200	
2027-Est	\$3,000	
		<u>\$3,000</u>

2027 BUDGET

Account No. 413.0 - Pretreatment Administrative Fees Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$4,725	
2024	\$4,725	
2025	\$4,500	
2026 - EST	\$4,100	
2026 - Budget	\$4,200	
2027-Est	\$4,300	
		<u>\$4,300</u>

Account No. 414.0 - Pretreatment Permit Fee Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$400	
2024	\$27,700	
2025	\$2,900	
2026 - EST	\$300	
2026 - Budget	\$1,000	
2027-Est	\$900	
		<u>\$900</u>

Account No. 416.0 - WPPI Standby Service Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$57,594	
2024	\$57,347	
2025	\$57,418	
2026 - EST	\$57,339	
2026 - Budget	\$57,300	
2027-Est	\$57,200	
		<u>\$57,200</u>

Account No. 419.1 - O & M Interest Income

<u>YEAR</u>	<u>TOTAL INCOME</u>	
2023	\$4,920	
2024	\$5,094	
2025	\$8,425	
2026 - EST	\$3,000	
2026 - Budget	\$4,500	
2027-Est	\$2,500	
		<u>\$2,500</u>

TOTAL ESTIMATED 2027 MISCELLANEOUS REVENUES

\$158,205

2027 EQUIPMENT REPLACEMENT FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	INTERNAL BORROWING MADE FROM FUND	YEAR-END FUND BALANCE
2023	\$778,013	\$7,275,531	\$318,916	\$7,594,447	\$585,058		\$7,009,389
2024	\$778,011	\$7,787,400	\$377,306	\$8,164,706	\$332,071		\$7,832,635
2025	\$778,010	\$8,610,645	\$340,456	\$8,951,100	\$526,253		\$8,424,847
2026	\$778,000 -est	\$9,202,847 -est	\$300,000 -est	\$9,502,847 -est	\$317,402 -est		\$9,185,445 -est
2027	\$778,000 -est	\$9,963,445 -est	\$295,000 -est	\$10,258,445 -est	\$507,800		\$9,750,645

The Replacement Fund was established in 1987 to cover expenditures for replacement of mechanical equipment, accessories, and appertenances necessary to maintain the plant design capacity and performance for the life of the treatment works (20 years).

The EQUIPMENT REPLACEMENT FUND is mandated by Federal/State regulations.

Wis. Adm. Code NR 162.003(61) defines "Replacement" as: "obtaining and installing equipment, accessories or appurtenances that are necessary during the useful life of the treatment works or structural urban best management practice (BMP) to maintain the capacity and performance for which the treatment works or structural urban BMP were designed and constructed." The NMSC uses an itemized schedule list of equipment to determine an amount to be deposited into the Equipment Replacement Fund.

2027 - ESTIMATED REPLACEMENT FUND PROJECTS:

- East Grit Pump Rebuild & Motor Alignment	\$25,000	- MicroClor/Feed Pumps	
- West Grit Pump Motor Replacement & Alignment	\$10,500	- Two Grinders	\$46,000
- Plant Drain Pump (2 of 2)	\$11,000	- Three Fine Screens	\$242,000
- Lawn Tractor & Snowblower	\$12,900	- Overhead Hoist in Shop	\$6,200
- Plant VF	\$18,000	- A/C Units: Lower Headworks, Blower Building, RAS	\$48,000
- Enercon PLC	\$30,000	- Auxiliary Boiler Pump (2 of 2)	\$7,200
- Service Building A/C		- Unknown/misc or unplanned replacements	\$50,000
- Effluent Gate & Pump Controls	\$26,000	Estimated 2027 Budget:	\$507,800

ACTUAL & ESTIMATED REPLACEMENT FUND PROJECTS TO BE COMPLETED IN 2026

- West Grip Pump	\$40,963	- Aeration Difuser Basins 4 & 5	\$11,796
- Upper Bearing & Coupling Assemblies - Screw Pump	\$132,029	- Aeration Diffuser Basins 6-9	\$27,936
- Self-Cleaning Strainer - Headworks	\$26,760	<u>Unknown/misc or unplanned replacements</u>	
- GBT Rebuild: Tensioning arm, Rollers, Bearings	\$40,000	- Odor Control Drain Water Pump	\$6,188
- Exterior Door/Frame/Latch	\$20,000	- Effluent Gate Actuator	\$11,730
		2026 Estimated Spending:	\$317,402

2028 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Headworks Building Main Roof	TBD
- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2031 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2029 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Primary Clarifiers 2 & 3 Pit Sidewall Valve	\$110,000
- Unknown/misc or unplanned replacements	\$50,000
	\$1,060,000

2032 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2030 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Screw Pump (1 per year)	\$900,000
- Unknown/misc or unplanned replacements	\$50,000
	\$950,000

2033 - ESTIMATED REPLACEMENT FUND PROJECTS:

- Unknown/misc or unplanned replacements	\$50,000
	\$50,000

2027 BUDGET
2027 DEPRECIATION FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	INTERNAL BORROWING MADE FROM FUND	YEAR-END FUND BALANCE
2023	\$200,011	\$319,232	\$6,769	\$326,002	\$137,138		\$188,864
2024	\$200,000	\$388,864	\$11,492	\$400,356	\$28,457		\$371,899
2025	\$200,005	\$571,904	\$12,569	\$584,473	\$154,012		\$430,461
2026	\$200,000 -est	\$630,461 -est	\$10,612 -est	\$641,073 -est	\$382,500 -est		\$258,573 - est
2027	\$200,000 -est	\$458,573 -est	\$9,500 -est	\$468,073 -est	\$207,945 -est		\$260,128 - est

The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund; for the maintenance and/or repair of current structures that deteriorate over time; and for the modifications to structures and/or equipment that will benefit the wastewater treatment plants operating efficiency. In 2013, work was completed on reviewing and revising the User Charge System to accommodate the inclusion of additional equipment and buildings in the plant update. In addition, equipment items originally in the Depreciation fund were transferred to the Replacement Fund and non-equipment items were transferred to the Depreciation Fund.

- 2027 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Centrifuge	\$55,000
- Effluent Pump Discharge Piping Support/Restraints	\$34,445
- Boerger Transfer Pump Parts	\$14,000
- Boerger TWAS/Centrifuge Feed Pump Parts	\$12,000
- South GBT Rebuild	\$42,500
- Unknown or unplanned for items	\$50,000
Estimated 2027 Budget	\$207,945

- 2026 ESTIMATED DEPRECIATION FUND

- NE Digester Takedown/Assessment	\$60,000
- Clean/Inspect Primary Effluent Line Splitter Box	\$58,000
- Borger Sludge Pump	\$12,000
- Auxiliary Boiler Recirc. Pumps	\$6,500
- Full Generator Radiator Service	\$20,000
- SCADA Maintenance & Upgrade	\$8,000
- Spare Screw Pump Stub Shaft, Bearings, Coupling	\$128,000
- Primary Clarifier Drain Valves	\$40,000
- Digester Cover Demo & Foam (Menasha Completed)	\$0
- Unknown or unplanned for items	\$50,000
Estimated 2026 Budget	\$382,500

ACTUAL & ESTIMATED DEPRECIATION FUND ITEMS TO BE COMPLETED IN 2026:

- Boerger Sludge Pump	\$12,183	- Aeration Diffuser Basins 6-9	\$28,517
- Plant Drain Bldg. Hot Water Loop	\$17,242	- Unknown or unplanned for items:	
- Recirculation Pump - Standby Boilers	\$6,589		
- Cooling System Maintenance Level 3	\$19,356	Estimated 2026 Spending	\$101,153
- Geotechnical Service - 3 Soil Borings	\$8,325		
- Sludge Loader Cylinder Rebuilds	\$8,941		

2028 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2029 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- RAS Line Replacement	\$650,000
- Digester Cover Repairs (1 per year)	
- SE & SW Digester Cover Insulation	
- Service Building Electrical Feeds	\$118,000
- Inspect Line: Headworks to Primary Splitter	\$52,000
- Unknown or unplanned for items	\$50,000
	\$870,000

2030 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2031 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

2032 ESTIMATED DEPRECIATION FUND PROJECT/ITEMS:

- Unknown or unplanned for items	\$50,000
	\$50,000

CAPITAL PROJECTS

The 2027 capital projects budget will consist of the following items:

CLEAN WATER FUND PAYMENT for 2027:

INTEREST payments: Total of 5/1/27 & 11/1/27	\$195,161	
LESS: 2-months of 5/1/2027 payment (collected in 2026)	(\$35,278)	
ADD: 2-months of 5/1/2028 Interest Payment	\$29,775	
Net Interest to Collect		\$189,658

PRINCIPAL due 5/1/2027	\$1,247,751	
LESS: 8-months of 5/1/2027 payment (collected in 2026)	(\$831,834)	
ADD: 8-months of 5/1/2028 Principal Payment	\$853,844	
Net Principal to Collect		\$1,269,761

SLUDGE STORAGE BUILDING LOAN PAYMENT for 2027:

4 months of 5/1/2027 Principal & Interest Payment	\$117,000	
ADD 8-months of 5/1/2028 Principal & Interest Payment	\$225,333	
Net Principal & Interest to Collect		\$342,333

The total Capital Project Budget for 2027 will be: **\$1,801,752**

ESTIMATED FUTURE CAPITAL EXPENDITURES:**2028:****PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$156,060	PRINCIPAL	\$1,303,359	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$69,333	PRINCIPAL	\$260,000	\$329,333
<u>2027 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2028 CAPITAL					\$1,788,752

ESTIMATED FUTURE CAPITAL EXPENDITURES:**2029:****PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$121,573	PRINCIPAL	\$1,337,846	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$56,333	PRINCIPAL	\$260,000	\$316,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2029 CAPITAL					\$1,775,752

2030:**PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$86,174	PRINCIPAL	\$1,373,245	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$43,333	PRINCIPAL	\$260,000	\$303,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2030 CAPITAL					\$1,762,752

2031:**PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$86,573	PRINCIPAL	\$1,372,846	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$30,333	PRINCIPAL	\$260,000	\$290,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2031 CAPITAL					\$1,749,752

2032:**PLANT REMODEL/UPDATE - CLEAN WATER FUND LOAN**

<u>2013 CWF Loan</u>	INTEREST	\$51,174	PRINCIPAL	\$1,408,245	\$1,459,419
<u>2024 Sludge Bldg. Loan</u>	INTEREST	\$17,333	PRINCIPAL	\$260,000	\$277,333
<u>2028 Phos & Expansion Loan/Bond - EST</u>	INTEREST	TBD	PRINCIPAL	TBD	TBD
ESTIMATED 2032 CAPITAL					\$1,736,752

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****CITY OF NEENAH:****EST 2027 LOADINGS**

FLOW	2,150.310 MG
BOD	3,865,399 LBS
SS	2,627,909 LBS

O & M - CHARGES

FLOW	\$511,533
BOD	\$685,847
SS	<u>\$711,991</u>

TOTAL-O & M	\$1,909,371
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REPLACEMENT FUND

FLOW	\$165,271
BOD	\$101,129
SS	<u>\$95,741</u>

TOTAL-REPLACEMENT	\$362,141
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DEPRECIATION FUND

FLOW	\$23,705
BOD	\$33,695
SS	<u>\$31,477</u>

TOTAL-DEPRECIATION	\$88,877
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CAPITAL CHARGES

FLOW	\$173,701
BOD	\$338,849
SS	<u>\$285,010</u>

TOTAL-CAPITAL	\$797,561
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TOTAL NEENAH CHARGES**\$3,157,949**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

CITY OF MENASHA:EST 2027 LOADINGS

FLOW	908.360 MG
BOD	502,239 LBS
SS	1,325,269 LBS

O & M - CHARGES

FLOW	\$216,088
BOD	\$89,114
SS	<u>\$359,061</u>

TOTAL-O & M	\$664,262
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INTERCEPTOR MAINTENANCE

\$2,517

REPLACEMENT CHARGES

FLOW	\$69,816
BOD	\$13,140
SS	<u>\$48,283</u>

TOTAL-REPLACEMENT	\$131,238
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DEPRECIATION CHARGES

FLOW	\$10,014
BOD	\$4,378
SS	<u>\$15,874</u>

TOTAL-DEPRECIATION	\$30,266
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CAPITAL CHARGES

FLOW	\$73,377
BOD	\$44,027
SS	<u>\$143,732</u>

TOTAL-CAPITAL	\$261,136
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TOTAL MENASHA CHARGES**\$1,089,419**

2027 BUDGET

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

TOWN OF NEENAH S.D. 2EST 2027 LOADINGS

FLOW	34.660 MG
BOD	67,303 LBS
SS	79,725 LBS

O & M - CHARGES

FLOW	\$8,245
BOD	\$11,942
SS	<u>\$21,600</u>

TOTAL-O & M	\$41,787
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REPLACEMENT CHARGES

FLOW	\$2,664
BOD	\$1,761
SS	<u>\$2,905</u>

TOTAL-REPLACEMENT	\$7,329
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DEPRECIATION CHARGES

FLOW	\$382
BOD	\$587
SS	<u>\$955</u>

TOTAL-DEPRECIATION	\$1,924
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CAPITAL CHARGES

FLOW	\$0
BOD	\$1,491
SS	<u>\$1,739</u>

TOTAL-CAPITAL	\$3,230
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TOTAL TOWN NEENAH S.D. 2 CHARGES	<u>\$54,271</u>
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****VILLAGE OF FOX CROSSING**EST 2027 LOADINGS

FLOW	600.750 MG
BOD	735,898 LBS
SS	912,070 LBS

O & M - CHARGES

FLOW	\$142,911
BOD	\$130,572
SS	<u>\$247,111</u>

TOTAL-O & M \$520,594

INTERCEPTOR MAINTENANCE

\$2,117

REPLACEMENT CHARGES

FLOW	\$46,173
BOD	\$19,253
SS	<u>\$33,229</u>

TOTAL-REPLACEMENT \$98,655

DEPRECIATION CHARGES

FLOW	\$6,623
BOD	\$6,415
SS	<u>\$10,925</u>

TOTAL-DEPRECIATION \$23,962

CAPITAL CHARGES

FLOW	\$48,528
BOD	\$64,510
SS	<u>\$98,919</u>

TOTAL-CAPITAL \$211,957

TOTAL FOX CROSSING CHARGES**\$857,286**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

HARRISON SANITARY DISTRICTEST 2027 LOADINGS

FLOW	179.000 MG
BOD	446,186 LBS
SS	400,153 LBS

O & M - CHARGES

FLOW	\$42,582
BOD	\$79,168
SS	<u>\$108,415</u>

TOTAL-O & M	\$230,165
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<u>INTERCEPTOR MAINTENANCE</u>	\$367
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REPLACEMENT CHARGES

FLOW	\$13,758
BOD	\$11,673
SS	<u>\$14,579</u>

TOTAL-REPLACEMENT	\$40,010
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DEPRECIATION CHARGES

FLOW	\$1,973
BOD	\$3,889
SS	<u>\$4,793</u>

TOTAL-DEPRECIATION	\$10,656
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CAPITAL CHARGES

FLOW	\$14,460
BOD	\$39,114
SS	<u>\$43,399</u>

TOTAL-CAPITAL	\$96,972
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TOTAL HARRISON CHARGES**\$378,169**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

SONOCO/U.S. MILLS:EST 2027 LOADINGS

FLOW	118.190 MG
BOD	3,652,060 LBS
SS	933,109 LBS

O & M - CHARGES

FLOW	\$28,116
BOD	\$647,994
SS	<u>\$252,811</u>

TOTAL-O & M \$928,921

REPLACEMENT CHARGES

FLOW	\$9,084
BOD	\$95,547
SS	<u>\$33,996</u>

TOTAL-REPLACEMENT \$138,627

DEPRECIATION CHARGES

FLOW	\$1,303
BOD	\$31,836
SS	<u>\$11,177</u>

TOTAL-DEPRECIATION \$44,315

CAPITAL CHARGES

FLOW	\$9,547
BOD	\$320,148
SS	\$101,201

TOTAL-CAPITAL \$430,895

TOTAL SONOCO/U.S.MILLS CHARGES \$1,542,759

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****TOTALS:****EST 2027 LOADINGS**

FLOW	3991.270 MG
BOD	9,269,085 LBS
SS	6,278,235 LBS

O & M - CHARGES

22.106%	FLOW	\$949,475
38.291%	BOD	\$1,644,637
39.603%	SS	<u>\$1,700,989</u>

TOTAL-O & M \$4,295,101

INTERCEPTOR MAINTENANCE

\$5,000

REPLACEMENT CHARGES

39.43%	FLOW	\$306,765
31.17%	BOD	\$242,503
29.40%	SS	<u>\$228,732</u>

TOTAL-REPLACEMENT \$778,000

DEPRECIATION CHARGES

22.0%	FLOW	\$44,000
40.4%	BOD	\$80,800
37.6%	SS	<u>\$75,200</u>

TOTAL-DEPRECIATION \$200,000

CAPITAL CHARGES

CWF	Storage Bldg.	
21.9%	0.0%	\$319,613 FLOW
41.3%	60.0%	\$808,140 BOD
36.8%	40.0%	\$673,999 SS

TOTAL-CAPITAL \$1,801,752

TOTAL CHARGES**\$7,079,853**

Est. w/ Sonoco BOD @
5,000 lbs/day

SUMMARY OF BUDGET EXPENSES

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATIONS & MAINTENANCE BUDGET					
The Operations & Maintenance Budget is for the day-to-day operations associated with running the Wastewater Treatment Facility.	3,896,899	4,100,110	4,200,580	\$4,295,101	2.3%
INTERCEPTOR MAINTENANCE					
The Interceptor Maintenance is established to cover expenditures for the costs to televise, clean and repair the NMSC Interceptor. The costs are billed to the community based on their % of use of the Interceptor.	1,575	0	5,000	\$5,000	0.0%
REPLACEMENT FUND BUDGET					
The Replacement Fund was established to cover expenditures for the replacement of mechanical equipment necessary to maintain the plant design capacity and performance. This fund is mandated by Federal/State Regulations.	778,003	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND BUDGET					
The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund, for the maintenance/repair of current structures that deteriorate over time, and for modifications to structures and/or equipment that will benefit the plants operating efficiency.	200,001	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET					
CLEAN WATER FUND - Interest	315,609	252,166	252,166	\$189,658	-24.8%
CLEAN WATER FUND - Principal	1,143,810	1,237,029	1,237,029	\$1,269,761	2.6%
2024 FINANCING FOR SLUDGE STORAGE BUILDING	0	355,333	355,333	\$342,333	-3.7%
	\$1,459,419	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
	\$6,335,897	\$6,922,638	\$7,028,108	\$7,079,853	0.7%

SUMMARY OF BUDGET INCOME

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
CITY OF NEENAH	3,087,452	3,068,704	3,108,016	3,443,186	10.8%
CITY OF MENASHA	1,006,117	1,076,965	1,157,529	1,126,481	-2.7%
TOWN OF NEENAH S.D. #2	48,961	56,154	56,349	58,145	3.2%
VILLAGE OF FOX CROSSING	783,948	909,909	881,436	911,589	3.4%
HARRISON UTILITIES	352,343	365,050	366,184	411,094	12.3%
SONOCO/U.S. MILLS	1,409,907	1,465,298	1,458,595	1,129,358	-22.6%
	\$6,688,728	\$6,942,080	\$7,028,109	\$7,079,853	0.7%

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****CITY OF NEENAH:**EST 2027 LOADINGS

FLOW	2,150.310 MG
BOD	3,865,399 LBS
SS	2,627,909 LBS

O & M - CHARGES

FLOW	\$511,533
BOD	\$854,227
SS	<u>\$711,991</u>

TOTAL-O & M	\$2,077,750
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REPLACEMENT FUND

FLOW	\$165,271
BOD	\$125,956
SS	<u>\$95,741</u>

TOTAL-REPLACEMENT	\$386,968
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DEPRECIATION FUND

FLOW	\$23,705
BOD	\$41,968
SS	<u>\$31,477</u>

TOTAL-DEPRECIATION	\$97,150
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CAPITAL CHARGES

FLOW	\$173,701
BOD	\$422,606
SS	<u>\$285,010</u>

TOTAL-CAPITAL	\$881,317
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TOTAL NEENAH CHARGES**\$3,443,186**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****CITY OF MENASHA:**EST 2027 LOADINGS

FLOW	908.360 MG
BOD	502,239 LBS
SS	1,325,269 LBS

O & M - CHARGES

FLOW	\$216,088
BOD	\$110,991
SS	<u>\$359,061</u>

TOTAL-O & M	\$686,140
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INTERCEPTOR MAINTENANCE

\$2,517

REPLACEMENT CHARGES

FLOW	\$69,816
BOD	\$16,366
SS	<u>\$48,283</u>

TOTAL-REPLACEMENT	\$134,464
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DEPRECIATION CHARGES

FLOW	\$10,014
BOD	\$5,453
SS	<u>\$15,874</u>

TOTAL-DEPRECIATION	\$31,341
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CAPITAL CHARGES

FLOW	\$73,377
BOD	\$54,910
SS	<u>\$143,732</u>

TOTAL-CAPITAL	\$272,019
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TOTAL MENASHA CHARGES**\$1,126,481**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

TOWN OF NEENAH S.D. 2EST 2027 LOADINGS

FLOW	34.660 MG
BOD	67,303 LBS
SS	79,725 LBS

O & M - CHARGES

FLOW	\$8,245
BOD	\$14,874
SS	\$21,600

TOTAL-O & M	\$44,719
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REPLACEMENT CHARGES

FLOW	\$2,664
BOD	\$2,193
SS	\$2,905

TOTAL-REPLACEMENT	\$7,762
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DEPRECIATION CHARGES

FLOW	\$382
BOD	\$731
SS	\$955

TOTAL-DEPRECIATION	\$2,068
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CAPITAL CHARGES

FLOW	\$0
BOD	\$1,858
SS	\$1,739

TOTAL-CAPITAL	\$3,596
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TOTAL TOWN NEENAH S.D. 2 CHARGES	\$58,145
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****VILLAGE OF FOX CROSSING**EST 2027 LOADINGS

FLOW	600.750 MG
BOD	735,898 LBS
SS	912,070 LBS

O & M - CHARGES

FLOW	\$142,911
BOD	\$162,628
SS	<u>\$247,111</u>

TOTAL-O & M \$552,651

INTERCEPTOR MAINTENANCE

\$2,117

REPLACEMENT CHARGES

FLOW	\$46,173
BOD	\$23,980
SS	<u>\$33,229</u>

TOTAL-REPLACEMENT \$103,382

DEPRECIATION CHARGES

FLOW	\$6,623
BOD	\$7,990
SS	<u>\$10,925</u>

TOTAL-DEPRECIATION \$25,537

CAPITAL CHARGES

FLOW	\$48,528
BOD	\$80,456
SS	<u>\$98,919</u>

TOTAL-CAPITAL \$227,903

TOTAL FOX CROSSING CHARGES**\$911,589**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****HARRISON SANITARY DISTRICT**EST 2027 LOADINGS

FLOW	179.000 MG
BOD	446,186 LBS
SS	400,153 LBS

O & M - CHARGES

FLOW	\$42,582
BOD	\$98,604
SS	<u>\$108,415</u>

TOTAL-O & M \$249,601

INTERCEPTOR MAINTENANCE

\$367

REPLACEMENT CHARGES

FLOW	\$13,758
BOD	\$14,539
SS	<u>\$14,579</u>

TOTAL-REPLACEMENT \$42,876

DEPRECIATION CHARGES

FLOW	\$1,973
BOD	\$4,844
SS	<u>\$4,793</u>

TOTAL-DEPRECIATION \$11,611

CAPITAL CHARGES

FLOW	\$14,460
BOD	\$48,782
SS	<u>\$43,399</u>

TOTAL-CAPITAL \$106,640

TOTAL HARRISON CHARGES**\$411,094**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

SONOCO/U.S. MILLS:EST 2027 LOADINGS

FLOW	118.190 MG
BOD	1,825,000 LBS
SS	933,109 LBS

O & M - CHARGES

FLOW	\$28,116
BOD	\$403,313
SS	<u>\$252,811</u>

TOTAL-O & M	\$684,240
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REPLACEMENT CHARGES

FLOW	\$9,084
BOD	\$59,469
SS	<u>\$33,996</u>

TOTAL-REPLACEMENT	\$102,548
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DEPRECIATION CHARGES

FLOW	\$1,303
BOD	\$19,814
SS	<u>\$11,177</u>

TOTAL-DEPRECIATION	\$32,294
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CAPITAL CHARGES

FLOW	\$9,547
BOD	\$199,528
SS	\$101,201

TOTAL-CAPITAL	\$310,276
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TOTAL SONOCO/U.S.MILLS CHARGES	<u>\$1,129,358</u>
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

TOTALS:**EST 2027 LOADINGS**

FLOW	3991.270 MG
BOD	7,442,025 LBS
SS	6,278,235 LBS

O & M - CHARGES

22.106%	FLOW	\$949,475
38.291%	BOD	\$1,644,637
39.603%	SS	<u>\$1,700,989</u>

TOTAL-O & M \$4,295,101

INTERCEPTOR MAINTENANCE

\$5,000

REPLACEMENT CHARGES

39.43%	FLOW	\$306,765
31.17%	BOD	\$242,503
29.40%	SS	<u>\$228,732</u>

TOTAL-REPLACEMENT \$778,000

DEPRECIATION CHARGES

22.0%	FLOW	\$44,000
40.4%	BOD	\$80,800
37.6%	SS	<u>\$75,200</u>

TOTAL-DEPRECIATION \$200,000

CAPITAL CHARGES

CWF	Storage Bldg.	
21.9%	0.0%	\$319,613 FLOW
41.3%	60.0%	\$808,140 BOD
36.8%	40.0%	\$673,999 SS

TOTAL-CAPITAL \$1,801,752

TOTAL CHARGES**\$7,079,853**

Est. w/ Sonoco 2026 e
2,000 lbs/day

SUMMARY OF BUDGET EXPENSES

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
OPERATIONS & MAINTENANCE BUDGET					
The Operations & Maintenance Budget is for the day-to-day operations associated with running the Wastewater Treatment Facility.	3,896,899	4,100,110	4,200,580	\$4,295,101	2.3%
INTERCEPTOR MAINTENANCE					
The Interceptor Maintenance is established to cover expenditures for the costs to televise, clean and repair the NMSC Interceptor. The costs are billed to the community based on their % of use of the Interceptor.	1,575	0	5,000	\$5,000	0.0%
REPLACEMENT FUND BUDGET					
The Replacement Fund was established to cover expenditures for the replacement of mechanical equipment necessary to maintain the plant design capacity and performance. This fund is mandated by Federal/State Regulations.	778,003	778,000	778,000	\$778,000	0.0%
DEPRECIATION FUND BUDGET					
The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund, for the maintenance/repair of current structures that deteriorate over time, and for modifications to structures and/or equipment that will benefit the plants operating efficiency.	200,001	200,000	200,000	\$200,000	0.0%
CAPITAL BUDGET					
CLEAN WATER FUND - Interest	315,609	252,166	252,166	\$189,658	-24.8%
CLEAN WATER FUND - Principal	1,143,810	1,237,029	1,237,029	\$1,269,761	2.6%
2024 FINANCING FOR SLUDGE STORAGE BUILDING	0	355,333	355,333	\$342,333	-3.7%
	\$1,459,419	\$1,844,528	\$1,844,528	\$1,801,752	-2.3%
	\$6,335,897	\$6,922,638	\$7,028,108	\$7,079,853	0.7%

SUMMARY OF BUDGET INCOME

	2025 ACTUAL	2026 ESTIMATE	2026 BUDGET	2027 BUDGET	% CHANGE
CITY OF NEENAH	3,087,452	3,068,704	3,108,016	3,693,022	18.8%
CITY OF MENASHA	1,006,117	1,076,965	1,157,529	1,158,942	0.1%
TOWN OF NEENAH S.D. #2	48,961	56,154	56,349	61,536	9.2%
VILLAGE OF FOX CROSSING	783,948	909,909	881,436	959,153	8.8%
HARRISON UTILITIES	352,343	365,050	366,184	439,933	20.1%
SONOCO/U.S. MILLS	1,409,907	1,465,298	1,458,595	767,267	-47.4%
	\$6,688,728	\$6,942,080	\$7,028,109	\$7,079,853	0.7%

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****CITY OF NEENAH:**EST 2027 LOADINGS

FLOW	2,150.310 MG
BOD	3,865,399 LBS
SS	2,627,909 LBS

O & M - CHARGES

FLOW	\$511,533
BOD	\$1,001,600
SS	<u>\$711,991</u>

TOTAL-O & M	\$2,225,123
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REPLACEMENT FUND

FLOW	\$165,271
BOD	\$147,686
SS	<u>\$95,741</u>

TOTAL-REPLACEMENT	\$408,699
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DEPRECIATION FUND

FLOW	\$23,705
BOD	\$49,208
SS	<u>\$31,477</u>

TOTAL-DEPRECIATION	\$104,390
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CAPITAL CHARGES

FLOW	\$173,701
BOD	\$496,099
SS	<u>\$285,010</u>

TOTAL-CAPITAL	\$954,810
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TOTAL NEENAH CHARGES**\$3,693,022**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****CITY OF MENASHA:****EST 2027 LOADINGS**

FLOW	908.360 MG
BOD	502,239 LBS
SS	1,325,269 LBS

O & M - CHARGES

FLOW	\$216,088
BOD	\$130,140
SS	<u>\$359,061</u>

TOTAL-O & M	\$705,289
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INTERCEPTOR MAINTENANCE

\$2,517

REPLACEMENT CHARGES

FLOW	\$69,816
BOD	\$19,189
SS	<u>\$48,283</u>

TOTAL-REPLACEMENT	\$137,288
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DEPRECIATION CHARGES

FLOW	\$10,014
BOD	\$6,394
SS	<u>\$15,874</u>

TOTAL-DEPRECIATION	\$32,281
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CAPITAL CHARGES

FLOW	\$73,377
BOD	\$64,459
SS	<u>\$143,732</u>

TOTAL-CAPITAL	\$281,568
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TOTAL MENASHA CHARGES**\$1,158,942**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****TOWN OF NEENAH S.D. 2**EST 2027 LOADINGS

FLOW	34.660 MG
BOD	67,303 LBS
SS	79,725 LBS

O & M - CHARGES

FLOW	\$8,245
BOD	\$17,440
SS	<u>\$21,600</u>

TOTAL-O & M	\$47,285
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REPLACEMENT CHARGES

FLOW	\$2,664
BOD	\$2,571
SS	<u>\$2,905</u>

TOTAL-REPLACEMENT	\$8,140
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DEPRECIATION CHARGES

FLOW	\$382
BOD	\$857
SS	<u>\$955</u>

TOTAL-DEPRECIATION	\$2,194
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CAPITAL CHARGES

FLOW	\$0
BOD	\$2,178
SS	<u>\$1,739</u>

TOTAL-CAPITAL	\$3,917
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TOTAL TOWN NEENAH S.D. 2 CHARGES	<u>\$61,536</u>
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

VILLAGE OF FOX CROSSINGEST 2027 LOADINGS

FLOW	600.750 MG
BOD	735,898 LBS
SS	912,070 LBS

O & M - CHARGES

FLOW	\$142,911
BOD	\$190,685
SS	<u>\$247,111</u>

TOTAL-O & M	\$580,708
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INTERCEPTOR MAINTENANCE

\$2,117

REPLACEMENT CHARGES

FLOW	\$46,173
BOD	\$28,117
SS	<u>\$33,229</u>

TOTAL-REPLACEMENT	\$107,519
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DEPRECIATION CHARGES

FLOW	\$6,623
BOD	\$9,368
SS	<u>\$10,925</u>

TOTAL-DEPRECIATION	\$26,916
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CAPITAL CHARGES

FLOW	\$48,528
BOD	\$94,448
SS	<u>\$98,919</u>

TOTAL-CAPITAL	\$241,895
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TOTAL FOX CROSSING CHARGES**\$959,153**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

HARRISON SANITARY DISTRICTEST 2027 LOADINGS

FLOW	179.000 MG
BOD	446,186 LBS
SS	400,153 LBS

O & M - CHARGES

FLOW	\$42,582
BOD	\$115,615
SS	<u>\$108,415</u>

TOTAL-O & M	\$266,613
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INTERCEPTOR MAINTENANCE

\$367

REPLACEMENT CHARGES

FLOW	\$13,758
BOD	\$17,048
SS	<u>\$14,579</u>

TOTAL-REPLACEMENT	\$45,384
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DEPRECIATION CHARGES

FLOW	\$1,973
BOD	\$5,680
SS	<u>\$4,793</u>

TOTAL-DEPRECIATION	\$12,446
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CAPITAL CHARGES

FLOW	\$14,460
BOD	\$57,265
SS	<u>\$43,399</u>

TOTAL-CAPITAL	\$115,123
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TOTAL HARRISON CHARGES**\$439,933**

ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS

(Based on 2-year average loadings from July 2024 - June 2026)

SONOCO/U.S. MILLS:EST 2027 LOADINGS

FLOW	118.190 MG
BOD	730,000 LBS
SS	933,109 LBS

O & M - CHARGES

FLOW	\$28,116
BOD	\$189,157
SS	<u>\$252,811</u>

TOTAL-O & M	\$470,084
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REPLACEMENT CHARGES

FLOW	\$9,084
BOD	\$27,891
SS	<u>\$33,996</u>

TOTAL-REPLACEMENT	\$70,971
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DEPRECIATION CHARGES

FLOW	\$1,303
BOD	\$9,293
SS	<u>\$11,177</u>

TOTAL-DEPRECIATION	\$21,773
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CAPITAL CHARGES

FLOW	\$9,547
BOD	\$93,691
SS	\$101,201

TOTAL-CAPITAL	\$204,439
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TOTAL SONOCO/U.S.MILLS CHARGES	<u>\$767,267</u>
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ESTIMATED 2027 REVENUES BY INDIVIDUAL USERS**(Based on 2-year average loadings from July 2024 - June 2026)****TOTALS:****EST 2027 LOADINGS**

FLOW	3991.270 MG
BOD	6,347,025 LBS
SS	6,278,235 LBS

O & M - CHARGES

22.106%	FLOW	\$949,475
38.291%	BOD	\$1,644,637
39.603%	SS	<u>\$1,700,989</u>

TOTAL-O & M \$4,295,101

INTERCEPTOR MAINTENANCE

\$5,000

REPLACEMENT CHARGES

39.43%	FLOW	\$306,765
31.17%	BOD	\$242,503
29.40%	SS	<u>\$228,732</u>

TOTAL-REPLACEMENT \$778,000

DEPRECIATION CHARGES

22.0%	FLOW	\$44,000
40.4%	BOD	\$80,800
37.6%	SS	<u>\$75,200</u>

TOTAL-DEPRECIATION \$200,000

CAPITAL CHARGES

CWF	Storage Bldg.	
21.9%	0.0%	\$319,613 FLOW
41.3%	60.0%	\$808,140 BOD
36.8%	40.0%	\$673,999 SS

TOTAL-CAPITAL \$1,801,752

TOTAL CHARGES**\$7,079,853**

MEMORANDUM

TO: NMSC COMMISSIONERS
FROM: MELISSA STARR, ACCOUNTING CLERK
SUBJECT: 2027 BUDGET TIMETABLE
DATE: AUGUST 25, 2026

Listed below is a timetable showing what needs to be completed and by when to have a public hearing on Tuesday, September 22nd. The normal Commission meeting is scheduled for Tuesday, September 22nd; the Public Hearing has been traditionally held on the date of the normal Regular meeting.

- | | <u>For 9/22</u>
<u>Public Hearing</u> |
|---|---|
| 1. Have a meeting to present budget and set date & time for Public Hearing | Tuesday
August 25 |
| 2. Publish proposed budget & notice of Public Hearing for Budget | Publish no later than Sept. 7
(Need to submit to Post Crescent by September 2) |
| <div style="display: inline-block; text-align: center;">↓
Minimum
15 days</div> | |
| 3. Hold Public Hearing and approve Budget for Regular meeting | September 22 |